

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
3.00% Overall Increase - Final

2023 Financial Budget
Overall Taxation Levy

	Reference	2020	2021		2022		2023	2023 Budget vs 2022 Budget		2022 Budget vs 2022 Actual		2022 Actual vs 2021 Actual	
		Actual	Budget	Actual	Budget	Projected	Budget	Variance in Dollars - (over)/under Prior Budget	Variance in Percentage	Variance in Dollars - (over)/under Actuals	Variance in Percentage	Variance in Dollars - (over)/under Prior Actuals	Variance in Percentage
Operating costs													
Corporate services	Schedule 1.0	1,322,685	1,386,560	1,381,993	1,605,770	1,419,961	1,522,661	83,109	5.18%	185,809	11.57%	(97,276)	-7.35%
Protective services	Schedule 2.0	454,745	490,430	429,895	444,200	446,461	557,352	(113,152)	-25.47%	(2,261)	-0.51%	8,284	1.82%
Public works	Schedule 3.0	1,672,506	1,928,160	1,841,479	2,141,090	1,925,932	2,169,088	(27,998)	-1.31%	215,158	10.05%	(253,426)	-15.15%
Health and social services	Schedule 4.0	342,417	376,330	378,828	393,890	381,596	397,110	(3,220)	-0.82%	12,294	3.12%	(39,179)	-11.44%
Culture and recreation	Schedule 5.0	467,782	603,850	621,081	701,353	693,460	656,991	44,362	6.33%	7,893	1.13%	(225,678)	-48.24%
Planning and development	Schedule 6.0	318,877	493,191	273,707	412,745	364,558	308,291	104,454	25.31%	48,187	11.67%	(45,681)	-14.33%
Total operating costs		4,579,014	5,278,521	4,926,984	5,699,048	5,231,968	5,611,492	87,556	1.54%	467,080	8.20%	(652,955)	-14.26%
Ontario Municipal Property Fund		(768,100)	(768,100)	(768,100)	(768,100)	(768,100)	(768,100)	-	0.00%	-	0.00%	-	0.00%
Heads and beds revenue		(2,775)	(2,775)	(2,775)	(2,775)	(2,775)	(2,775)	-	0.00%	-	0.00%	-	0.00%
Utility corridor taxation		(155,058)	(155,058)	(155,058)	(155,058)	(155,058)	(155,058)	0	0.00%	0	0.00%	0	0.00%
Railway taxation		(5,498)	(5,498)	(5,498)	(5,498)	(5,498)	(5,498)	0	0.00%	0	0.00%	0	0.00%
Water charges: Non-metered		(505,928)	(535,584)	(541,485)	(551,772)	(549,472)	(560,049)	8,277	1.50%	(2,300)	-0.42%	43,544	-7.92%
Water charges: Metered		(48,038)	(24,500)	(22,000)	(22,000)	(17,000)	(19,500)	(2,500)	-11.36%	(5,000)	-22.73%	(31,038)	182.57%
Wastewater charges: Non-metered		(343,935)	(374,892)	(378,490)	(386,224)	(383,449)	(392,014)	5,790	1.50%	(2,775)	-0.72%	39,514	-10.30%
Wastewater charges: Metered		(1,592)	(1,705)	(600)	(600)	(600)	(600)	-	0.00%	-	0.00%	(992)	165.31%
Other revenue	Schedule 7.0	(624,131)	(626,871)	(743,734)	(959,697)	(925,976)	(685,203)	(274,494)	-28.60%	(33,720)	-3.51%	301,845	-32.60%
Total non-taxation revenue		(2,455,054)	(2,494,982)	(2,617,740)	(2,851,723)	(2,807,928)	(2,588,797)	(262,926)	-9.22%	(43,795)	-1.54%	352,874	-12.57%
Transfer of reserves (General) - Appendix A		-	(722,176)	-	(1,182,734)	-	(1,304,892)	122,158	-10.33%	(1,182,734)	100.00%	-	#DIV/0!
Transfer of reserves (Modernization Funds)		-	(180,874)	-	(33,984)	-	-	-	-	-	-	-	-
Operating component of municipal levy		2,123,960	1,880,488	2,309,244	1,630,607	2,424,040	1,717,803	(87,196)	-5.35%	(793,433)	-48.66%	(300,080)	-14.13%
Municipal levy available to fund capital		185,352	428,050	65,975	867,120	73,689	873,683	(6,563)	-0.76%	793,431	91.50%	111,663	60.24%
Taxation revenue		2,309,311	2,308,538	2,375,218	2,497,727	2,497,729	2,591,486	(93,759)	-3.75%	2	0.00%	(188,418)	-8.16%

Taxation revenue comprised of:

	2022 Amount Levied	2023 Base Revenue	2023 Budget
Residential	944,414	949,162	983,427
Multi-residential	47,456	47,456	49,169
Commercial	773,572	772,700	800,594
Industrial	2,472	2,472	2,561
Landfill	25	25	26
Pipeline	728,799	728,799	755,109
Farm	412	-	-
Managed Forests	579	579	600
	2,497,729	2,501,193	2,591,486

Overall impact for taxpayers considering reduction in education rates

3.00%

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
3.00% Overall Increase - Final

2023 Financial Budget
Capital and Reserve Fund Budget

	2023 Budget
Financing available for capital purposes:	873,683
Specific capital projects and purchases expected to be completed in 2023:	
<u>As per 3 year capital plan - Final (See 3 year capital plan)</u>	-
Financing available for reserve contributions:	873,683
Allocated to:	
<u>Working Funds:</u> General reserve	-
	-

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
3.00% Overall Increase - Final

2023 Financial Budget
Debt Repayment Summary

A) LOAN IDENTIFIED IN 2015 BUDGET

Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance at Dec 31, 2021	Annual Repayment	Debenture By-Law
LED streetlights	10	2.63%	1-Feb-27	\$168,901	\$98,326	\$19,319	By-Law 2017-04
Main St. cemetery hill and 7th & 8th Crescents reconstruction	20	3.33%	1-Feb-37	\$1,642,295	\$1,361,099	\$113,129	By-Law 2017-05
Total loan				\$1,811,197	\$1,459,425	\$132,448	

B) LOAN IDENTIFIED IN 2016 BUDGET

Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance at Dec 31, 2021	Annual Repayment	Debenture By-Law
Waste and recycling truck and bins	10	2.54%	1-Dec-26	\$308,451	\$163,944	\$35,123	By-Law 2016-30

C) LOAN IDENTIFIED IN 2018 BUDGET

Sidewalk cleaning machine and demolition of theatre	5	2.27%	15-Apr-24	\$93,564	\$48,102	\$19,901	By-Law 2019-09
Replacement of loader	10	2.57%	15-Apr-29	\$239,594	\$185,304	\$27,323	By-Law 2019-10
Watermain construction on Ross Road and replacement of watermain section on Hollywood Ave/Fifth St.	25	3.13%	15-Apr-44	\$1,310,271	\$1,220,141	\$75,953	By-Law 2019-11
New playground equipment	5	2.06%	2-Mar-25	\$197,782	\$140,561	\$41,832	By-Law 2020-03
Total loan				\$1,841,212	\$1,594,106	\$165,008	

D) LOAN IDENTIFIED IN 2019 BUDGET

Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance at Dec 31, 2021	Annual Repayment	Debenture By-Law
Arena back end structure upgrades	30	2.54%	1-Jun-50	\$1,309,845	\$1,265,209	\$62,653	By-Law 2020-09

E) LOAN IDENTIFIED IN 2022 BUDGET - DEBENTURE NOT YET COMPLETED

Description	Term (Years)	Rate at Sep 2021	Maturity Date	Estimated Debt	Balance at Dec 31, 2021	Annual Repayment	Debenture By-Law
Main St./Dupont St./Kelly Rd. resurfacing including Main St. watermain and Catherine St. construction	30	2.81%	N/A	\$2,861,258	\$2,861,258	\$81,500	N/A - Construction loan - Interest payments only for 2023. Starting in 2024, annual repayment will be \$141,788.
Junction Road surface treatment	10	1.90%	N/A	\$636,666	\$636,666	\$50,000	N/A - Construction loan - Debenture Bylaw to be passed at Feb 21 Meeting. Only 1 principal payment for 2023. Starting 2024, annual repayment will be \$70,207.
Total loan				\$3,497,924	\$3,497,924	\$131,500	

	Original Debt	Balance at Dec 31, 2019	Annual Repayment
TOTAL DEBT	\$8,768,629	\$7,980,609	\$526,731

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2023 Budget Detail Template
Corporate Services

Service	Reference	Required	Essential	Expected	Discretionary	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	Delivery Model	Service Level
Council	Schedule 1.1	x				80,580	103,210	85,148	102,690	97,063	106,320	111,000	116,000	121,100	126,600	Internal	Part-time council
Elections	Schedule 1.2	x				-	-	-	11,320	5,594	-	-	-	-	-	Internal	
Administration	Schedule 1.3		x			1,169,064	1,223,830	1,203,383	1,436,710	1,260,826	1,337,831	1,222,500	1,278,000	1,335,700	1,395,800	Internal	
Town hall	Schedule 1.4		x			50,987	27,700	63,154	22,490	24,929	47,200	49,300	51,500	53,800	56,300	Contracted out	
MPAC	Schedule 1.5	x				22,055	21,820	21,824	22,560	21,549	21,310	22,300	23,300	24,300	25,400	Downloaded	
Previous Year (Surplus) / Deficit		x				-	-	-	-	-	-	-	-	-	-	Internal	
Bad debts		x				-	10,000	8,484	10,000	10,000	10,000	-	-	-	-	Internal	
TOTAL						1,322,685	1,386,560	1,381,993	1,605,770	1,419,961	1,522,661	1,405,100	1,468,800	1,534,900	1,604,100		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Council Services

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
COUNCIL - Salaries	Mayor and 4 Councillors	56,755	58,030	55,951	58,060	58,520	2,630	-	2,194.66	58,960	61,600	64,400	67,300	70,300
COUNCIL - Per Diem	2 average average (not considering 2020 due to Covid)	5,990	10,580	12,261	10,580	13,390	600	-	1,164.50	12,830	13,400	14,000	14,600	15,300
COUNCIL - Benefits	CPP/EHT/WSIB	2,991	3,090	3,124	3,240	3,459	160	-	133.99	3,490	3,600	3,800	4,000	4,200
COUNCIL - Seminars & Workshops	Estimated. Higher due to new Council	827	2,990	3,245	2,990	3,364	150	-	486.12	4,000	4,200	4,400	4,600	4,800
COUNCIL - Seminars & Workshops	Other travelling (revenue opportunities, etc.)	-	1,000	-	1,000	-	-	-	-	-	-	-	-	-
COUNCIL - Conferences/Trade Shows	Estimated	6,818	15,570	4,736	15,570	11,242	510	-	3,247.83	15,000	15,700	16,400	17,100	17,900
COUNCIL - Specialized Training	Estimated. Higher due to new Council	-	250	-	250	25	-	-	975.00	1,000	1,000	1,000	1,000	1,000
COUNCIL - Memberships	Other travelling (revenue opportunities, etc.)	3,243	3,040	1,824	2,930	3,169	140	-	-	3,310	3,500	3,700	3,900	4,100
COUNCIL - Materials/Supplies		-	-	-	-	411	20	-	-	430	400	400	400	400
COUNCIL - Cell Phone	Mayor cell phone	1,257	1,340	2,341	1,340	1,687	80	-	1,346.64	420	400	400	400	400
COUNCIL - Promotions		420	-	-	-	-	-	-	-	-	-	-	-	-
COUNCIL - Contracts	Integrity commissioner - Estimated	-	5,000	-	5,000	-	-	-	5,000.00	5,000	5,200	5,400	5,600	5,900
COUNCIL - Insurance	Based on prior year actual plus inflation	2,277	2,320	1,666	1,730	1,796	80	-	-	1,880	2,000	2,100	2,200	2,300
TOTAL		80,580	103,210	85,148	102,690	97,063	4,370	4,869	-	106,320	111,000	116,000	121,100	126,600

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Elections

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
ELECTION - Wages	TSRF employees recorded to admin	-	-	-	-	-	-	-	-	-	-	-	-	-
ELECTION - Seminars & Workshops	Meals for 16 people at \$20 for voting day	-	-	-	320	314	10	(324)	-	-	-	-	-	-
ELECTION - Specialized Training	Training for potential councillors (before election)	-	-	-	5,000	-	-	-	-	-	-	-	-	-
ELECTION - Materials/Supplies	Misc supplies	-	-	-	1,500	1,887	80	(1,967)	-	-	-	-	-	-
ELECTION - Avertising		-	-	-	1,000	-	-	-	-	-	-	-	-	-
ELECTION - Contracts	Wages for individuals working on voting day and to attend training session - Estimated based on prior elections	-	-	-	3,500	3,393	150	(3,543)	-	-	-	-	-	-
ELECTION - Refunds		-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL		-	-	-	11,320	5,594	240	(5,834)	-	-	-	-	-	-

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Administration

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
ADMIN - Wages		379,608	413,950	361,620	389,310	382,650	17,220	(134,891)		264,980	276,900	289,400	302,400	316,000
ADMIN - Wages/Professional Fees	Human resources additional support and third party expertise. HR support not required. See planning department for planning cost.	-	-	-	48,830	-	-	-	-	-	-	-	-	-
ADMIN - Benefits	Benefits, CPP, EI, EHT, WSIB	118,706	130,980	118,683	127,520	118,529	5,330	(34,329)		89,530	93,600	97,800	102,200	106,800
ADMIN - Translation Fees	No longer required - In house	2,775	1,860	240	1,490	-	-	-	-	-	-	-	-	-
ADMIN - Seminars/Workshops	See allocation below under 1) Training plan	1,780	10,200	4,227	5,000	4,534	200	-\$234		4,500	4,700	4,900	5,100	5,300
ADMIN - Seminars/Workshops	Other travelling (revenue opportunities, etc.) - Not required	-	2,000	-	2,000	-	-	-	-	-	-	-	-	-
ADMIN - Conferences/Trade Shows	See allocation below under 1) Training plan	8,552	24,000	2,586	11,000	6,330	280	\$890		7,500	7,800	8,200	8,600	9,000
ADMIN - Memberships	Based on prior year actual plus inflation	2,971	2,810	1,136	2,300	2,497	110			2,610	2,700	2,800	2,900	3,000
ADMIN - Specialized Training	See allocation below under 1) Training plan	-	2,000	-	2,500	6,017	270	(2,787)		3,500	3,700	3,900	4,100	4,300
ADMIN - Materials/Supplies	3 year average	2,813	5,520	2,771	4,720	4,435	200	(1,295.39)		3,340	3,500	3,700	3,900	4,100
ADMIN - Materials/Supplies	Town of SRF table cloths (to be used for council chambers staff table, table booths, etc.)	-	-	-	-	-	-	500.00		500	500	500	500	500
ADMIN - Telephone	Telephone/internet charges under review (pool and fire hall internet to be cancelled due to new Vianet internet) - Estimated	11,778	11,080	11,090	11,220	12,143	550	(2,692.92)		10,000	10,500	11,000	11,500	12,000
ADMIN - Cell Phone	CAO-Treasurer/Protective Services Coordinator only effective late Jan 2023 (Public Works Coordinator and Lead Hand recorded to PW overhead departments)	3,960	3,750	5,418	4,310	4,421	200	(2,305.21)		2,320	2,400	2,500	2,600	2,700
ADMIN - Postage	3 year average	6,911	6,210	6,793	6,590	10,291	460	(2,752.46)		8,000	8,400	8,800	9,200	9,600
ADMIN - Dues & Subscriptions	3 year average	254	330	312	580	280	10	(7.76)		280	300	300	300	300
ADMIN - Dues & Subscriptions	Hiring selection tool subscription (2020)	2,042	-	-	-	-	-	-		-	-	-	-	-
ADMIN - Office Supplies	3 year average	6,080	7,030	6,960	6,410	6,211	280	(74.33)		6,420	6,700	7,000	7,300	7,600
ADMIN - Computer Expenses	3 year average	6,345	5,190	4,908	5,250	5,469	250	(145.22)		5,570	5,800	6,100	6,400	6,700
ADMIN - Computer Expenses	Purchase of microphone and screen projector for public session (2020)	957	-	-	-	-	-	-		-	-	-	-	-
ADMIN - Computer Expenses	Vadim financial system server upgrade (2020)	1,750	-	-	-	-	-	-		-	-	-	-	-
ADMIN - Computer Expenses	Front desk receipt printer. Current printer no longer working	-	-	-	-	-	-	1,250.00		1,250	1,300	1,400	1,500	1,600
ADMIN - Copying Expenses	3 year average	3,486	3,240	3,242	3,240	3,736	170	(418.12)		3,490	3,600	3,800	4,000	4,200
ADMIN - Accounting/Audit	Based on prior year actual plus inflation	13,992	14,230	19,818	16,580	16,689	750			17,440	18,200	19,000	19,900	20,800
ADMIN - Legal Fees	Legal service agreement (\$30k) plus additional legal services for lists of projects under development. Estimated	17,288	50,000	63,337	50,000	32,416	1,460	6,124.17		40,000	41,800	43,700	45,700	47,800
ADMIN - Debt Repayments	See debt repayment summary sheet	351,684	338,670	348,778	338,670	405,913	18,270	102,548.48		526,730	550,400	575,200	601,100	628,100
ADMIN - Interest Charges		368	740	249	530	-	-	-		-	-	-	-	-
ADMIN - Advertising	3 year average	2,406	-	1,967	2,210	1,562	70	346.52		1,980	2,100	2,200	2,300	2,400
ADMIN - Bank Charges	Based on prior year actual plus inflation. Increase due to new utility billing.	6,302	6,360	7,051	6,630	10,165	460			10,630	11,100	11,600	12,100	12,600
ADMIN - Donations	Same as previous budget year	2,675	3,500	1,960	3,500	3,000	140	360		3,500	3,700	3,900	4,100	4,300
ADMIN - Donations	Health Sciences North pledge (2022)	-	-	2,000	4,350	2,509	110	(2,619)		-	-	-	-	-
ADMIN - Contracts	Safetyhub program	967	990	967	1,000	1,221	50			1,270	1,300	1,400	1,500	1,600
ADMIN - Contracts	Vadim financial system support	9,659	8,430	9,133	9,440	11,296	510			11,810	12,300	12,900	13,500	14,100
ADMIN - Contracts	Stamp machine lease	1,156	1,090	1,686	1,750	1,466	70			1,540	1,600	1,700	1,800	1,900
ADMIN - Contracts	Photocopier lease	1,735	1,790	1,932	2,000	1,735	80			1,820	1,900	2,000	2,100	2,200
ADMIN - Contracts	IT managed services	28,610	29,040	37,473	38,740	34,771	1,560			36,330	38,000	39,700	41,500	43,400
ADMIN - Contracts	ICompass Support	4,383	4,340	4,340	4,340	4,383	200			4,580	4,800	5,000	5,200	5,400
ADMIN - Contracts	After hours telephone service	2,173	2,280	2,303	2,380	2,380	110			2,490	2,600	2,700	2,800	2,900

ADMIN - Contracts	USTI Canada ePay for Paypal	-	250	250	250	-	-	250		250	300	300	300	300
ADMIN - Contracts	Telematik emergency notification system	1,526	1,560	1,526	1,580	1,526	70			1,600	1,700	1,800	1,900	2,000
ADMIN - Contracts	Property appraisals	509	-	-	-	-	-			-	-	-	-	-
ADMIN - Contracts	Smartdraw	-	-	182	150	-	-			-	-	-	-	-
ADMIN - Contracts	Community safety well-being plan consulting work. \$15,000 split between 6 communities. Town share is \$2,500 (2021)	-	-	2,472	-	-	-			-	-	-	-	-
ADMIN - Contracts	Retirement benefits actuarial valuation	-	-	-	2,000	2,035	90	(2,125)		-	-	-	-	-
ADMIN - Contracts	Town Hall modernization project	-	-	-	165,000	18,543	-	(18,543)	147,231	147,231	-	-	-	-
ADMIN - Contracts	Cemetery service delivery review, audit, and master plan	-	-	-	45,000	-	-		13,700	13,700	-	-	-	-
ADMIN - Contracts	Cloudpermit building and planning	-	-	-	-	5,190	-	(90)		5,100	-	-	-	-
ADMIN - Contracts	Cloudpermit complaints	-	-	-	-	-	-	1,900		1,900	-	-	-	-
ADMIN - Insurance	Based on prior year actual plus inflation	24,018	21,000	26,962	27,880	33,830	1,520			35,350	36,900	38,600	40,300	42,100
ADMIN - Misc	Covid-19 emergency	85,963	60,000	71,028	25,000	33,585	1,510	(35,095)		-	-	-	-	-
ADMIN - Tax Collection Fees	3 year average (charged back to taxpayer)	4,018	5,570	20,716	11,430	13,494	610	(1,361)		12,740	13,300	13,900	14,500	15,200
ADMIN - Town Municipal Taxes	Includes education portion	43,776	43,840	42,584	44,030	44,065	1,980			46,050	48,100	50,300	52,600	55,000
ADMIN - Professional Services	Water and wastewater financial plan update	5,088	-	-	-	-	-			-	-	-	-	-
ADMIN - Professional Services	E4M - General	-	-	3,225	-	10,318	460	(10,778)		-	-	-	-	-
ADMIN - Professional Services	E4M - HR policies	-	-	1,458	-	1,191	50	(1,241)		-	-	-	-	-
TOTAL		1,169,064	1,223,830	1,203,383	1,436,710	1,260,826	55,660	(139,616)	160,931	1,337,831	1,222,500	1,278,000	1,335,700	1,395,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2023 Training Plan

Position	Seminars/Workshops	Conference	Training	Total
CAO-Treasurer	\$1,000	\$5,000	\$1,000	\$7,000
Clerk / Deputy Clerk	\$2,500	\$2,500	\$500	\$5,500
Corporate Services Coordinator	\$1,000	\$0	\$2,000	\$3,000
Total	\$4,500	\$7,500	\$3,500	\$12,000

2) Add items as per 3 year capital plan

Description	Amount
Town Hall modernization project	\$147,231
Cemetery service delivery review, audit, and master plan	\$13,700
Total	\$160,931

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Town Hall

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
ADM BLDG - Wages	Regular repairs & maintenance	1,229	1,010	2,591	2,080	1,489	70	314.29		1,870	2,000	2,100	2,200	2,300
ADM BLDG - Wages	Office cleaning	7,135	6,910	-	-	-	-	-	-	-	-	-	-	-
ADM BLDG - Wages	Town Hall renovations	8,929	-	23,995	-	-	-	-	-	-	-	-	-	-
ADM BLDG - Benefits	Regular repairs & maintenance	191	220	522	440	282	10	19.15		310	300	300	300	300
ADM BLDG - Benefits	Office cleaning	1,291	1,530	-	-	-	-	-	-	-	-	-	-	-
ADM BLDG - Benefits	Town Hall renovations	1,477	-	5,039	-	-	-	-	-	-	-	-	-	-
ADM BLDG - Materials/Supplies	Cleaning supplies and other - 3 year average	1,360	1,290	1,830	1,640	3,753	170	- 1,608.97		2,310	2,400	2,500	2,600	2,700
ADM BLDG - Heating Fuel	3 year average	5,214	5,990	4,455	5,100	5,396	240	- 614.16		5,020	5,200	5,400	5,600	5,900
ADM BLDG - Hydro	3 year average	3,722	4,150	2,599	3,350	3,318	150	- 254.60		3,210	3,400	3,600	3,800	4,000
ADM BLDG - Repairs & Maintenance	Estimated - 2021 was due to heating system issues. New boilers installed late 2021 as part of flood claim.	16,698	2,990	17,404	5,000	3,294	150	1,555.96		5,000	5,200	5,400	5,600	5,900
ADM BLDG - Repairs & Maintenance	Town Hall upstairs washroom upgrades	-	-	-	-	-	-	-	\$2,500	2,500	2,600	2,700	2,800	2,900
ADM BLDG - Contracts	Third party cleaning (for 2020 to 2022, cleaning cost was part of the COVID-19 emergency line item under the Administration sheet) - Estimated. Administration to complete request for quotation in 2023 for services	-	-	-	-	-	-	20,000.00		20,000	20,900	21,800	22,800	23,800
ADM BLDG - Contracts	Pest control and hand sanitizing stations - 3 year average	1,175	1,000	1,288	1,330	2,193	100	- 741.36		1,550	1,600	1,700	1,800	1,900
ADM BLDG - Insurance	Based on prior year actual plus inflation	2,566	2,610	3,431	3,550	5,204	230			5,430	5,700	6,000	6,300	6,600
TOTAL		50,987	27,700	63,154	22,490	24,929	1,120	18,670	2,500	47,200	49,300	51,500	53,800	56,300

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Town Hall upstairs washroom upgrades	\$2,500

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Assessment

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
ADMIN - Assessment Services	Annual MPAC payment	22,055	21,820	21,824	22,560	21,549	970	(1,208.10)		21,310	22,300	23,300	24,300	25,400
TOTAL		22,055	21,820	21,824	22,560	21,549	970	(1,208)	-	21,310	22,300	23,300	24,300	25,400

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2023 Budget Detail Template
Protective Services

Service	Reference	Required	Essential	Expected	Discretionary	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	Delivery Model	Service Level
Fire	Schedule 2.1		x			100,244	134,330	111,276	130,250	118,963	141,212	147,500	153,900	160,600	167,700	Volunteers	Prevention and education, external suppression
Police	Schedule 2.2	x				329,715	315,620	312,990	303,370	299,336	283,730	296,500	309,700	323,500	337,900	Outsourced	Consistent with Ontario standards
Bylaw and building	Schedule 2.3	x				18,641	30,750	5,629	10,580	28,162	122,050	127,400	133,000	139,100	145,200	Outsourced	
Emergency management	Schedule 2.4	x				6,145	9,730	-	-	-	10,360	8,200	8,500	8,800	9,200	Outsourced	911 service
TOTAL						454,745	490,430	429,895	444,200	446,461	557,352	579,600	605,100	632,000	660,000		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Fire Services

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
FD - Wages	Volunteer firefighters	58,634	59,620	59,620	60,810	60,810	2,740	-	1,521	62,030	64,800	67,700	70,700	73,900
FD - Wages	Public works working on building	31	390	1,403	790	219	10	354.25	580	600	600	600	600	600
FD - Benefits	Volunteer firefighters	5,881	7,100	7,100	7,240	7,097	320	-	177.62	7,240	7,600	7,900	8,300	8,700
FD - Benefits	Public works working on building	7	100	302	170	43	-	66.87	110	100	100	100	100	100
FD - Seminars & Workshops	Estimated	418	1,000	222	1,000	343	20	137	500	500	500	500	500	500
FD - Conferences/Trade Shows	Annual conference - Fire Chief and Deputy Chief attending	51	5,000	-	5,000	1,838	80	3,082	5,000	5,200	5,400	5,600	5,900	5,900
FD - Memberships	Mutual Fire Aid Association and Fire Chief Association fees	619	330	122	500	359	20		380	400	400	400	400	400
FD - Health and Safety Materials	Replacement of personal protective equipment (bunker suits, boots, gloves, balaclava, etc.). Standard budget in the event equipment is required	-	2,000	-	2,000	906	40	1,054.00	2,000	2,100	2,200	2,300	2,400	2,400
FD - Medical	Firemen physicals	-	-	-	-	400	20	420	-	-	-	-	-	-
FD - Training	Hands-on training and training materials. Higher due to plan for firefighter certification	96	7,500	-	2,000	-	-	4,000	4,000	4,200	4,400	4,600	4,800	4,800
FD - Materials/Supplies	Estimated based on required annual requirement	4,502	6,720	7,349	6,720	2,721	120	4,159.00	7,000	7,300	7,600	7,900	8,300	8,300
FD - Heating Fuel		2,684	4,380	3,466	3,460	4,959	220		5,180	5,400	5,600	5,900	6,200	6,200
FD - Hydro		4,085	3,970	4,100	4,200	3,656	160		3,820	4,000	4,200	4,400	4,600	4,600
FD - Telephone	Telephone charges under review - Estimated	1,878	1,820	1,592	1,640	2,957	130	1,447.13	1,640	1,700	1,800	1,900	2,000	2,000
FD - Radio	Radio/pager repairs and replacement including batteries - Estimated based on annual requirement	351	1,500	1,225	1,000	3,952	180	2,632	1,500	1,600	1,700	1,800	1,900	1,900
FD - Office Supplies	Estimated	-	500	224	500	-	-	500	500	500	500	500	500	500
FD - Computer Expenses	Minor computer expenses - Estimated amount	253	500	563	500	-	-	500	500	500	500	500	500	500
FD - Repairs & Maintenance	General Fire Hall repairs & maintenance - 3 year average	1,050	2,170	1,608	1,670	960	40	206.03	1,210	1,300	1,400	1,500	1,600	1,600
FD - Repairs & Maintenance	Fire Hall LED lights upgrade	-	-	-	-	-	-	\$5,902	5,902	6,200	6,500	6,800	7,100	7,100
FD - Contracts	Pest control and hand sanitizing stations - Estimated	570	700	354	400	384	20		400	400	400	400	400	400
FD - Contracts	Answering/dispatch service	4,111	4,290	4,273	4,420	4,175	190		4,370	4,600	4,800	5,000	5,200	5,200
FD - Contracts	MOF - Forest Fire Management	419	430	422	430	437	20		460	500	500	500	500	500
FD - Contracts	FirePro annual support	1,116	1,140	1,163	1,200	1,209	50		1,260	1,300	1,400	1,500	1,600	1,600
FD - Contracts	Who's Responding	1,018	1,040	1,018	1,050	1,018	50		1,070	1,100	1,100	1,100	1,100	1,100
FD - Insurance	Prior year actual plus inflation	6,310	6,420	7,902	8,170	9,585	430		10,020	10,500	11,000	11,500	12,000	12,000
FD - Equipment R&M	Annual compressor maintenance including necessary parts and new health and safety requirement for annual face piece fit testing - 3 year average	3,255	4,230	2,174	4,230	4,751	210	1,567.64	3,390	3,500	3,700	3,900	4,100	4,100
FD - Recruiting & Retention	Recruiting and volunteer appreciation events and materials	803	1,500	1,837	1,500	1,114	50	336	1,500	1,600	1,700	1,800	1,900	1,900
FD - Fire Prevention	Estimated amount	-	1,000	1,225	1,000	924	40	36	1,000	1,000	1,000	1,000	1,000	1,000
SUBTOTAL		98,142	125,350	109,264	121,600	114,818	5,160	6,665	5,902	132,562	138,500	144,600	151,000	157,800
FIRE VEH - Wages	Major maintenance and repairs to be done third party	-	280	-	-	-	-		-	-	-	-	-	-
FIRE VEH - Benefits		-	50	-	-	-	-		-	-	-	-	-	-
FIRE VEH - Fuel	Fire van - Estimated	61	200	-	200	83	-	117	200	200	200	200	200	200
FIRE VEH - Fuel	2010 fire truck - Estimated	101	400	-	400	353	20	27	400	400	400	400	400	400
FIRE VEH - Fuel	1995 fire truck - Estimated	85	300	86	300	186	10	104	300	300	300	300	300	300
FIRE VEH - Repair Parts	Fire van - Estimated	195	1,500	-	1,500	1,182	50	268	1,500	1,600	1,700	1,800	1,900	1,900
FIRE VEH - Repair Parts	2010 fire truck - Estimated	1,227	3,000	623	3,000	2,342	110	548	3,000	3,100	3,200	3,300	3,400	3,400

FIRE VEH - Repair Parts	1995 fire truck - Estimated	433	3,000	1,303	3,000	-	-	3,000		3,000	3,100	3,200	3,300	3,400
FIRE VEH - Repair Parts	2015 side x side - Estimated	-	250	-	250	-	-	250		250	300	300	300	300
SUBTOTAL		2,103	8,980	2,012	8,650	4,147	190	4,314	-	8,650	9,000	9,300	9,600	9,900
TOTAL		100,244	134,330	111,276	130,250	118,965	5,350	10,979	5,902	141,212	147,500	153,900	160,600	167,700

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Fire Hall LED lights upgrade	\$5,902

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Police Services

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
POL - Policing Contract	As per billing statement received	320,380	304,920	304,920	291,040	289,619	13,030	(29,559.58)		273,090	285,400	298,200	311,600	325,600
POL - Ride Program	3 year average	6,598	5,120	6,532	6,750	6,968	310	- 578.63		6,700	7,000	7,300	7,600	7,900
PSB - Honoraria		200	200	200	200	100	-	100		200	200	200	200	200
PSB - Seminars & Workshops	Estimated	1,561	2,000	122	2,000	56	-	944.50		1,000	1,000	1,000	1,000	1,000
PSB - Conferences/Trade Shows		204	2,600	436	2,600	1,881	80	39.44		2,000	2,100	2,200	2,300	2,400
PSB - Memberships	OAPSB annual fee and zone 1A	773	780	780	780	712	30			740	800	800	800	800
TOTAL		329,715	315,620	312,990	303,370	299,334	13,450	(29,054)	-	283,730	296,500	309,700	323,500	337,900

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Bylaw Enforcement and Building Inspection

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
CBO - Wages		4,696	6,900	-	-	-	-	31,684.08		31,680	33,100	34,600	36,200	37,800
CBO - Benefits		1,463	2,050	-	-	-	-	11,331.37		11,330	11,800	12,300	12,900	13,500
CBO - Memberships		-	-	-	-	-	-	400		400	400	400	400	400
CBO - Specialized Training		-	3,000	-	-	-	-	2,000		2,000	2,100	2,200	2,300	2,400
CBO - Computer Expenses	CGIS building permit software licence renewal. Recorded to planning department.	2,602	2,440	1,600	2,440	-	-			-	-	-	-	-
CBO - Contracts	CBO contract with RSM Consulting. Estimated at \$2,500 per month on average	5,315	8,140	3,412	8,140	28,162	1,270	568		30,000	31,400	32,800	34,300	35,800
SUBTOTAL		14,077	22,530	5,012	10,580	28,162	1,270	45,983	-	75,410	78,800	82,300	86,100	89,900

BLEO - Wages		2,378	3,450	-	-		-	31,684.08		31,680	33,100	34,600	36,200	37,800
BLEO - Benefits		723	1,030	617	-		-	11,331.37		11,330	11,800	12,300	12,900	13,500
BLEO - Seminars & Workshops		336	-	-	-		-	1,000		1,000	1,000	1,000	1,000	1,000
BLEO - Memberships		110	140	-	-		-	129		130	100	100	100	100
BLEO - Conferences/Trades Shows		1,018	-	-	-		-	2,500		2,500	2,600	2,700	2,800	2,900
BLEO - Specialized Training		-	3,600	-	-		-	-		-	-	-	-	-
SUBTOTAL		4,565	8,220	617	-	-	-	46,644	-	46,640	48,600	50,700	53,000	55,300
TOTAL		18,641	30,750	5,629	10,580	28,162	1,270	92,628	-	122,050	127,400	133,000	139,100	145,200

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Emergency Management

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
CEMC - Wages		4,702	6,900	-	-		-	7,040.91		7,040	7,400	7,700	8,000	8,400
CEMC - Benefits		1,443	2,050	-	-		-	2,518.08		2,520				
CEMC - Specialized Training		-	-	-	-		-	800		800	800	800	800	800
CEMC - 911 Contract		-	780	-	-		-			-	-	-	-	-
TOTAL		6,145	9,730	-	-	-	-	10,359	-	10,360	8,200	8,500	8,800	9,200

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2023 Budget Detail Template
Public Works

Service	Reference	Required	Essential	Expected	Discretionary	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	Delivery Model	Service Level
Administration	Schedule 3.1		x			450,576	471,730	480,861	574,630	496,092	519,508	542,900	567,100	592,400	618,800	Internal	
Fleet	Schedule 3.2		x			89,360	115,480	140,150	117,060	172,447	190,560	198,100	206,800	215,900	225,300	Internal	
Overhead						539,935	587,210	621,011	691,690	668,539	710,068	741,000	773,900	808,300	844,100		
Roads - winter	Schedule 3.3		x			100,746	131,160	104,718	132,910	157,003	134,840	141,000	147,300	153,800	160,700	Internal	Consistent with MTO requirements
Roads - RSM	Schedule 3.4		x			76,616	135,530	114,536	116,610	71,278	87,750	88,000	91,800	95,800	100,100	Internal	Consistent with MTO requirements
Streetlighting	Schedule 3.5		x			23,254	19,600	18,526	20,040	24,877	22,220	23,200	24,200	25,300	26,400	Contracted out	
Other transportation	Schedule 3.6		x			27,496	78,880	50,992	71,690	23,348	73,480	76,700	79,700	83,000	86,500	Internal	
Transportation						228,113	365,170	288,772	341,250	276,506	318,290	328,900	343,000	357,900	373,700		
Garbage collection	Schedule 3.7		x			62,838	103,240	121,134	120,640	108,184	104,490	109,300	114,200	119,300	124,600	Internal	
Landfill	Schedule 3.8		x			82,860	116,490	120,621	209,940	157,477	181,490	189,500	198,000	206,800	215,900	Internal	
Solid waste						145,699	219,730	241,755	330,580	265,661	285,980	298,800	312,200	326,100	340,500		
Water	Schedule 3.9		x			436,063	425,280	395,756	452,230	452,513	549,980	574,700	600,500	627,500	655,600	Contracted out	Consistent with MOE requirements
Wastewater	Schedule 3.10		x			322,697	330,770	294,186	325,340	262,713	304,770	310,200	324,200	338,700	353,900	Contracted out	Consistent with MOE requirements
Sewer and water						758,760	756,050	689,942	777,570	715,226	854,750	884,900	924,700	966,200	1,009,500		
TOTAL						1,672,506	1,928,160	1,841,479	2,141,090	1,925,932	2,169,088	2,253,600	2,353,800	2,458,500	2,567,800		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Public Works Administration

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
O/H - Wages	General wages for public works including all banked time/floater/sick leaves/vacation	208,860	235,300	231,618	246,150	220,414	9,920	10,790		241,120	252,000	263,300	275,100	287,500
O/H - Benefits		83,245	111,080	103,359	115,250	101,198	4,550	3,507.81		109,260	114,200	119,300	124,700	130,300
O/H - Seminars & Workshops		192	1,200	1,472	1,520	762	30	708		1,500	1,600	1,700	1,800	1,900
O/H - Conferences/Trade Shows		5,441	5,440	2,306	5,440	4,058	180	1,737.59		2,500	2,600	2,700	2,800	2,900
O/H - Memberships	Estimated	1,291	2,000	2,000	2,000	983	40	977		2,000	2,100	2,200	2,300	2,400
O/H - Health and Safety Materials	Estimated	-	-	685	-	-	-	-		-	-	-	-	-
O/H - Specialized Training	Estimated. PW Training plan. Includes PWC training.	4,294	10,000	10,000	10,000	3,657	160	11,183		15,000	15,700	16,400	17,100	17,900
O/H - Materials/Supplies	3 year average	17,506	14,020	18,683	19,320	19,043	860	(1,492)		18,410	19,200	20,100	21,000	21,900
O/H - Materials/Supplies	Plate compactor	-	5,000	5,000	-	-	-	-		-	-	-	-	-
O/H - Materials/Supplies	Spare waste bins - inventory	-	-	-	10,000	9,454	430	(9,884)		-	-	-	-	-
O/H - Materials/Supplies	Dog waste units	-	-	-	1,250	1,172	50	(1,222)		-	-	-	-	-
O/H - Materials/Supplies	Barricade fencing	-	-	-	-	-	-	4,000		4,000	4,200	4,400	4,600	4,800
O/H - Materials/Supplies	Hot water pressurer washer	-	-	-	-	-	-	-	7,000	7,000	7,300	7,600	7,900	8,300
O/H - Materials/Supplies	Crosswalks (Electronic speed radar signs)	-	-	-	-	-	-	-	6,000	6,000	6,300	6,600	6,900	7,200
O/H - Heating Fuel	PW Garage - 3 year average	8,042	7,970	9,133	8,640	13,687	620			14,310	15,000	15,700	16,400	17,100
O/H - Hydro	PW Garage - 3 year average	3,876	4,080	2,398	3,620	3,423	150			3,570	3,700	3,900	4,100	4,300
O/H - Hydro	Lavoie property - 3 year average	307	360	302	360	373	20	(66)		330	300	300	300	300
O/H - Hydro	Industrial park green garage - 3 year average	280	260	278	-	-	-			-	-	-	-	-
O/H - Cell Telephone	PWC and PW Lead	2,977	3,120	3,567	3,120	2,928	130			3,060	3,200	3,300	3,400	3,600

O/H - Radio License (Base)	Prior year actual plus inflation	640	650	706	730	730	30			760	800	800	800	800
O/H - Repairs & Maintenance	Regular R&M for garage - 3 year average	5,056	5,800	9,856	7,730	3,660	160	2,371		6,190	6,500	6,800	7,100	7,400
O/H - Repairs & Maintenance	Garage door repairs	-	-	10,690	-	-	-			-	-	-	-	-
O/H - Repairs & Maintenance	Buildings/equipment repairs and upgrade contingency	20,000	20,000	20,000	21,000	21,000	950			21,950	22,900	23,900	25,000	26,100
O/H - Repairs & Maintenance	Fleet repairs contingency	11,250	11,250	11,250	13,000	13,000	590			13,590	14,200	14,800	15,500	16,200
O/H - Contracts	Pest control and hand sanitizing stations - Estimated	570	700	397	410	384	20			400	400	400	400	400
O/H - Contracts	Electrical Safety Authority	3,662	3,720	3,772	3,900	3,772	170	(170)		3,770	3,900	4,100	4,300	4,500
O/H - Contracts	Bear traps - 3 year average	1,484	2,290	5,154	2,830	1,530	70	1,123		2,720	2,800	2,900	3,000	3,100
O/H - Contracts	Fire extinguisher maintenance	2,767	2,500	3,062	2,500	2,943	130	(148.98)		2,920	3,100	3,200	3,300	3,400
O/H - Contracts	Municipal buildings roof inspections to be performed by Garland (Grocery Store/Community Hall/Mattagami Centre)	1,323	-	-	-	-	-			-	-	-	-	-
O/H - Contracts	Large culvert inspection as per OSIM	1,951	-	-	-	-	-			-	-	-	-	-
O/H - Contracts	Maintenance contract for all municipal buildings	2,290	5,000	5,000	5,000	4,579	210			4,790	5,000	5,200	5,400	5,600
O/H - Contracts	Trailer Park mobile home demolition	-	-	-	5,000	5,207	230	(5,437.34)		-	-	-	-	-
O/H - Contracts	Purchase asset management software and data acquisition	-	-	-	65,000	28,052	1,260	(29,311.85)		-	-	-	-	-
O/H - Contracts	Demolition of building - Property standards	-	-	-	-	11,099	500	(11,599.09)		-	-	-	-	-
O/H - Contracts	Insurance claim - Sewer back up	-	-	-	-	-	-	10,000.00		10,000	10,500	11,000	11,500	12,000
O/H - Contracts	Energy Conservation and Demand Management Plan (CDM Plan), O. Reg. 507/18	-	-	-	-	-	-	4,528		4,528	4,700	4,900	5,100	5,300
O/H - Insurance	Prior year actual plus inflation	22,873	19,990	20,173	20,860	18,984	850			19,830	20,700	21,600	22,600	23,600
O/H - Professional Fees	Union negotiations	40,399	-	-	-	-	-			-	-	-	-	-
TOTAL		450,576	471,730	480,861	574,630	496,093	22,310	(16,410)	17,528	519,508	542,900	567,100	592,400	618,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Hot water pressurer washer	\$7,000
Crosswalks (Electronic speed radar signs)	\$6,000
Energy Conservation and Demand Management Plan (CDM Plan), O. Reg. 507/18	\$4,528

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Public Works Fleet

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
PICKUP - Fuel	2004 Chev Silverado - Removed from service	109	-	-	-	-	-			-	-	-	-	-
PICKUP - Fuel	2013 GMC Sierra - Estimated	965	2,050	3,096	3,210	4,305	190	(2,495)		2,000	2,100	2,200	2,300	2,400
PICKUP - Fuel	2013 Chev Silverado - Removed from service	2,905	3,510	2,431	-	-	-			-	-	-	-	-
PICKUP - Fuel	2017 Chev Silverado - Estimated	641	1,200	3,355	1,920	3,384	150	(2,784)		750	800	800	800	800
PICKUP - Fuel	2022 Ram 1500 Reg Cab - Estimated	-	-	-	2,000	305	10	2,685		3,000	3,100	3,200	3,300	3,400
PICKUP - Fuel	2022 Ram 1500 Crew Cab - Estimated	-	-	-	-	560	30	2,410		3,000	3,100	3,200	3,300	3,400
PICKUP - Repair & Maintenance	2004 Chev Silverado - Removed from service	-	-	-	-	-	-			-	-	-	-	-
PICKUP - Repair & Maintenance	2013 GMC Sierra - Estimated	42	2,000	-	2,000	408	20	572		1,000	1,000	1,000	1,000	1,000
PICKUP - Repair & Maintenance	2013 Chev Silverado - Removed from service	572	2,000	2,338	-	-	-			-	-	-	-	-
PICKUP - Repair & Maintenance	2017 Chev Silverado - Estimated	620	1,000	-	1,000	1,147	50	(197)		1,000	-	-	-	-
PICKUP - Repair & Maintenance	2022 Ram 1500 Reg Cab - Warranty	-	-	-	1,000	1,865	80	(1,945)		-	-	-	-	-
PICKUP - Repair & Maintenance	2022 Ram 1500 Crew Cab - Warranty	-	-	-	-	1,865	80	(1,945)		-	-	-	-	-
PICKUP - Licenses		-	730	-	730	-	-			-	-	-	-	-
SUBTOTAL		5,854	12,490	11,220	11,860	13,838	610	- 3,698	-	10,750	10,100	10,400	10,700	11,000
TRUCK - Wages		430	1,880	4,797	3,190	1,768	80	9,058		10,910	11,400	11,900	12,400	13,000
TRUCK - Benefits		89	360	996	670	282	10	(292)		-	-	-	-	-
TRUCK - Diesel	2014 sander/dump truck - 3 year average	1,853	2,730	2,803	2,400	3,653	160	(585)		3,230	3,400	3,600	3,800	4,000
TRUCK - Diesel	2018 garbage truck - 3 year average	17,605	22,000	21,064	17,530	25,471	1,150	(3,354)		23,270	24,300	25,400	26,500	27,700
TRUCK - Repairs & Maintenance	2014 sander/dump truck - 3 year average	4,174	5,000	3,726	2,570	821	40	2,046		2,910	3,000	3,100	3,200	3,300
TRUCK - Repairs & Maintenance	2018 garbage truck - 3 year average	6,691	10,000	35,452	18,120	35,127	1,580	(10,950)		25,760	26,900	28,100	29,400	30,700
TRUCK - Licenses	For all trucks	3,682	3,800	63	3,800	1,119	50			1,170	1,200	1,300	1,400	1,500
SUBTOTAL		34,523	45,770	68,901	48,280	68,241	3,070	- 4,077	-	67,250	70,200	73,400	76,700	80,200
SWEEPER - Wages	Major maintenance and repairs to be done third party	392	670	155	-	24	-	(24)		-	-	-	-	-
SWEEPER - Benefits		84	140	34	-	3	-	(3)		-	-	-	-	-
SWEEPER - Repairs & Maintenance	Estimated	137	500	-	-	-	-			-	-	-	-	-
SUBTOTAL		613	1,310	189	-	27	-	(27)	-	-	-	-	-	-
UTV - Wages		618	490		300	471	20	(198)		290	300	300	300	300
UTV - Benefits		47	60	85	30	53	-	(53)		-	-	-	-	-
UTV - Diesel	Estimated	302	270	255	270	700	30	(311)		420	400	400	400	400
UTV - Repairs & Maintenance	Estimated. Note - Major issues in 2022 due to PTO shaft and snowblower	3,449	500	270	1,930	11,582	520	(10,102)		2,000	2,100	2,200	2,300	2,400
SUBTOTAL		4,416	1,320	2,287	2,530	12,806	570	(10,665)	-	2,710	2,800	2,900	3,000	3,100
GRADER - Wages	Major maintenance and repairs to be done third party	2,133	1,670	292	1,470	5,599	250	1,034		6,880	7,200	7,500	7,800	8,200
GRADER - Benefits		342	340	63	280	914	40	(954.00)		-	-	-	-	-
GRADER - Diesel	2001 grader - 3 year average	5,705	6,050	5,381	6,050	10,046	450	(2,783)		7,710	8,100	8,500	8,900	9,300
GRADER - Diesel	1979 grader - 3 year average	548	1,100	2,340	1,100	3,893	180	(956)		3,120	3,300	3,400	3,600	3,800
GRADER - Repairs & Maintenance	2001 grader - Estimated	6,805	10,000	17,718	10,000	15,784	710	(3,059)		13,440	14,000	14,600	15,300	16,000
GRADER - Repairs & Maintenance	1979 grader - Estimated	1,374	5,000	1,082	5,000	3,250	150	(1,498)		1,900	2,000	2,100	2,200	2,300
GRADER - Equipment Rental	2022 grader major issues - Rental was required	-	-	14,737	-	25,319	1,140	(26,459)		-	-	-	-	-
SUBTOTAL		16,907	24,160	26,876	23,900	39,487	1,780	- 8,216	-	33,050	34,600	36,100	37,800	39,600

LOADER - Wages	Major maintenance and repairs to be done third party	182	440	-	160	143	10	13,980		14,130	14,800	15,500	16,200	16,900
LOADER - Benefits		31	100	-	30	31	-	26,005		26,040	27,200	28,400	29,700	31,000
LOADER - Diesel	3 year average	7,392	10,160	8,094	10,160	15,670	710	(4,498)		11,880	12,400	13,000	13,600	14,200
LOADER - Repairs & Maintenance	3 year average	8,906	10,000	14,955	10,000	12,762	570	(1,124)		12,210	12,800	13,400	14,000	14,600
LOADER - Repairs & Maintenance	2000 hours service	3,204	-	-	-	-	-	-		-	-	-	-	-
SUBTOTAL		19,714	20,700	23,049	20,350	28,606	1,290	34,361	-	64,260	67,200	70,300	73,500	76,700
STEAM JENNY - Wages	Major maintenance and repairs to be done third party	-	-	-	-	-	-	-		-	-	-	-	-
STEAM JENNY - Benefits		-	-	-	-	-	-	-		-	-	-	-	-
STEAM JENNY - Fuel	Estimated	-	-	135	100	-	-	-		-	-	-	-	-
STEAM JENNY - Repairs & Maintenance	Estimated	-	500	-	500	-	-	-		-	-	-	-	-
SUBTOTAL		-	500	135	600	-	-	-	-	-	-	-	-	-
COMPRESSOR - Wages	Major maintenance and repairs to be done third party	-	-	-	-	-	-	-		-	-	-	-	-
COMPRESSOR - Benefits		-	-	-	-	-	-	-		-	-	-	-	-
COMPRESSOR - Fuel	Estimated	-	-	-	-	-	-	-		-	-	-	-	-
COMPRESSOR - Repairs & Maintenance	Estimated	-	-	299	-	-	-	-		-	-	-	-	-
SUBTOTAL		-	-	299	-	-	-	-	-	-	-	-	-	-
PORTABLE HEATER - Fuel	Estimated	2,376	2,500	2,100	2,500	3,453	160	(970)		2,640	2,800	2,900	3,000	3,100
SUBTOTAL		2,376	2,500	2,100	2,500	3,453	160	- 970	-	2,640	2,800	2,900	3,000	3,100
BACKHOE - Wages	Major maintenance and repairs to be done third party	693	370	623	630	518	20	2,260		2,800	2,900	3,000	3,100	3,200
BACKHOE - Benefits		96	70	138	120	105	-	2,374		2,480	2,600	2,700	2,800	2,900
BACKHOE - Fuel	3 year average	1,278	1,290	2,225	1,290	3,288	150	(1,175)		2,260	2,400	2,500	2,600	2,700
BACKHOE - Repairs & Maintenance	Estimated	2,889	5,000	2,108	5,000	2,078	90	190		2,360	2,500	2,600	2,700	2,800
SUBTOTAL		4,956	6,730	5,094	7,040	5,989	260	3,650	-	9,900	10,400	10,800	11,200	11,600
TOTAL		89,360	115,480	140,150	117,060	172,448	7,740	10,359	-	190,560	198,100	206,800	215,900	225,300

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

2023 Budget Detail Template
 Winter Roads Maintenance

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
SNOW REMOVAL - Wages		55,894	69,390	50,241	73,370	80,708	3,630	(18,417)		65,920	68,900	72,000	75,200	78,600
SNOW REMOVAL - Benefits		9,323	14,350	9,931	14,260	15,227	690	(5,136.22)		10,780	11,300	11,800	12,300	12,900
SNOW REMOVAL - Contracts	By-Pass maintained by Province	2,315	2,360	2,313	2,390	2,376	110			2,490	2,600	2,700	2,800	2,900
SNOW REMOVAL - Contracts	Rental of dump truck and driver for snow removal. More snow removal in 2021/2022 winter season due to amount of snow. Estimated	6,604	15,000	9,672	10,000	23,863	1,070	(2,933)		22,000	23,000	24,000	25,100	26,200
SAND/SALT - Wages		4,388	2,740	4,848	5,180	7,781	350	(2,127)		6,000	6,300	6,600	6,900	7,200
SAND/SALT - Benefits		612	580	973	970	1,522	70	(620.49)		970	1,000	1,000	1,000	1,000
SAND/SALT - Materials/Supplies	Winter sand. Based on prior year actual plus inflation.	21,608	26,740	26,740	26,740	25,526	1,150			26,680	27,900	29,200	30,500	31,900
TOTAL		100,746	131,160	104,718	132,910	157,003	7,070	- 29,233	-	134,840	141,000	147,300	153,800	160,700

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2023 Budget Detail Template
Road Street Maintenance

Inflation Rate

4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
RSM - Wages		31,248	45,640	46,147	47,520	27,642	1,240	8,177		37,060	38,700	40,400	42,200	44,100
RSM - Benefits		5,674	9,820	8,957	9,730	5,188	230	778.99		6,200	6,500	6,800	7,100	7,400
RSM - Materials/Supplies	Stockpile of granular, cold mix, and topsoil, and others	8,281	15,000	20,447	15,000	8,129	370	6,501		15,000	15,700	16,400	17,100	17,900
RSM - Repairs & Maintenance	General	2,363	-	1,668	2,500	1,322	60	3,618		5,000	5,200	5,400	5,600	5,900
RSM - Repairs & Maintenance	Posts and rail for guard rail system		5,000	-	5,000	-	-			-	-	-	-	-
RSM - Repairs & Maintenance	Junction Road maintenance (calcium/gravel) - No longer required		8,000	1,952	8,000	9,341	420	(9,761)		-	-	-	-	-
RSM - Contracts	Municipal ditching - See ditching department for 2023	4,470	20,000	21,445	5,000	5,000	230	(5,230)		-	-	-	-	-
RSM - Contracts	General road repairs/patching for water breaks.	22,896	20,000	10,703	20,000	11,234	510	8,256		20,000	20,900	21,800	22,800	23,800
RSM - Contracts	Street sweeper rental	-	11,000	2,146	2,750	3,422	150			3,570	-	-	-	-
RSM - Contracts	Beaver control - 3 year average	1,684	1,070	1,070	1,110	-	-	918		920	1,000	1,000	1,000	1,000
TOTAL		76,616	135,530	114,536	116,610	71,278	3,210	13,257	-	87,750	88,000	91,800	95,800	100,100

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Streetlighting

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
STREETLIGHTS - Hydro	3 year average	19,348	17,610	15,921	18,040	18,812	850	(1,634.55)		18,030	18,800	19,600	20,500	21,400
STREETLIGHTS - Repairs & Maintenance	3 year average	3,906	1,990	2,605	2,000	6,065	270	(2,143.01)		4,190	4,400	4,600	4,800	5,000
TOTAL		23,254	19,600	18,526	20,040	24,877	1,120	- 3,778	-	22,220	23,200	24,200	25,300	26,400

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Other Transportation Services

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
B&C - Wages		951	1,270	245	690	910	40	(207)		740	800	800	800	800
B&C - Benefits		167	250	52	120	167	10	(56.33)		120	100	100	100	100
B&C - Repairs & Maintenance	3 year average	-	500	-	-	697	30	(495)		230	200	200	200	200
SUBTOTAL		1,119	2,020	297	810	1,774	80	- 758	-	1,090	1,100	1,100	1,100	1,100
GRASS MOWING EQUIP - Wages		921	580	511	610	318	10	290		620	600	600	600	600
GRASS MOWING EQUIP - Benefits		120	90	118	110	70	-	26.02		100	100	100	100	100
GRASS MOWING EQUIP - Materials/Supplies	All equipment - 3 year average	1,738	1,070	1,618	1,340	906	40	475		1,420	1,500	1,600	1,700	1,800
GRASS MOWING EQUIP- Fuel		330	400	680	800	743	30			770	800	800	800	800
GRASS MOWING EQUIP - Repair Parts	All mowers and trimmers - 3 year average	-	150	138	150	542	20	(335)		230	200	200	200	200
SUBTOTAL		3,108	2,290	3,065	3,010	2,579	100	455	-	3,140	3,200	3,300	3,400	3,500
BRUSH - Wages		-	290	2,872	1,230	-	-	1,013		1,010	1,100	1,100	1,100	1,100
BRUSH - Benefits		-	60	613	280	-	-	192		190	200	200	200	200
SUBTOTAL		-	350	3,485	1,510	-	-	1,205	-	1,200	1,300	1,300	1,300	1,300
DITCHING - Wages		-	200	-	-	-	-			-	-	-	-	-
DITCHING - Benefits		-	40	-	-	-	-			-	-	-	-	-
DITCHING - Contracts	Road ditching (landfill road, Junction Rd, Jacksonboro) and winter cleanout ditching - Estimated	3,557	10,000	4,608	5,000	5,299	240	7,461		13,000	13,600	14,200	14,800	15,500
SUBTOTAL		3,557	10,240	4,608	5,000	5,299	240	7,461	-	13,000	13,600	14,200	14,800	15,500
CATCH BASINS - Wages		5,943	2,940	11,328	8,320	-	-	6,094		6,090	6,400	6,700	7,000	7,300
CATCH BASINS - Benefits		861	640	2,280	1,640	-	-	982.20		980	1,000	1,000	1,000	1,000
CATCH BASINS - Repairs & Maintenance	Catch basin levelling program - Parts and other for work completed by PW	2,017	3,000	4,641	-	-	-	2,219.48		2,220	2,300	2,400	2,500	2,600
CATCH BASINS - Contracts	Catch basin levelling program - Contracted out. Project delayed in 2022 due to locates	-	7,500	-	20,000	-	-	20,000.00		20,000	20,900	21,800	22,800	23,800
SUBTOTAL		8,822	14,080	18,249	29,960	-	-	29,295	-	29,290	30,600	31,900	33,300	34,700
TSIGN - Wages		-	40	480	250	-	-	169		170	200	200	200	200
TSIGN - Benefits		-	10	102	60	-	-	31.89		30	-	-	-	-
TSIGN - Materials/Supplies	Estimated	1,332	2,000	2,976	2,000	586	30	1,384		2,000	2,100	2,200	2,300	2,400
SUBTOTAL		1,332	2,050	3,558	2,310	586	30	1,585	-	2,200	2,300	2,400	2,500	2,600
LINE PAINTING - Materials/Supplies	Line paint	-	6,000	1,678	3,000	439	20	1,041		1,500	1,600	1,700	1,800	1,900
LINE PAINTING - Contracts		-	-	-	-	-	-	-		-	-	-	-	-
SUBTOTAL		232	6,000	1,678	3,000	439	20	1,041	-	1,500	1,600	1,700	1,800	1,900
SIDEWALK - Wages		801	690	3,023	1,640	1,034	50	630		1,710	1,800	1,900	2,000	2,100
SIDEWALK - Benefits		164	160	646	370	210	10	98.93		320	300	300	300	300
SIDEWALK - Repairs & Maintenance	Minor repairs	45	1,000	-	1,000	-	-	500		500	500	500	500	500

SIDEWALK - Contracts	Sidewalk replacement annual program. 2023 includes Main St. sidewalks as part of the capital project.	-	25,000	-	5,000	-	-	5,000	-	5,000	5,200	5,400	5,600	5,900
SUBTOTAL		1,009	26,850	3,669	8,010	1,244	60	6,229	-	7,530	7,800	8,100	8,400	8,800
GRADING - Wages		2,801	4,470	2,605	2,780	2,100	90	458.27		2,650	2,800	2,900	3,000	3,100
GRADING - Benefits		479	920	553	570	432	20	5.31		460	500	500	500	500
SUBTOTAL		3,280	5,390	3,158	3,350	2,533	110	464	-	3,110	3,300	3,400	3,500	3,600
SAFETY DEVICES - Clothing	Hi vis safety clothing - As per Collective Agreement	553	6,000	5,615	6,000	5,019	230			5,250	5,500	5,700	6,000	6,300
SAFETY DEVICES - Materials/Supplies	Safety equipment PPE (and volunteers). Estimated	936	-	-	5,000	850	40	2,110		3,000	3,100	3,200	3,300	3,400
SAFETY DEVICES - Contracts	Inspection of lifting devices	3,549	3,610	3,610	3,730	3,026	140			3,170	3,300	3,400	3,600	3,800
SUBTOTAL		5,038	9,610	9,225	14,730	8,896	410	2,110	-	11,420	11,900	12,300	12,900	13,500
TOTAL		27,496	78,880	50,992	71,690	23,348	1,050	49,088	-	73,480	76,700	79,700	83,000	86,500

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Garbage Collection

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
WASTE - Wages		24,978	38,420	48,769	44,650	45,025	2,030	2,583		49,640	51,900	54,200	56,600	59,100
WASTE - Benefits		4,984	8,250	9,881	9,420	9,021	410	(566.25)		8,860	9,300	9,700	10,100	10,600
WASTE - Shared Services	Cost transfer station, delivery, contaminated material charge - 3 year average	32,877	48,570	32,877	48,570	35,000	1,580	(2,995.37)		33,580	35,100	36,700	38,400	40,100
WASTE - Equipment Rental	Truck rental due to town truck been down (shared cost with Town of Fauquier) - Estimated	-	-	26,001	10,000	17,917	810	(8,727.40)		10,000	10,500	11,000	11,500	12,000
WASTE - Equipment Rental	Spring cleanup - 2 year average	-	8,000	3,606	8,000	1,221	50	1,142		2,410	2,500	2,600	2,700	2,800
TOTAL		62,838	103,240	121,134	120,640	108,185	4,880	- 8,563	-	104,490	109,300	114,200	119,300	124,600

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Landfill Operations

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
LF - Wages		36,615	42,450	43,865	47,440	41,139	1,850	(80.08)		42,910	44,800	46,800	48,900	51,100
LF - Benefits		4,021	5,490	5,845	5,960	5,225	240	(747)		4,720	4,900	5,100	5,300	5,500
LF - Materials/Supplies	Includes granular A for landfill road, landfill site road, materials for shelter, and other - 3 year average	2,101	2,810	3,612	3,130	2,036	90	457.32		2,580	2,700	2,800	2,900	3,000
LF - Diesel	Dozer - 3 year average	1,045	930	2,267	930	2,515	110	(234.14)		2,390	2,500	2,600	2,700	2,800
LF - Heating	Shelter heating	468	500	2,515	2,610	1,185	50	154.15		1,390	1,500	1,600	1,700	1,800
LF - Repair Parts	Dozer repairs (parts and external service) - 3 year average	5,625	4,010	1,924	4,070	17,530	790	(9,960.40)		8,360	8,700	9,100	9,500	9,900
LF - Repairs & Maintenance	Landfill road upgrades - Annual	5,266	8,000	7,039	8,000	6,717	300	(676.59)		6,340	6,600	6,900	7,200	7,500
LF - Contracts	Field work for fall sampling and lab costs. Same budget as there are additional wells installed.	1,160	9,800	8,906	9,800	6,309	280	3,211		9,800	10,200	10,700	11,200	11,700
LF - Contracts	Rental of larger dozer for work required. Estimated	3,254	-	4,026	3,000	-	-	3,000		3,000	3,100	3,200	3,300	3,400
LF - Contracts	Landfill expansion project	10,597	37,500	37,500	125,000	74,821	3,370	(78,191)	100,000	100,000	104,500	109,200	114,100	119,200
LF - Contracts	New cell construction and current cell closing - Annual	10,165	5,000	3,122	-	-	-	-	-	-	-	-	-	-
LF - Contracts	Environmental consulting services	2,544	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL		82,860	116,490	120,621	209,940	157,478	7,080	- 83,066	100,000	181,490	189,500	198,000	206,800	215,900

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Waste Management Plan - Landfill expansion (100,000 cubic meters)	\$100,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Water Treatment and Distribution

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
W-DEL - Wages	Water breaks and other	9,056	7,840	5,751	8,920	2,908	130	3,212		6,250	6,500	6,800	7,100	7,400
W-DEL - Benefits		1,211	1,410	1,182	1,610	526	-	387		910	1,000	1,000	1,000	1,000
W-DEL - Materials/Supplies	3 year average	2,707	1,840	506	2,150	1,809	80	(215)		1,670	1,700	1,800	1,900	2,000
W-DEL - Repairs & Maintenance	Regular R&M - 3 year average	28,833	17,170	1,679	15,040	9,526	430	3,390		13,350	14,000	14,600	15,300	16,000
W-DEL - Contracts	Water tower inspection and assessment	5,847	-	-	-	-	-	-		-	-	-	-	-
W-DEL - Contracts	6th Street swabbing	5,847	-	-	-	-	-	-	24,000	24,000	25,100	26,200	27,400	28,600
SUBTOTAL		53,499	28,260	9,118	27,720	14,769	640	6,773	24,000	46,180	48,300	50,400	52,700	55,000
W-TREAT - Heating Fuel		11,927	11,580	13,462	12,580	17,326	780			18,110	18,900	19,800	20,700	21,600
W-TREAT - Hydro		36,234	36,780	32,386	38,340	37,563	1,690			39,250	41,000	42,800	44,700	46,700
W-TREAT - Repairs & Maintenance	Regular R&M and OCWA operating plan	18,328	25,000	17,761	25,000	21,063	950	2,987.00		25,000	26,100	27,300	28,500	29,800
W-TREAT - Repairs & Maintenance	2020 OCWA capital plan	23,368	-	-	-	-	-	-		-	-	-	-	-
W-TREAT - Repairs & Maintenance	2021 OCWA capital plan	-	19,000	19,000	-	-	-	-		-	-	-	-	-
W-TREAT - Repairs & Maintenance	2022 OCWA capital plan	-	-	-	40,000	30,599	1,380	(31,979)		-	-	-	-	-
W-TREAT - Repairs & Maintenance	2023 OCWA capital plan	-	-	-	-	-	-	-	51,000	51,000	53,300	55,700	58,200	60,800
W-TREAT - Contracts	Pest control and hand sanitizing stations - Estimated	601	700	402	410	400	20			420	400	400	400	400
W-TREAT - Contracts	OCWA base contract = \$404,428 which 65% cost for water and 35% for sewer. Total for water treatment plant = \$262,878 + \$105,344 chemicals = \$368,022	292,105	297,960	297,960	306,180	330,793	14,890	22,339.05		368,020	384,600	401,900	420,000	438,900
W-TREAT - Contracts	Clearwell structural annual inspection	-	6,000	5,667	2,000	-	-	2,000		2,000	2,100	2,200	2,300	2,400
SUBTOTAL		382,563	397,020	386,638	424,510	437,743	19,710	(4,653)	51,000	503,800	526,400	550,100	574,800	600,600
TOTAL		436,063	425,280	395,756	452,230	452,513	20,350	2,120	75,000	549,980	574,700	600,500	627,500	655,600

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
OCWA capital and operating plan	\$51,000
6th Street swabbing	\$24,000
Total	\$75,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Wastewater Collection and Treatment

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
SEWER - Wages	Plugged sewers and breaks	1,145	2,140	4,651	2,690	8,092	360	(3,552)		4,900	5,100	5,300	5,500	5,700
SEWER - Benefits		146	310	849	490	1,521	70	(803.94)		790	800	800	800	800
SEWER - Materials/Supplies	Estimated	398	520	346	500	8	-	243		250	300	300	300	300
SEWER - Repairs & Maintenance	Regular repairs and maintenance (breaks and plugs) - 3 year average	8,879	11,250	8,883	6,980	16,269	730	(5,655)		11,340	11,900	12,400	13,000	13,600
SEWER - Contracts	Annual preventive maintenance on sanitary sewers (flushing and inspections)	8,059	20,000	18,630	10,000	-	-	10,000		10,000	10,500	11,000	11,500	12,000
SUBTOTAL		18,628	34,220	33,359	20,660	25,889	1,160	232	-	27,280	28,600	29,800	31,100	32,400
S-TREAT - Heating Fuel	3 year average	1,616	1,220	977	1,180	5,117	230			5,350	5,600	5,900	6,200	6,500
S-TREAT - Hydro	3 year average	74,810	84,640	59,555	73,130	60,995	2,740			63,740	66,600	69,600	72,700	76,000
S-TREAT - Repairs & Maintenance	Regular R&M and OCWA operating plan	10,869	25,000	24,605	25,000	17,354	780	6,866.36		25,000	26,100	27,300	28,500	29,800
S-TREAT - Repairs & Maintenance	2020 OCWA capital plan	66,836	-	-	-	-	-	-		-	-	-	-	-
S-TREAT - Repairs & Maintenance	2021 OCWA capital plan	-	13,250	13,250	-	-	-	-		-	-	-	-	-
S-TREAT - Repairs & Maintenance	2022 OCWA capital plan	-	-	-	30,500	-	-	-		-	-	-	-	-
S-TREAT - Repairs & Maintenance	2023 OCWA capital plan	-	-	-	-	-	-	-	8,000	8,000	-	-	-	-
S-TREAT - Repairs & Maintenance	Bunker repairs	-	-	-	-	-	-	-		-	-	-	-	-
S-TREAT - Contracts	OCWA base contract = \$404,428 which 65% cost for water and 35% for sewer. Total for wastewater treatment plant = \$141,450 + \$23,954 chemicals = \$165,404	147,849	160,440	160,440	164,870	147,829	6,650	10,925		165,400	172,800	180,600	188,700	197,200
S-TREAT - Contracts	Sludge removal - Estimated	2,089	12,000	2,000	10,000	5,528	250	4,222.49		10,000	10,500	11,000	11,500	12,000
SUBTOTAL		304,069	296,550	260,827	304,680	236,822	10,650	22,014	8,000	277,490	281,600	294,400	307,600	321,500
TOTAL		322,697	330,770	294,186	325,340	262,711	11,810	22,246	8,000	304,770	310,200	324,200	338,700	353,900

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
OCWA capital and operating plan	\$8,000
Total	\$8,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2023 Budget Detail Template
Health and Social Services

Service	Reference	Required	Essential	Expected	Discretionary	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	Delivery Model	Service Level
Cemetery	Schedule 4.1	x				15,830	23,530	24,575	32,270	22,085	31,450	32,900	34,400	35,900	37,400	Internal	
Public health	Schedule 4.2	x				46,685	46,690	48,143	47,860	47,080	53,230	55,600	58,100	60,700	63,400	Upper tier	
Social services	Schedule 4.3	x				279,902	306,110	306,110	313,760	312,431	312,430	326,500	341,200	356,600	372,600	Upper tier	
TOTAL						342,417	376,330	378,828	393,890	381,596	397,110	415,000	433,700	453,200	473,400		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Cemetery

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
CEM - Wages		8,289	8,960	9,457	9,200	3,871	170	3,586		7,630	8,000	8,400	8,800	9,200
CEM - Benefits		1,497	1,730	1,561	1,660	771	30	396		1,200	1,300	1,400	1,500	1,600
CEM - Materials/Supplies	Topsoil, fertilizer for hedges, etc. - Estimated	73	1,000	1,077	1,000	21	-			20	-	-	-	-
CEM - Repairs & Maintenance	General repairs - Estimated amount	-	300	-	300		-			-	-	-	-	-
CEM - Repairs & Maintenance	Cemetery tombstone levelling program. Item postpone for the past 2 years.	-	3,000	-	3,000		-	3,000.00		3,000	3,100	3,200	3,300	3,400
CEM - Repairs & Maintenance	Fence repairs	-	2,000	1,798	-		-			-	-	-	-	-
CEM - Contracts	Mini excavator rental for burial - Estimated	300	1,000	755	1,000	1,577	70	- 647		1,000	1,000	1,000	1,000	1,000
CEM - Contracts	Cemetery weed control and fertilization			-	9,000	9,132	410			9,540	10,000	10,500	11,000	11,500
CEM - Insurance	Prior year actual plus inflation	158	160	261	270	308	10			320	300	300	300	300
CEM - Columbarium Engraving	3 year average	1,031	820	5,106	2,280	6,406	290	- 2,514.79		4,180	4,400	4,600	4,800	5,000
CEM - Care & Maintenance	Care/maintenance and monument installation - 3 year average	4,482	4,560	4,560	4,560	-	-	4,560.00		4,560	4,800	5,000	5,200	5,400
TOTAL		15,830	23,530	24,575	32,270	22,085	980	8,381	-	31,450	32,900	34,400	35,900	37,400

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Public Health

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
H UNIT - Contracts	Annual PHU municipal cost	46,685	46,690	48,143	47,860	47,080	2,120	4,034		53,230	55,600	58,100	60,700	63,400
TOTAL		46,685	46,690	48,143	47,860	47,080	2,120	4,034	-	53,230	55,600	58,100	60,700	63,400

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Social Services

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
CDSSAB - Requisition	Annual CDSSAB municipal cost. Estimated - Budget amount not received at this time.	279,902	306,110	306,110	313,760	312,431	14,060	(14,060)		312,430	326,500	341,200	356,600	372,600
TOTAL		279,902	306,110	306,110	313,760	312,431	14,060	(14,060)	-	312,430	326,500	341,200	356,600	372,600

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2023 Budget Detail Template
Culture and Recreation

Service	Reference	Required	Essential	Expected	Discretionary	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	Delivery Model	Service Level
Arena	Schedule 5.1			x		232,176	261,260	320,579	306,033	301,670	284,960	297,800	311,100	325,100	339,500	Internal	
Parks	Schedule 5.2			x		18,741	66,880	61,069	119,720	105,006	72,661	76,000	79,400	83,000	86,700	Internal	
Community hall	Schedule 5.3				x	23,224	18,930	19,954	19,550	27,648	26,940	28,000	29,200	30,400	31,600	Internal	
Mattagami Centre	Schedule 5.4				x	49,425	60,840	50,905	57,530	54,078	51,410	53,800	56,100	58,600	61,200	Internal	
Library	Schedule 5.5			x		64,593	86,020	69,174	86,110	87,240	106,910	111,700	116,700	121,800	127,200	Internal	
Pool	Schedule 5.6				x	52,207	81,630	63,635	80,600	89,276	81,120	84,900	88,800	92,800	96,900	Internal	
Trailer Park	Schedule 5.7				x	7,388	7,520	8,540	8,240	8,497	9,180	9,600	10,000	10,400	10,800	Internal	
Grocery Store	Schedule 5.8				x	20,029	20,770	27,225	23,570	20,045	23,810	24,900	26,000	27,100	28,300	Internal	
TOTAL						467,782	603,850	621,081	701,353	693,460	656,991	686,700	717,300	749,200	782,200		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Arena

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
ARENA - Wages		53,078	73,030	60,185	73,580	64,995	2,920	(1,667)		66,250	69,200	72,300	75,600	79,000
ARENA - Benefits		18,137	27,860	20,558	26,950	21,614	970	(2,805.32)		19,780	20,700	21,600	22,600	23,600
ARENA - Materials/Supplies	3 year average	5,414	5,420	2,927	4,810	2,949	130	684		3,760	3,900	4,100	4,300	4,500
ARENA - Materials/Supplies	Arena floor cleaner	-	-	-	-	-	-		6,000	6,000	6,300	6,600	6,900	7,200
ARENA - Fuel	Ice surfacer (Includes cylinder rentals)	737	920	271	520	994	40			1,030	1,100	1,100	1,100	1,100
ARENA - Heating Fuel	3 year average	29,822	27,890	25,338	28,570	53,879	2,420	(19,953)		36,350	38,000	39,700	41,500	43,400
ARENA - Hydro	3 year average	58,752	54,680	53,021	60,140	54,342	2,450	(1,420)		55,370	57,900	60,500	63,200	66,000
ARENA - Telephone	3 year average	1,916	1,760	1,635	1,770	1,707	80	(34)		1,750	1,800	1,900	2,000	2,100
ARENA - Repair Parts	Ice surfacer - Estimated	122	560	493	400	396	20	584		1,000	1,000	1,000	1,000	1,000
ARENA - Repairs & Maintenance	Regular R&M - Estimated	27,343	31,150	115,458	38,000	12,974	580	16,446		30,000	31,400	32,800	34,300	35,800
ARENA - Contracts	Alarm monitoring	902	500	606	630	1,614	70	(643)		1,040	1,100	1,100	1,100	1,100
ARENA - Contracts	Pest control and hand sanitizing stations - Estimated	1,816	1,610	1,339	1,390	1,698	80			1,780	1,900	2,000	2,100	2,200
ARENA - Contracts	Paint arena ice and hockey lines	2,636	5,000	3,188	5,000	3,606	160			3,770	3,900	4,100	4,300	4,500
ARENA - Contracts	Chair lifts annual maintenance	2,199	1,920	2,471	2,550	2,334	110			2,440	2,500	2,600	2,700	2,800
ARENA - Contracts	Hamboni project	1,319	-	-	-	-	-			-	-	-	-	-
ARENA - Contracts	Ice plant maintenance and repairs contract - Annual (2020 to 2023)	16,226	17,000	17,370	17,960	16,226	730			16,960	17,700	18,500	19,300	20,200
ARENA - Contracts	Arena structural inspection	-	-	-	11,500	9,956	450	(10,406)		-	-	-	-	-
ARENA - Contracts	COVID-19 HVAC Review - Reg Lamy Cultural Centre	-	-	-	16,013	16,331	-	(16,331)		-	-	-	-	-
ARENA - Insurance	Prior year actual plus inflation	11,757	11,960	15,719	16,250	36,055	1,620			37,680	39,400	41,200	43,100	45,000
TOTAL		232,176	261,260	320,579	306,033	301,670	12,830	(35,545)	6,000	284,960	297,800	311,100	325,100	339,500

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Arena floor cleaner	\$6,000
Total	\$6,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2023 Budget Detail Template
Parks

Inflation Rate
4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
PARKS - Wages	Includes lawn mowing	6,564	22,680	19,941	22,160	24,864	1,120	(2,272)		23,710	24,800	25,900	27,100	28,300
PARKS - Benefits		865	4,170	2,862	3,710	4,124	190	(1,037.76)		3,280	3,400	3,600	3,800	4,000
PARKS - Materials/Supplies	3 year average	1,506	1,570	2,168	1,210	3,428	150	(1,211)		2,370	2,500	2,600	2,700	2,800
PARKS - Materials/Supplies	Town beautification	8,852	5,000	5,000	18,170	6,439	290	(6,729)	21,300	21,300	22,300	23,300	24,300	25,400
PARKS - Materials/Supplies	JP Parise Sign	-	-	-	-	1,948	90	(2,038)	8,630	8,630	9,000	9,400	9,800	10,200
PARKS - Materials/Supplies	Surveillance camera at Liz McCafferty Park	-	-	-	-	-	-	-	3,550	3,550	3,700	3,900	4,100	4,300
PARKS - Hydro	Liz McCafferty Park, welcome sign, locomotive - Prior year actual plus inflation	906	910	882	910	1,438	60			1,500	1,600	1,700	1,800	1,900
PARKS - Repairs & Maintenance	Estimated	-	-	154	1,000	919	40	41		1,000	1,000	1,000	1,000	1,000
PARKS - Repairs & Maintenance	Town beautification	-	30,000	30,000	-	-	-			-	-	-	-	-
PARKS - Contracts	Playground inspections - Not required - Internal review	-	2,500	-	2,500	-	-			-	-	-	-	-
PARKS - Contracts	Mattagami Railroad Engine 100 refurbishments	-	-	-	70,000	61,780	2,780	(64,560)		-	-	-	-	-
PARKS - Contracts	Portable toilets for parks (Baseball field area, Kelly Park, Liz McCafferty Park	-	-	-	-	-	-	-	7,251	7,251	7,600	7,900	8,300	8,700
PARKS - Insurance	Prior year actual plus 5%	46	50	62	60	66	-			70	100	100	100	100
TOTAL		18,741	66,880	61,069	119,720	105,006	4,720	(77,807)	40,731	72,661	76,000	79,400	83,000	86,700

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Town Beautification Committee projects	\$21,300
Community Pride sign - JP Parise	\$8,630
Surveillance camera at Liz McCafferty Park	\$3,550
Portable toilets for parks (Baseball field area, Kelly Park, Liz McCafferty Park	\$7,251
Total	\$40,731

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Community Hall

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
HALL - Wages		884	520	579	650	2,016	90	(879)		1,230	1,300	1,400	1,500	1,600
HALL - Benefits		157	110	122	130	349	20	(172.92)		200	200	200	200	200
HALL - Materials/Supplies	Estimated (ustensils, etc)	685	920	350	440	660	30	310		1,000	1,000	1,000	1,000	1,000
HALL - Heating Fuel	3 year average	4,870	5,030	5,714	5,520	4,333	190			4,520	4,700	4,900	5,100	5,300
HALL - Hydro	3 year average	3,867	5,310	4,778	5,070	5,520	250			5,770	6,000	6,300	6,600	6,900
HALL - Telephone	Prior year actual plus inflation	618	780	-	-	-	-			-	-	-	-	-
HALL - Repairs & Maintenance	3 year average	3,433	2,470	3,681	2,820	4,949	220	(1,148)		4,020	4,200	4,400	4,600	4,800
HALL - Repairs & Maintenance	Roof repairs	5,851	-	-	-	-	-			-	-	-	-	-
HALL - Contracts	Pest control and hand sanitizing stations - Estimated	1,267	1,170	697	720	943	40			980	1,000	1,000	1,000	1,000
HALL - Contracts	Hall cleaning third party - Charged back. Estimated	-	1,000	1,906	2,000	2,930	130	(60)		3,000	3,100	3,200	3,300	3,400
HALL - Insurance	Prior year actual plus inflation	1,591	1,620	2,127	2,200	5,948	270			6,220	6,500	6,800	7,100	7,400
TOTAL		23,224	18,930	19,954	19,550	27,648	1,240	(1,950)	-	26,940	28,000	29,200	30,400	31,600

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Mattagami Centre

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
MAT. CENTRE - Wages		1,081	6,530	3,167	4,510	662	30	1,040		1,730	1,800	1,900	2,000	2,100
MAT. CENTRE - Wages	Office cleaner	304	1,120	-	880	-	-			-	-	-	-	-
MAT. CENTRE - Benefits		155	1,290	625	650	121	10	150.79		280	300	300	300	300
MAT. CENTRE - Benefits	Office cleaner	52	210	-	-	-	-			-	-	-	-	-
MAT. CENTRE - Materials/Supplies	3 year average	1,003	1,140	446	870	812	40	(98)		750	800	800	800	800
MAT. CENTRE - Heating Fuel	3 year average	11,465	11,150	9,616	11,000	14,462	650	(3,264)		11,850	12,400	13,000	13,600	14,200
MAT. CENTRE - Hydro	3 year average	12,190	15,430	13,394	14,320	15,876	710	(2,766)		13,820	14,400	15,000	15,700	16,400
MAT. CENTRE - Repairs & Maintenance	3 year average	9,603	16,290	13,700	15,000	11,145	500	(162)		11,480	12,000	12,500	13,100	13,700
MAT. CENTRE - Repairs & Maintenance	Roof repairs	5,851	-	-	-	-	-			-	-	-	-	-
MAT. CENTRE - Contracts	Pest control	570	410	395	410	420	20			440	500	500	500	500
MAT. CENTRE - Insurance	Prior year actual plus inflation	7,151	7,270	9,562	9,890	10,580	480			11,060	11,600	12,100	12,600	13,200
TOTAL		49,425	60,840	50,905	57,530	54,078	2,440	(5,100)	-	51,410	53,800	56,100	58,600	61,200

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Library

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
	Library budget as approved by library board													
LIB - Wages		38,325	45,000	39,591	45,000	52,859	2,380	5,715.23		60,950	63,700	66,600	69,600	72,700
LIB - Benefits		14,900	17,900	14,778	17,900	18,511	830	3,215.16		22,560	23,600	24,700	25,800	27,000
LIB - Seminars & Workshops		345	2,000	967	2,000	923	40	(263.38)		700	700	700	700	700
LIB - Conferences/Trade Shows		300	2,000	-	2,000	-	-	2,000.00		2,000	2,100	2,200	2,300	2,400
LIB - Specialized Training		-	800	-	800	-	-	800.00		800	800	800	800	800
LIB - Materials/Supplies		1,039	900	722	900	1,655	70	275.31		2,000	2,100	2,200	2,300	2,400
LIB - Telephone		3,137	3,000	2,890	3,000	2,932	130	(1,062.00)		2,000	2,100	2,200	2,300	2,400
LIB - Office Supplies		71	500	232	500	965	40	(504.58)		500	500	500	500	500
LIB - Computer Services		-	500	-	500	104	-	395.75		500	500	500	500	500
LIB - Accounting/Audit Fees		-	-	-	-	-	-	-		-	-	-	-	-
LIB - Minor Office Equipment/Furniture		112	250	-	250	1,300	60	(1,109.87)		250	300	300	300	300
LIB - Repairs and Maintenance		-	2,000	166	2,000	80	-	1,920.30		2,000	2,100	2,200	2,300	2,400
LIB - Computer Equipment		-	1,200	1,322	1,200	407	20	2,073.14		2,500	2,600	2,700	2,800	2,900
LIB - Insurance	Prior year actual plus inflation	770	970	1,029	1,060	1,096	50			1,150	1,200	1,300	1,400	1,500
LIB - Books		5,593	9,000	7,477	9,000	6,408	290	2,302.37		9,000	9,400	9,800	10,200	10,700
TOTAL		64,593	86,020	69,174	86,110	87,239	3,910	15,757	-	106,910	111,700	116,700	121,800	127,200

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Pool

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
POOL - Wages	Summer student wages	20,737	43,780	34,072	43,780	36,749	1,650	2,270.14		40,670	42,500	44,400	46,400	48,500
POOL - Wages	Public Works working on building	7,467	12,740	4,731	11,520	12,305	550	(4,210)		8,640	9,000	9,400	9,800	10,200
POOL - Benefits	Summer student wages	1,953	5,410	3,011	5,410	3,295	150	1,895.51		5,340	5,600	5,900	6,200	6,500
POOL - Benefits	Public Works working on building	1,238	2,020	1,137	2,130	2,710	120	(1,240.51)		1,590	1,700	1,800	1,900	2,000
POOL - Memberships	Same as prior year budget	100	100	102	100	110	-			110	100	100	100	100
POOL - Specialized Training	Prior year actual plus inflation	397	1,570	3,876	2,270	3,140	140			3,280	3,400	3,600	3,800	4,000
POOL - Materials/Supplies	3 year average	3,680	4,070	5,738	4,110	5,116	230	(501)		4,840	5,100	5,300	5,500	5,700
POOL - Heating Fuel	3 year average	4,534	4,410	3,370	3,880	5,569	250	(1,328)		4,490	4,700	4,900	5,100	5,300
POOL - Hydro	3 year average	2,098	3,540	3,961	3,400	5,613	250	(1,972)		3,890	4,100	4,300	4,500	4,700
POOL - Telephone		2,010	1,940	1,722	1,860	1,935	90			2,030	2,100	2,200	2,300	2,400
POOL - Repairs & Maintenance	3 year average	2,564	1,760	1,525	1,740	11,857	530	(7,071)		5,320	5,600	5,900	6,200	6,500
POOL - Repairs & Maintenance	Flow meter and makeup water repairs	5,137	-	-	-	-	-			-	-	-	-	-
POOL - Insurance	Prior year actual plus inflation	292	290	390	400	877	40			920	1,000	1,000	1,000	1,000
TOTAL		52,207	81,630	63,635	80,600	89,277	4,000	(12,158)	-	81,120	84,900	88,800	92,800	96,900

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Trailer Park

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
TRAILER PARK - Wages		-	-	784	340	-	-	277		280	300	300	300	300
TRAILER PARK - Benefits		-	-	101	50	-	-	32		30	-	-	-	-
TRAILER PARK - Legal Fees		-	-	-	-	-	-			-	-	-	-	-
TRAILER PARK - Repairs & Maintenance	Regular R&M - Estimated	-	-	62	-	473	20			490	500	500	500	500
TRAILER PARK - Professional Fees		-	-	-	-	-	-			-	-	-	-	-
TRAILER PARK - Taxes (Landlord Portion)		7,388	7,520	7,593	7,850	8,024	360			8,380	8,800	9,200	9,600	10,000
TOTAL		7,388	7,520	8,540	8,240	8,496	380	308	-	9,180	9,600	10,000	10,400	10,800

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Grocery Store

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
GROCERY STORE - Wages		94	80	1,757	820	-	-	653		650	700	700	700	700
GROCERY STORE - Benefits		11	20	360	180	-	-	116		120	100	100	100	100
GROCERY STORE - Repairs & Maintenance	Regular R&M - Estimated	709	680	5,555	2,350	-	-	2,088		2,090	2,200	2,300	2,400	2,500
GROCERY STORE - Repairs & Maintenance	Forst heaving issues	1,347	1,820	-	-	-	-	-		-	-	-	-	-
GROCERY STORE - Insurance		4,895	4,980	6,545	6,770	6,068	270			6,340	6,600	6,900	7,200	7,500
GROCERY STORE - Municipal Taxes		12,973	13,190	13,008	13,450	13,977	630			14,610	15,300	16,000	16,700	17,500
TOTAL		20,029	20,770	27,225	23,570	20,046	900	2,857	-	23,810	24,900	26,000	27,100	28,300

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2023 Budget Detail Template
 Planning and Development

Service	Reference	Required	Essential	Expeded	Discretionary	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	Delivery Model	Service Level
Planning	Schedule 6.1	x				8,613	39,480	10,346	21,910	39,181	71,860	33,300	34,700	36,200	37,800	Contracted	
Economic development	Schedule 6.2			x		310,264	453,711	263,361	390,835	325,377	236,431	240,500	251,300	262,400	274,100	Contracted (CDC)	
TOTAL						318,877	493,191	273,707	412,745	364,558	308,291	273,800	286,000	298,600	311,900		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Planning

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
PLN - Wages	Group benefits recorded to admin	-	26,010	-	8,700	-	-	8,870	8,870	9,300	9,700	10,100	10,600	
PLN - Wages	Municipal Development Intern	-	-	-	2,780	-	-	2,894	2,890	3,000	3,100	3,200	3,300	
PLN - Benefits		-	5,570	-	-	-	-	-	-	-	-	-	-	
PLN - GIS Services	All recoded to planning (previously building and planning)	3,690	3,460	4,871	5,000	8,035	360		8,400	8,800	9,200	9,600	10,000	
PLN - Professional Fees	Annual contract for general advice. No longer required with new planning contract.	1,931	3,040	2,992	3,090	-	-		-	-	-	-	-	
PLN - Professional Fees	Extra professional fees - 3 year average. No longer required with planning contract.	2,992	1,400	2,483	2,340	-	-		-	-	-	-	-	
PLN - Professional Fees	New contract as per HR plan passed in 2022. As per the proposal received it is esitimated that the annual cost will be \$40,000 based on 5 hours per week.	-	-	-	-	31,146	1,400	7,454	40,000					
PLN - Professional Fees	Short term rentals	-	-	-	-	-	-	\$11,700	11,700	12,200	12,700	13,300	13,900	
TOTAL		8,613	39,480	10,346	21,910	39,180	1,760	19,218	71,860	33,300	34,700	36,200	37,800	

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Short term rentals	\$11,700

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2023 Budget Detail Template
 Economic Development

Inflation Rate
 4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
EC DEV - Wages		116,484	161,940	122,047	101,630	82,170	3,700	(1,003.45)		84,870	88,700	92,700	96,900	101,300
EC DEV - Benefits		36,011	45,520	33,385	29,720	26,325	1,180	1,390.64		28,900	30,200	31,600	33,000	34,500
EC DEV - Seminars/Workshops		601	2,000	378	1,000	838	40	122		1,000	1,000	1,000	1,000	1,000
EC DEV - Conferences/Trade Shows		6,753	17,010	231	3,000	-	-	2,500		2,500	2,600	2,700	2,800	2,900
EC DEV - Memberships	Estimated	1,170	1,030	1,054	1,080	1,339	60			1,400	1,500	1,600	1,700	1,800
EC DEV - Specialized Training		-	2,000	-	500	-	-	500		500	500	500	500	500
EC DEV - Materials/Supplies	Estimated	1,223	500	-	-	-	-			-	-	-	-	-
EC DEV - Materials/Supplies	New signs - Community Centre, industrial park, pool	-	-	-	-	-	-		6,000	6,000	6,300	6,600	6,900	7,200
EC DEV - Cell Telephone	To be cancelled Feb 2023	2,412	2,560	1,937	1,990	2,165	100	(1,965)		300	300	300	300	300
EC DEV - Computer Equipment		1,281	-	795	500	-	-			-	-	-	-	-
EC DEV - Contributions	SRFEDC annual contribution	49,866	60,261	60,261	57,757	57,757	2,600	(60,357)	68,136	68,136	71,200	74,400	77,700	81,200
EC DEV - Contributions	SRFEDC insurance contribution	5,792	5,890	-	5,890	-	-			-	-	-	-	-
EC DEV - Contributions	CIP incentives - Estimated. Larger CIP covered by reserves.	-	-	2,391	-	2,084	90	2,825.91		5,000	5,200	5,400	5,600	5,900
EC DEV - Contributions	NECN - Great Claybelt AG Business Plan Project	-	6,000	-	-	-	-			-	-	-	-	-
EC DEV - Contributions	Northeastern Corridor Marketing Campaign - Tourism support	-	-	-	5,000	5,088	230	(5,318.00)		-	-	-	-	-
EC DEV - Contributions	Tourism - Regional participation and brochure	-	-	-	-	-	-		4,500	4,500	4,700	4,900	5,100	5,300
EC DEV - Contributions	Tourism - Northeastern Ontario Tourism: World's Best Snowmobile Destination	-	-	-	-	-	-		8,500	8,500	8,900	9,300	9,700	10,100
EC DEV - Marketing	Marketing plan	6,398	11,500	3,746	18,000	11,040	500	(11,540)	16,000	16,000	16,700	17,500	18,300	19,100
EC DEV - Marketing	IP marketing and sales campaign	-	-	23,167	-	-	-			-	-	-	-	-
EC DEV - Contracts	Community Profile Update	-	-	-	-	-	-		2,544	2,544	2,700	2,800	2,900	3,000
EC DEV - Professional Fees	Commercial Inbound Investment Outreach	-	25,000	-	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Commercial Inbound Investment Outreach	10,176	-	-	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Housing development initiative study	49,559	-	-	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Ind park brownfield redevelop study	2,544	-	-	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Senior housing capital project	19,994	-	-	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Housing development initiative study - Waterfront master plan		112,500	1,603	149,768	136,571	6,150	(142,721)	6,281	6,281	-	-	-	-
EC DEV - Professional Fees	Mocreebec feasibility study		-	12,366	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Review potential of other development properties		-	-	15,000	-	-			-	-	-	-	-
TOTAL		310,264	453,711	263,361	390,835	325,378	14,650	(215,566)	111,961	236,431	240,500	251,300	262,400	274,100

Adjustments:

1) To adjust for current budget year anticipated amounts

2022 Training Plan

	Training	Conference	Seminars	Total
EDO	\$500	\$3,000	\$1,000	\$4,500

2) Add items as per 3 year capital plan

Description	Amount
Marketing plan 2023	\$16,000
SRFEDC 2023 funding	\$68,136
New signs - Community Centre, industrial park, pool	\$6,000
Tourism - Regional participation and brochure	\$4,500
Tourism - Northeastern Ontario Tourism: World's Best Snowmobile Destination	\$8,500
Community Profile Update	\$2,544
Waterfront Master Plan Project - MOE Phase 1 Environmental Study	\$6,281
Total	\$111,961

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2023 Budget Detail Template
Non-Taxation Revenue

Inflation Rate
4.5%

Account Name	Account Details	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2022 Projected	Adjustments			2023 Budget	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
							Inflation	Adj 1	Adj 2					
	Charity rebates, vacant unit rebates, request for reconsideration, FORM 357 adjustments, others - Estimated	1,115	5,000	6,588	6,790	1,158	50	1,745.71		2,950	3,100	3,200	3,300	3,400
Taxation - Write-Offs														
Bank/investment Interest	Estimated	(49,687)	(45,560)	(42,036)	(48,360)	(20,000)	(900)	(16,341)		(37,240)	(38,900)	(40,700)	(42,500)	(44,400)
Penalties & Interest	Penalties on taxes and general AR - 3 Yr Average	(27,751)	(29,130)	(42,407)	(33,260)	(37,169)	(1,670)	3,063		(35,780)	(37,400)	(39,100)	(40,900)	(42,700)
LIB - Library Grant	Minister of Finance	-	(4,900)	(4,900)	(4,900)	(4,900)	(220)	220		(4,900)	(5,100)	(5,300)	(5,500)	(5,700)
TREAS - Other Provincial Grants	Summer Experience Program	(3,487)	(3,660)	(3,723)	-	(3,380)	(150)			(3,530)	(3,700)	(3,900)	(4,100)	(4,300)
TREAS - Other Provincial Grants	OCLIF Grant	-	-	(5,000)	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	Municipal Development Intern (NOHFC)	-	(31,500)	(4,846)	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	JP Parise Sign	-	-	-	-	(1,000)		1,000		-	-	-	-	-
TREAS - Other Provincial Grants	COVID-19	(89,700)	-	-	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	COVID-19 - SRA funding	-	-	(20,000)	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	COVID-19 - Recovery funding	-	-	(15,599)	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	Town Hall modernization project	-	-	-	(123,750)	-	-	(110,423)		(110,423)	-	-	-	-
TREAS - Other Provincial Grants	Mattagami Railroad Engine 100 refurbishments	-	-	-	(63,000)	(63,000)	-	63,000	(4,950)	(4,950)	-	-	-	-
TREAS - Other Federal Grants	Canada Summer Jobs	-	-	(17,318)	-	(8,198)	(370)			(8,570)	(9,000)	(9,400)	(9,800)	(10,200)
TREAS - Other Federal Grants	Gas Tax Funds - Operating	(100,392)	(37,500)	(37,500)	(125,000)	(103,000)	(4,640)	107,640	(100,000)	(100,000)	-	-	-	-
TREAS - Other Fedetal Grants	Investment Attraction Intern (FEDNOR)	-	(31,500)	(10,813)	(21,420)	(1,818)	(80)	1,898.00		-	-	-	-	-
TREAS - Other Fedetal Grants	Housing development initiative study - Waterfront phase 2	-	(66,281)	-	(112,326)	(112,326)	(5,050)	117,376.00		-	-	-	-	-
TREAS - Other Fedetal Grants	Purchase asset management software and data acquisition	-	-	-	(52,000)	-	-			-	-	-	-	-
TREAS - Lottery Licenses/Fees	3 year average	(1,500)	(4,840)	(4,828)	(4,980)	(1,584)	(70)	(983.33)		(2,640)	(2,800)	(2,900)	(3,000)	(3,100)
TREAS - Tax Collection Fees		-	-	(6,636)	(5,000)	(5,898)	(270)	(98.97)		(6,270)	(6,600)	(6,900)	(7,200)	(7,500)
TREAS - Tax Certificates	3 year average	(1,505)	(1,210)	(1,962)	(1,480)	(980)	(40)	(462.33)		(1,480)	(1,500)	(1,600)	(1,700)	(1,800)
TREAS - Tax Sales		-	-	(7,441)	-	(4,754)	(210)	4,963.86		-	-	-	-	-
TREAS - Maps Copies Etc.	3 year average	(47)	(50)	(11)	(30)	(4)	-			-	-	-	-	-
TREAS - Marriage Licence	3 year average	(75)	(430)	(86)	(150)	(525)	(20)	276.33		(270)	(300)	(300)	(300)	(300)
TREAS - Land Sales		-	-	(147,603)	-	(81,618)	(3,670)	85,288		-	-	-	-	-
TREAS - Equipment Sales	Sale of surplus equipment - Example: Backhoe	-	-	-	-	-	-	(10,000)		(10,000)	(10,500)	(11,000)	(11,500)	(12,000)
TREAS - Miscellaneous Revenue	Gemini contribution	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(2,250)	2,250		(50,000)	(52,300)	(54,700)	(57,200)	(59,800)
TREAS - Miscellaneous Revenue	HST refund	(2,186)	(1,850)	-	-	-	-			-	-	-	-	-
TREAS - Miscellaneous Revenue	Sale of clothes - Estimated	(235)	(500)	-	-	-	-	(500)		(500)	(500)	(500)	(500)	(500)
TREAS - Miscellaneous Revenue	Town Hall flood	-	-	(20,510)	-	-	-			-	-	-	-	-
TREAS - Miscellaneous Revenue	COVID-19 HVAC Review - Reg Lamy Cultural Centre	-	-	-	(16,013)	(16,331)	(730)	17,061		-	-	-	-	-
GROCERY STORE - Lease		(24,640)	(25,930)	(24,640)	(24,640)	(24,640)	(1,110)	(122)		(25,870)	(27,000)	(28,200)	(29,500)	(30,800)

GROCERY STORE - Additional Rent		(10,737)	(11,270)	(13,399)	(13,800)	(13,043)	(590)			(13,630)	(14,200)	(14,800)	(15,500)	(16,200)
LODGING CAMP - Land Lease		(3,500)	-	-	-	-	-			-	-	-	-	-
FD - Hospital Code White Reponse	3 year average	-	(1,910)	-	-	-	-			-	-	-	-	-
FD - Fire Department Revenue	Highway 11 calls (MTO)	-	-	-	-	(3,209)	(140)	3,349.34		-	-	-	-	-
FD - Fire Burning Permits	3 year average	(1,025)	(1,300)	(1,982)	(1,570)	(1,500)	(70)	67.67		(1,500)	(1,600)	(1,700)	(1,800)	(1,900)
FD - Donations		(10,000)	-	(1,000)	-	-	-			-	-	-	-	-
CBO - Building Permits	3 year average	(3,235)	(6,930)	(4,377)	(4,420)	(4,561)	(210)	713.53		(4,060)	(4,200)	(4,400)	(4,600)	(4,800)
CBO - Business License	3 year average	(105)	(50)	(51)	-	-	-			-	-	-	-	-
CBO - Compliance Letters		(640)	(190)	(458)	(390)	(240)	(10)	196.00		(450)	(500)	(500)	(500)	(500)
BLEO - POA Revenues	Provincial Offences Act - 3 year average	(17,838)	(21,090)	(17,838)	(20,130)	(2,715)	(120)	9,962.32		(12,800)	(13,400)	(14,000)	(14,600)	(15,300)
BLEO - Fines & Charges		(375)	-	(601)	-	(13,856)	(620)	14,475.73		-	-	-	-	-
POL - Ride Program Grant	3 year average	(6,598)	(6,150)	(6,532)	(6,170)	(5,177)	(230)	1,292.92		(6,700)	(7,000)	(7,300)	(7,600)	(7,900)
POL - CSPT Program		(1,155)	(1,430)	(788)	(1,110)	(361)	(20)	386.97		(770)	(800)	(800)	(800)	(800)
CEMC - Shared Services		(666)	-	(762)	(780)	-	-	(780)		(780)	(800)	(800)	(800)	(800)
PW - Equipment Rentals		-	-	-	-	(1,200)	(50)	1,250.00		-	-	-	-	-
WASTE - Shared Services	Garbage and recycling revenues from Fauquier based on GHD model	(47,336)	(58,700)	(72,242)	(49,760)	(55,180)	(2,480)	592.35		(58,250)	(60,900)	(63,600)	(66,500)	(69,500)
LF - Landfill Permits		(18,780)	(18,790)	(18,890)	(18,890)	(18,850)	(850)	850.00		(18,850)	(19,700)	(20,600)	(21,500)	(22,500)
LF - Landfill Tipping Fees	Estimated	(8,200)	(5,160)	(46)	(5,900)	(84,040)	(3,780)	82,820.00		(5,000)	(5,200)	(5,400)	(5,600)	(5,900)
LF - Waste/Recycling Bins		-	-	(368)	-	(390)	(20)	410		-	-	-	-	-
LF - Recycling Revenue	Estimated	-	-	(474)	-	(5,275)	(240)	515		(5,000)	(5,200)	(5,400)	(5,600)	(5,900)
CEM - Cemetery Plot Sales	3 year average	-	(520)	(114)	(200)	(150)	(10)	72.00		(90)	(100)	(100)	(100)	(100)
CEM - Columbarium Sales	3 year average	(7,080)	(7,070)	(18,226)	(10,800)	(23,139)	(1,040)	8,030.67		(16,150)	(16,900)	(17,700)	(18,500)	(19,300)
CEM - Perpetual Care	3 year average	-	(120)	(286)	(150)	(3,450)	(160)	2,364.67		(1,250)	(1,300)	(1,400)	(1,500)	(1,600)
CEM - Interment/Disinterment Fees	3 year average	(180)	(590)	(423)	(440)	(2,225)	(100)	1,382.33		(940)	(1,000)	(1,000)	(1,000)	(1,000)
CEM - Monument Installation	3 year average	(57)	(3,950)	-	(20)	(900)	(40)	621.17		(320)	(300)	(300)	(300)	(300)
ARENA - Rentals	3 year average	(10,476)	(14,610)	(8,151)	(10,140)	(10,654)	(480)	1,373.83		(9,760)	(10,200)	(10,700)	(11,200)	(11,700)
ARENA - Curling Club Rentals	3 year average	(8,956)	(11,350)	(7,765)	(10,190)	(10,769)	(480)	2,085.68		(9,160)	(9,600)	(10,000)	(10,500)	(11,000)
ARENA - Centeen Lease		-	-	-	-	(550)	(20)	1,180.00		(1,750)	(1,800)	(1,900)	(2,000)	(2,100)
ARENA - Golf Club Lease		(3,389)	(4,220)	(2,711)	(3,140)	(3,525)	(160)	89.51		(3,600)	(3,800)	(4,000)	(4,200)	(4,400)
HALL - Rentals	Estimated	(422)	(3,380)	(3,300)	(2,010)	(9,416)	(420)	6,836.00		(3,000)	(3,100)	(3,200)	(3,300)	(3,400)
HALL - Rentals	Rental to Aging at Home	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(540)	60.00		(12,480)	(13,000)	(13,600)	(14,200)	(14,800)
MATT CENTRE - Leases/Rentals	North Cochrane Addiction	(5,542)	-	-	-	-	-			-	-	-	-	-
MATT CENTRE - Leases/Rentals	Detox Rental	(51,786)	(52,820)	(52,821)	(53,878)	(53,878)	(2,420)	1,342.35		(54,960)	(57,400)	(60,000)	(62,700)	(65,500)

MATT CENTRE - Leases/Rentals	Al-Anon	(50)	(50)	(50)	(50)	(50)	-			(50)	(100)	(100)	(100)	(100)
MATT CENTRE - Leases/Rentals	Tembec	(9,488)	-	-	-	-	-	-	-	-	-	-	-	-
POOL - Donations		-	(1,520)	-	-	(298)	(10)	308.00		-	-	-	-	-
POOL - Fees	Based on prior year actual	-	(7,950)	-	(7,420)	(4,971)	(220)			(5,190)	(5,400)	(5,600)	(5,900)	(6,200)
POOL - Lesson Fees	Based on prior year actual	-	(2,640)	-	(3,230)	(1,338)	(60)			(1,400)	(1,500)	(1,600)	(1,700)	(1,800)
POOL - Rentals	Based on prior year actual	-	-	-	-	(720)	(30)			(750)	(800)	(800)	(800)	(800)
TRAILER PARK - Water Revenues		(7,447)	(6,340)	(8,050)	(6,340)	(7,936)	(360)	360.00		(7,940)				
TRAILER PARK - Sewer Revenues		(5,212)	(4,300)	(5,740)	(4,300)	(5,644)	(250)	250.00		(5,640)				
TRAILER PARK - Rentals		(12,864)	(11,810)	(13,598)	(11,810)	(13,248)	(600)	600.00		(13,250)				
TRAILER PARK - Taxes Mobile Portion		(3,927)	(3,780)	(4,051)	(3,780)	(3,957)	(180)	180.00		(3,960)				
PLN - Planning Grant		(3,955)	(3,960)	(4,900)	(4,900)	(4,900)	(220)	220		(4,900)	(5,100)	(5,300)	(5,500)	(5,700)
PLN - Planning Fees	3 year average	(500)	-	(172)	(1,060)	(2,500)	(110)	1,552.67		(1,060)	(1,100)	(1,100)	(1,100)	(1,100)
PLN - Minor Variance Fees	3 year average	-	-	-	-	-	-	-		-	-	-	-	-
PLN - Compliance/zoning letters		(520)	-	(297)	(320)	(195)	(10)	(132.33)		(340)	(400)	(400)	(400)	(400)
TOTAL		(624,131)	(626,871)	(743,734)	(959,697)	(925,976)	(38,750)	494,932	(215,373)	(685,203)	(458,900)	(479,400)	(500,800)	(523,000)

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Town Hall modernization project	-\$110,423
Town Beautification Committee projects	-\$4,950
Waste Management Plan - Landfill expansion (100,000 cubic meters)	-\$100,000
Total	-\$215,373