

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
10.00% Overall Increase - Final

2025 Financial Budget
Overall Taxation Levy

	Reference	2022	2023		2024		2025	2025 Budget vs 2024 Budget		2024 Budget vs 2024 Actual		2024 Actual vs 2023 Actual	
		Actual	Budget	Actual	Budget	Projected	Budget	Variance in Dollars - (over)/under Prior Budget	Variance in Percentage	Variance in Dollars - (over)/under Actuals	Variance in Percentage	Variance in Dollars - (over)/under Prior Actuals	Variance in Percentage
Operating costs													
Corporate services	Schedule 1.0	1,410,533	1,560,705	1,478,818	1,416,330	1,544,692	1,614,968	(198,638)	-14.02%	(128,362)	-9.06%	(134,160)	-9.51%
Protective services	Schedule 2.0	446,461	557,422	526,534	536,860	521,343	553,070	(16,210)	-3.02%	15,517	2.89%	(74,882)	-16.77%
Public works	Schedule 3.0	1,933,889	2,160,608	1,967,193	1,978,520	2,039,784	2,118,150	(139,630)	-7.06%	(61,264)	-3.10%	(105,895)	-5.48%
Health and social services	Schedule 4.0	385,296	397,110	396,252	424,950	420,081	438,500	(13,550)	-3.19%	4,869	1.15%	(34,785)	-9.03%
Culture and recreation	Schedule 5.0	693,460	656,991	604,359	646,160	612,989	618,070	28,090	4.35%	33,171	5.13%	80,471	11.60%
Planning and development	Schedule 6.0	369,047	308,291	285,448	367,053	190,703	215,070	151,983	41.41%	176,350	48.04%	178,344	48.33%
Total operating costs		5,238,687	5,641,127	5,258,603	5,369,873	5,329,592	5,557,828	(187,955)	-3.50%	40,281	0.75%	(90,906)	-1.74%
Ontario Municipal Partnership Fund		(768,100)	(768,100)	(768,100)	(768,100)	(768,100)	(846,200)	78,100	10.17%	-	0.00%	-	0.00%
Heads and beds revenue		(2,775)	(2,775)	(2,775)	(2,775)	(2,775)	(2,775)	-	0.00%	-	0.00%	-	0.00%
Utility corridor taxation		(155,058)	(155,058)	(155,058)	(155,058)	(155,058)	(155,058)	-	0.00%	-	0.00%	0	0.00%
Railway taxation		(5,498)	(5,498)	(5,498)	(5,498)	(5,498)	(5,498)	-	0.00%	-	0.00%	0	0.00%
Water charges: Non-metered		(549,472)	(560,049)	(553,646)	(584,673)	(586,221)	(602,209)	17,536	3.00%	1,549	0.26%	36,749	-6.27%
Water charges: Metered		(17,007)	(19,500)	(11,666)	(19,500)	(15,382)	(14,685)	(4,815)	-24.69%	(4,118)	-21.12%	(1,625)	10.56%
Wastewater charges: Non-metered		(383,449)	(392,014)	(387,710)	(409,170)	(409,185)	(421,444)	12,275	3.00%	15	0.00%	25,736	-6.29%
Wastewater charges: Metered		(600)	(600)	(600)	(600)	(600)	(600)	-	0.00%	-	0.00%	-	0.00%
Other revenue	Schedule 7.0	(890,112)	(685,203)	(692,523)	(681,585)	(603,848)	(629,108)	(52,477)	-7.70%	(77,737)	-11.41%	(286,264)	47.41%
Total non-taxation revenue		(2,772,070)	(2,588,797)	(2,577,576)	(2,626,958)	(2,546,668)	(2,677,577)	50,619	1.93%	(80,291)	-3.06%	(225,403)	8.85%
Transfer of reserves (General) - Appendix A		-	(1,304,892)	-	-	-	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Operating component of municipal levy		2,466,616	1,747,438	2,681,028	2,742,915	2,782,925	2,880,251	(137,336)	-5.01%	(40,010)	-1.46%	(316,308)	-12.82%
Municipal levy available to fund capital		31,113	844,048	(89,542)	31,808	(8,202)	173,817	(142,009)	-446.45%	40,010	125.79%	39,315	126.36%
Taxation revenue		2,497,729	2,591,486	2,591,486	2,774,723	2,774,723	3,054,068	(279,345)	-10.07%	(0)	0.00%	(276,994)	-11.09%
Taxation revenue comprised of:													
					2024		2025	2025					
					Amount Levied		Base Revenue	Budget					
Residential					1,051,471		1,051,231	1,156,354					
Multi-residential					52,699		52,699	57,969					
Commercial					857,812		859,358	945,294					
Industrial					2,745		3,306	3,637					
Landfill					27		28	31					
Pipeline					809,326		809,161	890,077					
Farm								-					
Managed Forests					643		643	707					
					2,774,723		2,776,426	3,054,069					

Municipal tax increase before reduction in education taxes

10.00%

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
10.00% Overall Increase - Final

Debt Repayment Summary

Note: 2024 MMAH Annual Repayment Limit: \$558,560 (Amount will be reduced with the new debt in 2025)

A) LOAN IDENTIFIED IN 2015 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance	Annual Repayment	Debenture By-Law
###	LED streetlights	10	2.63%	1-Feb-27	\$168,901	\$81,483	\$19,319	By-Law 2017-04
###	Main St. cemetery hill and 7th & 8th Crescents reconstruction	20	3.33%	1-Feb-37	\$1,642,295	\$1,292,730	\$113,129	By-Law 2017-05

B) LOAN IDENTIFIED IN 2016 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance	Annual Repayment	Debenture By-Law
###	Waste and recycling truck and bins	10	2.54%	1-Dec-26	\$308,451	\$132,790	\$35,123	By-Law 2016-30

C) LOAN IDENTIFIED IN 2018 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance	Annual Repayment	Debenture By-Law
###	Replacement of loader	10	2.57%	15-Apr-29	\$239,594	\$162,598	\$27,323	By-Law 2019-10
###	Watermain construction on Ross Road and replacement of watermain section on Hollywood Ave/Fifth St.	25	3.13%	15-Apr-44	\$1,310,271	\$1,182,082	\$75,953	By-Law 2019-11
###	New playground equipment	5	2.06%	2-Mar-25	\$197,782	\$101,424	\$20,916	By-Law 2020-03

D) LOAN IDENTIFIED IN 2019 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance	Annual Repayment	Debenture By-Law
###	Arena back end structure upgrades	30	2.54%	1-Jun-50	\$1,309,845	\$1,234,499	\$62,653	By-Law 2020-09

E) LOAN IDENTIFIED IN 2022 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance	Annual Repayment	Debenture By-Law
###	Junction Road surface treatment	10	4.45%	15-Mar-33	\$601,482	\$601,482	\$75,176	By-Law 2023-09

F) LOAN IDENTIFIED IN 2022 BUDGET

	Description	Term (Years)	Rate at Sep 2021	Maturity Date	Estimated Debt	Balance	Annual Repayment	Debenture By-Law
###	Main St./Dupont St./Kelly Rd. resurfacing including Main St. watermain and Catherine St. construction	30	4.69%	1-Nov-54	\$3,208,500	\$3,208,500	\$200,341	By-Law 2024-36

G) LOAN IDENTIFIED IN 2023 BUDGET

	Description	Term (Years)	Rate at Sep 2021	Maturity Date	Original Debt	Balance	Annual Repayment	
	Replacement of backhoe	7	5.60%	1-Sep-28	\$239,400	\$239,400	\$41,418	

	Original Debt	Balance	Annual Repayment
TOTAL DEBT	\$9,226,523	\$8,236,988	\$671,350

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2025 Budget Detail Template
Corporate Services

Service	Reference	Required	Essential	Expected	Discretionary	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	Delivery Model	Service Level
Council	Schedule 1.1	x				97,063	106,320	95,020	94,370	92,226	86,870	88,700	90,600	92,500	94,400	Internal	Part-time council
Elections	Schedule 1.2	x				5,594	-	-	-	-	-	-	-	-	-	Internal	
Administration	Schedule 1.3		x			1,258,317	1,375,655	1,324,563	1,259,120	1,360,214	1,465,328	1,488,800	1,518,500	1,548,900	1,579,800	Internal	
Town hall	Schedule 1.4		x			24,929	47,420	38,908	36,340	31,862	35,820	36,600	37,200	37,800	38,500	Contracted out	
MPAC	Schedule 1.5	x				21,549	21,310	20,327	21,500	21,501	21,950	22,400	22,800	23,300	23,800	Downloaded	
Previous Year (Surplus) / Deficit		x				-	-	-	-	-	-	-	-	-	-	Internal	
Bad debts		x				3,080	10,000	-	5,000	38,889	5,000	-	-	-	-	Internal	
TOTAL						1,410,533	1,560,705	1,478,818	1,416,330	1,544,692	1,614,968	1,636,500	1,669,100	1,702,500	1,736,500		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Council Services

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
COUNCIL - Salaries	Mayor and 4 Councillors	58,520	58,960	60,836	60,140	61,284	1,230	(4,703.40)		57,810	59,000	60,200	61,400	62,600
COUNCIL - Per Diem	3 average average	13,390	12,830	6,117	9,550	2,497	50			2,550	2,600	2,700	2,800	2,900
COUNCIL - Benefits	CPP/EHT/WSIB	3,459	3,490	3,600	3,560	3,238	60	(243.92)		3,050	3,100	3,200	3,300	3,400
COUNCIL - Seminars & Workshops	3 average average	3,364	4,000	711	2,440	2,615	50	(435.04)		2,230	2,300	2,300	2,300	2,300
COUNCIL - Seminars & Workshops	Senior's lunch event	-	-	-	-	3,843	80			3,920	4,000	4,100	4,200	4,300
COUNCIL - Conferences/Trade Shows	2024 conferences (ROMA 1 member)	11,242	15,000	18,291	7,500	8,050	160	(5,210.00)		3,000	3,100	3,200	3,300	3,400
COUNCIL - Specialized Training		25	1,000	-	500	-	-			-	-	-	-	-
COUNCIL - Memberships		3,169	3,310	3,132	3,150	3,001	60			3,060	3,100	3,200	3,300	3,400
COUNCIL - Materials/Supplies		411	430	-	-	-	-			-	-	-	-	-
COUNCIL - Cell Phone	Mayor cell phone	1,687	420	384	390	492	10			500	500	500	500	500
COUNCIL - Contracts	Integrity commissioner - Estimated	-	5,000	-	5,000	5,000	100	3,400.00		8,500	8,700	8,900	9,100	9,300
COUNCIL - Insurance	Based on prior year actual plus inflation	1,796	1,880	1,949	2,140	2,206	40			2,250	2,300	2,300	2,300	2,300
TOTAL		97,063	106,320	95,020	94,370	92,226	1,840	(7,192)	-	86,870	88,700	90,600	92,500	94,400

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Elections

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
ELECTION - Wages	TSRF employees recorded to admin				-	-	-			-	-	-	-	-
ELECTION - Seminars & Workshops	Elections training for Clerk and Deputy Clerk	314			-	-	-			-	-	-	-	-
ELECTION - Specialized Training	Training for potential councillors (before election)	-			-	-	-			-	-	-	-	-
ELECTION - Materials/Supplies	Misc supplies	1,887			-	-	-			-	-	-	-	-
ELECTION - Avertising		-			-	-	-			-	-	-	-	-
ELECTION - Contracts	Wages for individuals working on voting day and to attend training session - Estimated based on prior elections	3,393			-	-	-			-	-	-	-	-
ELECTION - Refunds			-		-	-	-			-	-	-	-	-
TOTAL		5,594	-	-	-	-	-	-	-	-	-	-	-	-

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2025 Budget Detail Template
Administration

Inflation Rate
2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
ADMIN - Wages		382,650	264,980	292,197	295,610	296,973	5,940	(1,920)		300,990	307,000	313,100	319,400	325,800
ADMIN - Benefits	Benefits, CPP, EI, EHT, WSIB	118,529	89,530	94,494	96,230	94,946	1,900	2,047		98,890	100,900	102,900	105,000	107,100
ADMIN - Seminars/Workshops	See allocation below under 1) Training plan	4,534	4,500	4,446	4,500	2,781	60	\$259		3,100	3,200	3,300	3,400	3,500
ADMIN - Conferences/Trade Shows	See allocation below under 1) Training plan	6,330	7,500	9,864	6,000	2,005	40	\$955		3,000	3,100	3,200	3,300	3,400
ADMIN - Memberships	Based on prior year actual plus inflation	2,497	2,610	1,987	2,040	120	-	2,121.96		2,240	2,300	2,300	2,300	2,300
ADMIN - Specialized Training	See allocation below under 1) Training plan	6,017	3,500	1,650	2,500	-	-	2,060		2,060	2,100	2,100	2,100	2,100
ADMIN - Materials/Supplies	3 year average + table/cabinet/label printer for front desk	4,435	3,340	3,386	3,530	3,260	70	1,937.68		5,270	5,400	5,500	5,600	5,700
ADMIN - Materials/Supplies	Town of SRF table cloths (to be used for council chambers staff table, table booths, etc.)	-	500	677	-	-	-			-	-	-	-	-
ADMIN - Telephone	Telephone/internet charges - Estimated	12,143	10,000	10,953	11,200	9,228	180			9,410	9,600	9,800	10,000	10,200
ADMIN - Cell Phone		4,421	2,320	1,957	2,010	2,794	60			2,850	2,900	3,000	3,100	3,200
ADMIN - Postage	3 year average	10,291	8,000	10,526	9,200	9,372	190	500.95		10,060	10,300	10,500	10,700	10,900
ADMIN - Dues & Subscriptions	3 year average	280	280	375	320	-	-			-	-	-	-	-
ADMIN - Dues & Subscriptions	Zoom	-	-	2,447	1,610	1,239	20			1,260	1,300	1,300	1,300	1,300
ADMIN - Dues & Subscriptions	Adobe	-	-	703	900	723	10			730	700	700	700	700
ADMIN - Office Supplies	3 year average	6,211	6,420	3,187	5,450	4,297	90	178.16		4,570	4,700	4,800	4,900	5,000
ADMIN - Computer Expenses	3 year average	5,469	5,570	5,881	5,420	5,416	110	62.79		5,590	5,700	5,800	5,900	6,000
ADMIN - Computer Expenses	Front desk receipt printer. Current printer no longer working	-	1,250	1,457	-	-	-			-	-	-	-	-
ADMIN - Copying Expenses	3 year average	3,736	3,490	1,452	2,810	2,320	50	132.80		2,500	2,600	2,700	2,800	2,900
ADMIN - Accounting/Audit	Based on prior year actual plus inflation	16,689	17,440	15,386	15,740	16,282	330	8,388		25,000	25,500	26,000	26,500	27,000
ADMIN - Legal Fees	3 year average	32,416	40,000	45,770	35,320	54,604	1,090	(20,694.00)		35,000	35,700	36,400	37,100	37,800
ADMIN - Interest Charges		-	-	623	-	-	-			-	-	-	-	-
ADMIN - Advertising	3 year average	1,562	1,980	-	-	1,269	30	(355.47)		940	1,000	1,000	1,000	1,000
ADMIN - Bank Charges	3 year average	10,165	10,630	8,245	8,490	8,783	180	101.42		9,060	9,200	9,400	9,600	9,800
ADMIN - Debt Repayments	See debt repayment summary sheet	405,913	526,730	535,826	578,790	624,295	12,490	34,565.31		671,350	684,800	698,500	712,500	726,800
ADMIN - Donations	Same as previous budget year	3,000	3,500	3,791	3,500	3,579	70	(149)		3,500	3,600	3,700	3,800	3,900
ADMIN - Contracts	Vadim financial system support	11,296	11,810	16,884	11,810	13,743	270			14,010	14,300	14,600	14,900	15,200
ADMIN - Contracts	Stamp machine lease	1,466	1,540	1,102	1,540	1,060	20			1,080	1,100	1,100	1,100	1,100
ADMIN - Contracts	Photocopier lease	1,735	1,820	1,805	1,820	1,704	30			1,730	1,800	1,800	1,800	1,800
ADMIN - Contracts	IT managed services	34,771	36,330	42,459	36,330	38,037	760			38,800	39,600	40,400	41,200	42,000
ADMIN - Contracts	After hours telephone service	2,380	2,490	2,533	2,590	2,565	50			2,620	2,700	2,800	2,900	3,000
ADMIN - Contracts	Telematik emergency notification system	1,526	1,600	1,526	1,570	1,526	30			1,560	1,600	1,600	1,600	1,600
ADMIN - Contracts	Safetyhub program	1,221	1,270	1,221	1,250	1,221	20			1,240	1,300	1,300	1,300	1,300
ADMIN - Contracts	ICompass Support	4,383	4,580	-	4,580	4,580	90	(90)		4,580	4,700	4,800	4,900	5,000
ADMIN - Contracts	USTI Canada ePay for Paypal	-	250	-	-	-	-			-	-	-	-	-
ADMIN - Contracts	FileHold	-	-	-	-	1,563	30			1,590	1,600	1,600	1,600	1,600
ADMIN - Contracts	Retirement benefits actuarial valuation	2,035	-	-	-	-	-			-	-	-	-	-
ADMIN - Contracts	Town Hall modernization project	18,543	147,231	43,185	-	-	-			-	-	-	-	-
ADMIN - Contracts	Cemetery service delivery review, audit, and master plan	-	13,700	-	-	-	-			-	-	-	-	-
ADMIN - Contracts	Cloudpermit building, licensing, and complaints	5,190	7,000	12,295	6,000	6,106	-			6,110	-	-	-	-
ADMIN - Contracts	Asset management	-	-	5,824	-	-	-			-	-	-	-	-
ADMIN - Contracts	Town land appraisals	-	-	-	-	2,035	-	(2,035)		-	-	-	-	-
ADMIN - Insurance	Based on prior year actual plus inflation	33,830	35,350	40,438	43,670	82,986	1,660			84,650	86,300	88,000	89,800	91,600
ADMIN - Misc	Covid-19 emergency	33,585	-	-	-	-	-			-	-	-	-	-
ADMIN - Tax Collection Fees	3 year average (charged back to taxpayer)	13,494	12,740	14,445	10,000	8,970	180	3,153		12,300	12,500	12,800	13,100	13,400
ADMIN - Town Municipal Taxes	Includes education portion	44,065	46,050	45,741	46,790	49,383	990			50,370	51,400	52,400	53,400	54,500
ADMIN - Professional Services	General services	-	-	-	-	449	10	(459)		-	-	-	-	-

ADMIN - Professional Services	Senior housing consulting services - Action Group	-	37,824	37,824	-	-	-	-	-	-	-	-	-	-
ADMIN - Professional Services	E4M - General	10,318	-	-	-	-	-	-	-	-	-	-	-	-
ADMIN - Professional Services	E4M - HR policies	1,191	-	-	-	-	-	-	-	-	-	-	-	-
ADMIN - Professional Services	2025 asset management plan and policy updates (O. Reg 588/17)	-	-	-	-	-	-	-	47,318	47,318	48,300	49,300	50,300	51,300
TOTAL		1,258,317	1,375,655	1,324,563	1,259,120	1,360,214	27,050	30,761	47,318	1,465,328	1,488,800	1,518,500	1,548,900	1,579,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2025 Training Plan

Position	Seminars/Workshops	Conference	Training	Total
CAO-Treasurer	\$0	\$3,000	\$0	\$3,000
Clerk	\$1,500	\$0	\$500	\$2,000
Deputy Clerk	\$600	\$0	\$560	\$1,160
Administrative Assistant	\$1,000	\$0	\$1,000	\$2,000
Total	\$3,100	\$3,000	\$2,060	\$8,160

2) Add items as per 3 year capital plan

Description	Amount
2025 asset management plan and policy updates (O. Reg 588/17)	\$47,318
Total	\$47,318

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2025 Budget Detail Template
Assessment

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
ADMIN - Assessment Services	Annual MPAC payment	21,549	21,310	20,327	21,500	21,501	430	22.00		21,950	22,400	22,800	23,300	23,800
TOTAL		21,549	21,310	20,327	21,500	21,501	430	22	-	21,950	22,400	22,800	23,300	23,800

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Town Hall

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
ADM BLDG - Wages	Regular repairs & maintenance	1,489	2,020	3,832	2,750	-	-	1,650.70		1,650	1,700	1,700	1,700	1,700
ADM BLDG - Wages	Town facilities cleaning	-	-	-	10,000	11,718	230			11,950	12,200	12,400	12,600	12,900
ADM BLDG - Benefits	Regular repairs & maintenance	282	380	707	600	-	-	334.74		330	300	300	300	300
ADM BLDG - Benefits	Town facilities cleaning	-	-	-	1,100	1,405	30			1,440	1,500	1,500	1,500	1,500
ADM BLDG - Materials/Supplies	Cleaning supplies and other - 3 year average	3,753	2,310	3,774	3,120	3,007	60	444.48		3,510	3,600	3,700	3,800	3,900
ADM BLDG - Heating Fuel		5,396	5,020	1,500	5,020	5,211	100			5,310	5,400	5,500	5,600	5,700
ADM BLDG - Hydro		3,318	3,210	3,611	3,210	3,946	80			4,030	4,100	4,200	4,300	4,400
ADM BLDG - Repairs & Maintenance		3,294	5,000	1,094	2,190	834	20	886.68		1,740	1,800	1,800	1,800	1,800
ADM BLDG - Repairs & Maintenance	Town Hall upstairs washroom upgrades	-	2,500	-	-	-	-			-	-	-	-	-
ADM BLDG - Contracts	Third party cleaning	-	20,000	16,856	-	-	-			-	-	-	-	-
ADM BLDG - Contracts	Pest control and hand sanitizing stations	2,193	1,550	1,266	1,580	2,126	40			2,170	2,200	2,200	2,200	2,200
ADM BLDG - Insurance	Based on prior year actual plus inflation	5,204	5,430	6,268	6,770	3,615	70			3,690	3,800	3,900	4,000	4,100
TOTAL		24,929	47,420	38,908	36,340	31,862	630	3,317	-	35,820	36,600	37,200	37,800	38,500

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2025 Budget Detail Template
Protective Services

Service	Reference	Required	Essential	Expected	Discretionary	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	Delivery Model	Service Level
Fire	Schedule 2.1		x			118,965	141,282	125,520	128,490	119,640	129,620	132,300	135,000	137,700	140,400	Volunteers	Prevention and education, external suppression
Police	Schedule 2.2	x				299,334	283,730	279,536	272,860	271,860	281,400	287,000	292,700	298,500	304,400	Outsourced	Consistent with Ontario standards
Bylaw and building	Schedule 2.3	x				28,162	122,050	112,201	125,340	119,432	136,700	139,500	142,400	145,300	148,300	Outsourced	
Emergency management	Schedule 2.4	x				-	10,360	9,277	10,170	10,411	5,350	4,000	4,100	4,200	4,300	Outsourced	911 service
TOTAL						446,461	557,422	526,534	536,860	521,343	553,070	562,800	574,200	585,700	597,400		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2025 Budget Detail Template
Fire Services

Inflation Rate
2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
FD - Wages	Volunteer firefighters	60,810	62,030	62,030	64,200	64,200	1,280	967		66,450	67,800	69,200	70,600	72,000
FD - Wages	Public works working on building	219	630	-	560	-	-	67.89		70	100	100	100	100
FD - Benefits	Volunteer firefighters	7,097	7,240	7,240	7,490	7,490	150	112.50		7,750	7,900	8,100	8,300	8,500
FD - Benefits	Public works working on building	43	130	-	140	-	-	14.41		10	-	-	-	-
FD - Seminars & Workshops	Estimated	343	500	667	500	716	10	(151)		580	600	600	600	600
FD - Conferences/Trade Shows	Annual conference - Fire Chief attending	1,838	5,000	5,024	-	-	-	2,500		2,500	2,600	2,700	2,800	2,900
FD - Memberships	Mutual Fire Aid Association and Fire Chief Association fees	359	380	349	380	380	10	(10)		380	400	400	400	400
FD - Health and Safety Materials	Replacement of personal protective equipment (bunker suits, boots, gloves, balaclava, etc.). Standard budget in the event equipment is required	906	2,000	-	1,000	1,000	20	(20.00)		1,000	1,000	1,000	1,000	1,000
FD - Medical	Firemen physicals	400	-	127	-	475	10	(485)		-	-	-	-	-
FD - Training	Hands-on training and training materials	-	4,000	-	2,000	2,646	50	304		3,000	3,100	3,200	3,300	3,400
FD - Materials/Supplies	Estimated based on required annual requirement	2,721	7,000	6,703	5,590	6,399	130	22.00		6,550	6,700	6,800	6,900	7,000
FD - Heating Fuel		4,959	5,180	2,922	5,180	3,120	60	487.12		3,670	3,700	3,800	3,900	4,000
FD - Hydro		3,656	3,820	4,033	3,930	3,729	70			3,800	3,900	4,000	4,100	4,200
FD - Telephone	Telephone charges under review - Estimated	2,957	1,640	1,088	1,120	767	20			790	800	800	800	800
FD - Radio	Radio/pager repairs and replacement including batteries - 3 year average	3,952	1,500	-	1,730	389	10	1,101		1,500	1,500	1,500	1,500	1,500
FD - Office Supplies	Estimated	-	500	168	250	-	-			-	-	-	-	-
FD - Computer Expenses	Minor computer expenses - Estimated amount	-	500	-	-	-	-			-	-	-	-	-
FD - Repairs & Maintenance	General Fire Hall repairs & maintenance - 3 year average	960	1,210	563	1,040	-	-	507.67		510	500	500	500	500
FD - Repairs & Maintenance	Fire Hall LED lights upgrade	-	5,902	5,902	-	-	-			-	-	-	-	-
FD - Contracts	Pest control and hand sanitizing stations - Estimated	384	400	348	360	470	10			480	500	500	500	500
FD - Contracts	Answering/dispatch service	4,175	4,370	4,379	4,480	4,147	80			4,230	4,300	4,400	4,500	4,600
FD - Contracts	MOF - Forest Fire Management	437	460	-	460	-	-	460.00		460	500	500	500	500
FD - Contracts	FirePro annual support	1,209	1,260	-	-	-	-			-	-	-	-	-
FD - Contracts	Who's Responding	1,018	1,070	1,018	1,040	1,018	20			1,040	1,100	1,100	1,100	1,100
FD - Insurance	Prior year actual plus inflation	9,585	10,020	11,483	12,400	9,176	180			9,360	9,500	9,700	9,900	10,100
FD - Equipment R&M	Annual compressor maintenance including necessary parts and new health and safety requirement for annual face piece fit testing - 3 year average	4,751	3,390	3,241	3,390	3,241	60	443.37		3,740	3,800	3,900	4,000	4,100
FD - Recruiting & Retention	Recruiting and volunteer appreciation events and materials	1,114	1,500	-	1,500	1,500	30	(30)		1,500	1,500	1,500	1,500	1,500
FD - Fire Prevention	Estimated amount	924	1,000	985	1,000	1,000	20	(20)		1,000	1,000	1,000	1,000	1,000
SUBTOTAL		114,818	132,632	118,270	119,740	111,863	2,220	6,271	-	120,370	122,800	125,300	127,800	130,300
FIRE VEH - Fuel	Fire van - Estimated	83	200	-	200	-	-	200		200	200	200	200	200
FIRE VEH - Fuel	2010 fire truck - Estimated	353	400	990	500	368	10	122		500	500	500	500	500
FIRE VEH - Fuel	1995 fire truck - Estimated	186	300	331	300	132	-	168		300	300	300	300	300
FIRE VEH - Repair Parts	Fire van - Estimated	1,182	1,500	515	1,500	-	-	1,500		1,500	1,500	1,500	1,500	1,500
FIRE VEH - Repair Parts	2010 fire truck - Estimated	2,342	3,000	3,736	3,000	5,148	100	(1,748)		3,500	3,600	3,700	3,800	3,900
FIRE VEH - Repair Parts	1995 fire truck - Estimated	-	3,000	1,678	3,000	2,129	40	831		3,000	3,100	3,200	3,300	3,400
FIRE VEH - Repair Parts	2015 side x side - Estimated	-	250	-	250	-	-	250		250	300	300	300	300
SUBTOTAL		4,147	8,650	7,250	8,750	7,777	150	1,323	-	9,250	9,500	9,700	9,900	10,100
TOTAL		118,965	141,282	125,520	128,490	119,640	2,370	7,594	-	129,620	132,300	135,000	137,700	140,400

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Police Services

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
POL - Contract	Policing contract - as per billing statement received	289,619	273,090	273,090	264,660	264,660	4,190	4,848.00		273,700	279,200	284,800	290,500	296,300
POL - Contract	OPP NG9-1-1	-	-	-	-	-	-	675.00		680	700	700	700	700
POL - Ride Program	3 year average	6,968	6,700	5,363	6,290	6,290	60	(143.00)		6,210	6,300	6,400	6,500	6,600
PSB - Honoraria		100	200	100	100	100	-	(100)		-	-	-	-	-
PSB - Seminars & Workshops	Estimated	56	1,000	191	1,000	-	-			-	-	-	-	-
PSB - Conferences/Trade Shows		1,881	2,000	-	-	-	-			-	-	-	-	-
PSB - Memberships	OAPSB annual fee and zone 1A	712	740	792	810	810	-	-		810	800	800	800	800
TOTAL		299,334	283,730	279,536	272,860	271,860	4,250	5,280	-	281,400	287,000	292,700	298,500	304,400

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Bylaw Enforcement and Building Inspection

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
CBO - Wages		-	31,680	32,629	26,340	26,340	-	1,321.15		27,660	28,200	28,800	29,400	30,000
CBO - Benefits		-	11,330	7,267	9,240	9,240	-	549.24		9,790	10,000	10,200	10,400	10,600
CBO - Seminars & Workshops		-	-	293	-	-	-			-	-	-	-	-
CBO - Conferences/Trade Shows		-	-	-	2,000	-	-			-	-	-	-	-
CBO - Memberships	OBOA	-	400	-	340	340	-	-		340	300	300	300	300
CBO - Specialized Training		-	2,000	198	1,200	-	-			-	-	-	-	-
CBO - Computer Expenses	CGIS building permit software licence renewal. Recorded to planning department.	-	-	-	-	-	-			-	-	-	-	-
CBO - Contracts	CBO contract with RSM Consulting	28,162	30,000	27,407	27,780	25,710	430	953		27,090	27,600	28,200	28,800	29,400
SUBTOTAL		28,162	75,410	67,794	66,900	61,630	430	2,823	-	64,880	66,100	67,500	68,900	70,300

BLEO - Wages		-	31,680	32,629	41,390	41,390	-	6,029.12		47,420	48,400	49,400	50,400	51,400
BLEO - Benefits		-	11,330	7,267	14,530	14,530	-	2,251.56		16,780	17,100	17,400	17,700	18,100
BLEO - Seminars & Workshops		-	1,000	-	-	-	-	-		-	-	-	-	-
BLEO - Conferences/Trades Shows		-	2,500	1,572	-	1,283	30	2,087		3,400	3,500	3,600	3,700	3,800
BLEO - Memberships	MLEOA and OAPSO	-	130	164	220	396	10	(144)		260	300	300	300	300
BLEO - Specialized Training		-	-	2,390	2,000	-	-	3,210		3,210	3,300	3,400	3,500	3,600
BLEO - Materials/Supplies	For Bylaw enforcement and animal control	-	-	385	300	203	-	547.00		750	800	800	800	800
BLEO - Materials/Supplies	Parking By-law	-	-	-	-	-	-	-		-	-	-	-	-
SUBTOTAL		-	46,640	44,407	58,440	57,802	40	13,981	-	71,820	73,400	74,900	76,400	78,000
TOTAL		28,162	122,050	112,201	125,340	119,432	470	16,804	-	136,700	139,500	142,400	145,300	148,300

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Emergency Management

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
CEMC - Wages		-	7,040	7,513	7,530	7,530	150	(3,728.41)		3,950	4,000	4,100	4,200	4,300
CEMC - Benefits		-	2,520	1,270	2,640	2,640	50	(1,291.54)		1,400				
CEMC - Specialized Training		-	800	494	-	241	-	(241)		-	-	-	-	-
TOTAL		-	10,360	9,277	10,170	10,411	200	(5,261)	-	5,350	4,000	4,100	4,200	4,300

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2025 Budget Detail Template
Public Works

Service	Reference	Required	Essential	Expected	Discretionary	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	Delivery Model	Service Level
Administration	Schedule 3.1		x			496,093	519,508	433,244	463,320	463,723	553,320	564,400	575,700	587,200	598,900	Internal	
Fleet	Schedule 3.2		x			172,909	190,560	118,942	142,780	127,566	137,650	140,400	142,900	145,500	148,200	Internal	
Overhead						669,003	710,068	552,186	606,100	591,289	690,970	704,800	718,600	732,700	747,100		
Roads - winter	Schedule 3.3		x			157,003	134,840	168,546	149,410	82,007	112,210	114,400	116,700	119,000	121,400	Internal	Consistent with MTO requirements
Roads - RSM	Schedule 3.4		x			71,278	87,750	89,728	93,880	95,100	63,860	57,000	58,100	59,200	60,300	Internal	Consistent with MTO requirements
Streetlighting	Schedule 3.5		x			24,877	22,220	20,530	19,150	22,566	22,660	23,200	23,600	24,000	24,400	Contracted out	
Other transportation	Schedule 3.6		x			30,843	65,480	33,297	48,650	43,815	41,690	42,300	42,800	43,300	43,800	Internal	
Transportation						284,001	310,290	312,101	311,090	243,488	240,420	236,900	241,200	245,500	249,900		
Garbage collection	Schedule 3.7		x			108,185	104,010	88,105	100,950	95,252	89,600	91,400	93,200	95,000	96,900	Internal	
Landfill	Schedule 3.8		x			157,478	181,490	135,614	130,450	110,521	101,960	104,000	106,000	108,000	110,000	Internal	
Solid waste						265,663	285,500	223,719	231,400	205,773	191,560	195,400	199,200	203,000	206,900		
Water	Schedule 3.9		x			452,513	549,980	548,491	504,240	615,696	617,780	630,200	642,800	655,600	668,600	Contracted out	Consistent with MOE requirements
Wastewater	Schedule 3.10		x			262,711	304,770	330,696	325,690	383,538	377,420	375,300	382,700	390,200	398,000	Contracted out	Consistent with MOE requirements
Sewer and water						715,224	854,750	879,187	829,930	999,234	995,200	1,005,500	1,025,500	1,045,800	1,066,600		
TOTAL						1,933,889	2,160,608	1,967,193	1,978,520	2,039,784	2,118,150	2,142,600	2,184,500	2,227,000	2,270,500		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Public Works Administration

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
O/H - Wages	General wages for public works including all banked time/floater/sick leaves/vacation	220,414	241,120	239,369	251,020	250,375	5,010	74,336		329,720	336,300	343,000	349,900	356,900
O/H - Benefits		101,198	109,260	100,830	116,080	108,106	2,160	29,556.87		139,820	142,600	145,500	148,400	151,400
O/H - Seminars & Workshops		762	1,500	2,026	1,500	367	10	675		1,050	1,100	1,100	1,100	1,100
O/H - Conferences/Trade Shows		4,058	2,500	3,239	3,000	2,688	50	262.00		3,000	3,100	3,200	3,300	3,400
O/H - Memberships	Estimated	983	2,000	129	130	1,144	20			1,160	1,200	1,200	1,200	1,200
O/H - Health and Safety Materials	Estimated	-	-	254	260	220	-			220	200	200	200	200
O/H - Specialized Training	Estimated. PW Training plan. Includes PWC training.	3,657	15,000	232	5,000	1,604	30	2,366		4,000	4,100	4,200	4,300	4,400
O/H - Materials/Supplies	3 year average	19,043	18,410	14,829	17,520	22,750	460	(4,336)		18,870	19,200	19,600	20,000	20,400
O/H - Materials/Supplies	Spare waste bins - inventory	9,454	-	-	-	-	-			-	-	-	-	-
O/H - Materials/Supplies	Dog waste units	1,172	-	-	-	-	-			-	-	-	-	-
O/H - Materials/Supplies	Barricade fencing	-	4,000	-	6,000	6,000	120	(6,120)		-	-	-	-	-
O/H - Materials/Supplies	Hot water pressurer washer	-	7,000	10,344	-	-	-			-	-	-	-	-
O/H - Materials/Supplies	Crosswalks (Electronic speed radar signs)	-	6,000	8,043	-	-	-			-	-	-	-	-
O/H - Heating Fuel	PW Garage - 3 year average	13,687	14,310	11,380	14,310	9,148	180	2,077		11,400	11,600	11,800	12,000	12,200
O/H - Hydro	PW Garage - 3 year average	3,423	3,570	2,968	3,570	3,818	80	(495)		3,400	3,500	3,600	3,700	3,800
O/H - Hydro	Lavoie property - 3 year average	373	330	302	330	335	10	(8)		340	300	300	300	300
O/H - Cell Telephone	PWC and PW Lead	2,928	3,060	2,132	2,180	1,968	40			2,010	2,100	2,100	2,100	2,100
O/H - Radio License (Base)	Prior year actual plus inflation	730	760	780	800	814	20			830	800	800	800	800
O/H - Repairs & Maintenance	Regular R&M for garage - 3 year average	3,660	6,190	597	4,700	6,147	120	(2,799)		3,470	3,500	3,600	3,700	3,800
O/H - Repairs & Maintenance	Buildings/equipment repairs and upgrade contingency	21,000	21,950	-	-	-	-			-	-	-	-	-
O/H - Repairs & Maintenance	Fleet repairs contingency	13,000	13,590	-	-	-	-			-	-	-	-	-
O/H - Contracts	Pest control and hand sanitizing stations - Estimated	384	400	348	360	470	10			480	500	500	500	500
O/H - Contracts	Electrical Safety Authority	3,772	3,770	3,747	3,840	3,932	80			4,010	4,100	4,200	4,300	4,400
O/H - Contracts	Bear traps - 3 year average	1,530	2,720	-	2,230	1,854	40	(766)		1,130	1,200	1,200	1,200	1,200
O/H - Contracts	Fire extinguisher maintenance	2,943	2,920	3,076	3,150	1,966	40	656		2,660	2,700	2,800	2,900	3,000
O/H - Contracts	Maintenance contract for all municipal buildings	4,579	4,790	4,368	1,150	1,145	20	(1,165.00)		-	-	-	-	-
O/H - Contracts	Trailer Park mobile home demolition	5,207	-	-	-	-	-			-	-	-	-	-
O/H - Contracts	Purchase asset management software and data acquisition	28,052	-	-	-	-	-			-	-	-	-	-
O/H - Contracts	Demolition of building - Property standards	11,099	-	-	-	-	-			-	-	-	-	-
O/H - Contracts	Insurance claim - Sewer back up	-	10,000	-	-	10,000	200	(10,200.00)		-	-	-	-	-
O/H - Contracts	Energy Conservation and Demand Management Plan (CDM Plan), O. Reg. 507/18	-	4,528	-	-	3,623	70	(3,693.00)		-	-	-	-	-
O/H - Insurance	Prior year actual plus inflation	18,984	19,830	24,251	26,190	25,249	500			25,750	26,300	26,800	27,300	27,800
TOTAL		496,093	519,508	433,244	463,320	463,723	9,270	80,346	-	553,320	564,400	575,700	587,200	598,900

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Public Works Fleet

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Actual to Date	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
PICKUP - Fuel	2013 GMC Sierra - Estimated	4,305	2,000	2,426	2,000	1,097	1,317	30	653		2,000	2,000	2,000	2,000	2,000
PICKUP - Fuel	2017 Chev Silverado - Estimated	3,384	750	1,688	1,500	1,005	1,207	20	273		1,500	1,500	1,500	1,500	1,500
PICKUP - Fuel	2022 Ram 1500 Reg Cab - Estimated	305	3,000	3,495	3,000	2,690	3,230	60	(290)		3,000	3,100	3,200	3,300	3,400
PICKUP - Fuel	2022 Ram 1500 Crew Cab - Estimated	560	3,000	3,611	3,000	2,520	3,026	60	(86)		3,000	3,100	3,200	3,300	3,400
PICKUP - Repair & Maintenance	2013 GMC Sierra - Estimated	408	1,000	1,982	1,500	-	-	-	1,500		1,500	1,500	1,500	1,500	1,500
PICKUP - Repair & Maintenance	2017 Chev Silverado - Estimated	1,147	1,000	2,166	1,500	334	402	10	1,088		1,500	1,500	1,500	1,500	1,500
PICKUP - Repair & Maintenance	2022 Ram 1500 Reg Cab - Warranty	1,865	-	-	-	328	393	10	(403)		-	-	-	-	-
PICKUP - Repair & Maintenance	2022 Ram 1500 Crew Cab - Warranty	1,865	-	-	-	-	-	-	-		-	-	-	-	-
PICKUP - Licenses		-	-	-	730	-	-	-	-		-	-	-	-	-
SUBTOTAL		13,838	10,750	15,368	13,230	7,974	9,575	190	2,735	-	12,500	12,700	12,900	13,100	13,300
TRUCK - Wages		1,768	10,910	3,159	3,370	3,578	4,296	90	(1,524)		2,860	2,900	3,000	3,100	3,200
TRUCK - Benefits		282	-	733	800	818	982	20	(326)		680	700	700	700	700
TRUCK - Diesel	2014 sander/dump truck - 3 year average	3,653	3,230	5,632	4,030	2,484	2,983	60	1,046		4,090	4,200	4,300	4,400	4,500
TRUCK - Diesel	2018 garbage truck - 3 year average	25,471	23,270	26,284	24,270	23,202	27,857	560	(1,880)		26,540	27,100	27,600	28,200	28,800
TRUCK - Repairs & Maintenance	2014 sander/dump truck - 3 year average	821	2,910	3,068	2,540	725	870	20	696		1,590	1,600	1,600	1,600	1,600
TRUCK - Repairs & Maintenance	2018 garbage truck - 3 year average	35,127	25,760	11,557	27,380	34,421	41,328	830	(12,821)		29,340	29,900	30,500	31,100	31,700
TRUCK - Licenses	For all trucks	1,119	1,170	3,568	3,650	-	-	-	3,650		3,650	3,700	3,800	3,900	4,000
SUBTOTAL		68,241	67,250	54,001	66,040	65,228	78,316	1,580	(11,158)	-	68,750	70,100	71,500	73,000	74,500
UTV - Wages		471	290	490	330	1,487	1,786	40	(974)		850	900	900	900	900
UTV - Benefits		53	-	57	10	189	227	-	(113)		110	100	100	100	100
UTV - Diesel	Estimated	700	420	-	-	532	639	10	(203)		450	500	500	500	500
UTV - Repairs & Maintenance	Estimated. Note - Major issues in 2022 due to PTO shaft and snowblower	11,582	2,000	2,049	2,000	873	1,048	20	932		2,000	2,000	2,000	2,000	2,000
SUBTOTAL		12,806	2,710	2,596	2,340	3,082	3,700	70	(357)	-	3,410	3,500	3,500	3,500	3,500
GRADER - Wages	Major maintenance and repairs to be done third party	5,599	6,880	847	2,340	3,449	4,141	80	(936)		3,280	3,300	3,400	3,500	3,600
GRADER - Benefits		914	-	185	470	734	882	20	(231.56)		670	700	700	700	700
GRADER - Diesel	2001 grader - 3 year average	10,046	7,710	5,883	7,100	2,293	2,753	60	3,414		6,230	6,400	6,500	6,600	6,700
GRADER - Diesel	1979 grader - 3 year average	3,893	3,120	3,238	3,160	1,246	1,496	30	1,350		2,880	2,900	3,000	3,100	3,200
GRADER - Repairs & Maintenance	2001 grader - Estimated	15,784	13,440	71	11,190	3,158	3,791	80	2,678		6,550	6,700	6,800	6,900	7,000
GRADER - Repairs & Maintenance	1979 grader - Estimated	3,250	1,900	401	1,580	907	1,089	20	471		1,580	1,600	1,600	1,600	1,600
GRADER - Equipment Rental	2022 grader major issues - Rental was required	25,319	-	-	-	-	-	-	-		-	-	-	-	-
SUBTOTAL		39,487	33,050	10,625	25,840	11,787	14,152	290	6,745	-	21,190	21,600	22,000	22,400	22,800
LOADER - Wages	Major maintenance and repairs to be done third party	143	14,130	1,719	650	269	323	10	345		680	700	700	700	700
LOADER - Benefits		31	26,040	-	10	61	73	-	(38)		40	-	-	-	-
LOADER - Diesel	3 year average	15,670	11,880	10,486	11,420	8,108	9,735	190	2,039		11,960	12,200	12,400	12,600	12,900
LOADER - Repairs & Maintenance	3 year average	12,762	12,210	17,740	15,150	743	892	20	9,553		10,460	10,700	10,900	11,100	11,300
SUBTOTAL		28,606	64,260	29,945	27,230	9,181	11,023	220	11,898	-	23,140	23,600	24,000	24,400	24,900
STEAM JENNY - Wages	Major maintenance and repairs to be done third party	-	-	-	-	-	-	-	-		-	-	-	-	-
STEAM JENNY - Benefits		-	-	-	-	-	-	-	-		-	-	-	-	-
STEAM JENNY - Fuel	Estimated	-	-	-	100	-	-	-	-		-	-	-	-	-
STEAM JENNY - Repairs & Maintenance	Estimated	-	-	620	500	-	-	-	-		-	-	-	-	-
SUBTOTAL		-	-	620	600	-	-	-	-	-	-	-	-	-	-

PORTABLE HEATER - Fuel	Estimated	3,453	2,640	-	1,850	-	-	-	1,151	-	1,150	1,200	1,200	1,200	1,200
SUBTOTAL		3,453	2,640	-	1,850	-	-	-	1,151	-	1,150	1,200	1,200	1,200	1,200
BACKHOE - Wages	Major maintenance and repairs to be done third party	518	2,800	-	400	36	43	-	131	-	170	200	200	200	200
BACKHOE - Benefits		105	2,480	-	100	5	6	-	32	-	40	-	-	-	-
BACKHOE - Fuel	3 year average	3,288	2,260	5,090	3,530	5,653	6,788	140	(1,873)	-	5,060	5,200	5,300	5,400	5,500
BACKHOE - Repairs & Maintenance	Estimated	2,078	2,360	670	1,620	3,301	3,963	80	(1,806)	-	2,240	2,300	2,300	2,300	2,300
SUBTOTAL		5,989	9,900	5,760	5,650	8,995	10,800	220	(3,516)	-	7,510	7,700	7,800	7,900	8,000
TOTAL		172,909	190,560	118,942	142,780	106,247	127,566	2,570	7,498	-	137,650	140,400	142,900	145,500	148,200

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

**2025 Budget Detail Template
Winter Roads Maintenance**

Inflation Rate
2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
SNOW REMOVAL - Wages		80,708	65,920	85,421	75,080	40,630	810	22,706		64,150	65,400	66,700	68,000	69,400
SNOW REMOVAL - Benefits		15,227	10,780	17,750	17,170	8,743	170	5,206.59		14,120	14,400	14,700	15,000	15,300
SNOW REMOVAL - Contracts	By-Pass maintained by Province	2,376	2,490	3,053	3,120	3,120	60	(60)		3,120	3,200	3,300	3,400	3,500
SNOW REMOVAL - Contracts	Rental of dump truck and driver for snow removal. After consulting with PW, the snow removal should be all managed internally for the 2024/2025 winter season.	23,863	22,000	21,889	22,000	-	-			-	-	-	-	-
SNOW REMOVAL - Equipment Rental	Rental of backhoe for winter season	-	-	10,583	-	-	-			-	-	-	-	-
SAND/SALT - Wages		7,781	6,000	3,846	5,720	3,685	70	995		4,750	4,800	4,900	5,000	5,100
SAND/SALT - Benefits		1,522	970	813	1,320	829	20	221.84		1,070	1,100	1,100	1,100	1,100
SAND/SALT - Materials/Supplies	Winter sand	25,526	26,680	25,191	25,000	25,000	500	(500.00)		25,000	25,500	26,000	26,500	27,000
TOTAL		157,003	134,840	168,546	149,410	82,007	1,630	28,570	-	112,210	114,400	116,700	119,000	121,400

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2025 Budget Detail Template
Road Street Maintenance

Inflation Rate
2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
RSM - Wages		27,642	37,060	39,820	39,420	38,995	780	(6,747)		33,030	33,700	34,400	35,100	35,800
RSM - Benefits		5,188	6,200	7,707	8,740	7,847	160	(987.33)		7,020	7,200	7,300	7,400	7,500
RSM - Materials/Supplies	Stockpile of granular, cold mix, and topsoil, and others	8,129	15,000	17,006	16,730	6,055	120	4,222		10,400	10,600	10,800	11,000	11,200
RSM - Repairs & Maintenance	General repairs	1,322	5,000	-	5,000	3,653	70	1,277		5,000	5,100	5,200	5,300	5,400
RSM - Repairs & Maintenance	2nd Avenue road improvements (project added after budget approval)	-	-	-	-	5,989	120	(6,109)		-	-	-	-	-
RSM - Repairs & Maintenance	Junction Road maintenance (calcium/gravel) - No longer required	9,341	-	-	-	-	-			-	-	-	-	-
RSM - Repairs & Maintenance	General road repairs/patching for water breaks. Capital item.	11,234	20,000	23,150	20,000	20,000	400	(20,400)		-	-	-	-	-
RSM - Contracts	Municipal ditching - See ditching department for 2023	5,000	-	-	-	-	-			-	-	-	-	-
RSM - Contracts	Street sweeper rental (2024 amount high as 2022 and 2023 rental invoices was missed by Town of Cochrane). Fuel included in budget line	3,422	3,570	1,639	3,570	11,748	230	(3,978)		8,000	-	-	-	-
RSM - Contracts	Beaver control - 3 year average	-	920	406	420	813	20	(427)		410	400	400	400	400
TOTAL		71,278	87,750	89,728	93,880	95,100	1,900	(33,149)	-	63,860	57,000	58,100	59,200	60,300

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2025 Budget Detail Template
Streetlighting

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
STREETLIGHTS - Hydro	3 year average	18,812	18,030	13,709	16,150	16,477	330	(474.49)		16,330	16,700	17,000	17,300	17,600
STREETLIGHTS - Repairs & Maintenance	3 year average	6,065	4,190	6,821	3,000	6,089	120	116.00		6,330	6,500	6,600	6,700	6,800
TOTAL		24,877	22,220	20,530	19,150	22,566	450	(358)	-	22,660	23,200	23,600	24,000	24,400

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Other Transportation Services

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
B&C - Wages		910	740	-	400	396	10	(1)		410	400	400	400	400
B&C - Benefits		167	120	-	90	89	-	(2.29)		90	100	100	100	100
B&C - Repairs & Maintenance	3 year average	697	230	-	-	3,446	70	(2,135)		1,380	1,400	1,400	1,400	1,400
SUBTOTAL		1,774	1,090	-	490	3,931	80	(2,138)	-	1,880	1,900	1,900	1,900	1,900
GRASS MOWING EQUIP - Wages		318	620	-	290	1,093	20	(675)		440	400	400	400	400
GRASS MOWING EQUIP - Benefits		70	100	-	80	257	10	(156.26)		110	100	100	100	100
GRASS MOWING EQUIP - Materials/Supplies	All equipment - 3 year average	906	1,420	651	1,060	1,459	30	(484)		1,010	1,000	1,000	1,000	1,000
GRASS MOWING EQUIP - Materials/Supplies	2 brush cutters/whippers	-	-	-	-	-	-	1,800		1,800	1,800	1,800	1,800	1,800
GRASS MOWING EQUIP - Fuel		743	770	725	720	980	20	(184)		820	800	800	800	800
GRASS MOWING EQUIP - Repair Parts	All mowers and trimmers - 3 year average	542	230	221	300	1,592	30	(622)		1,000	1,000	1,000	1,000	1,000
SUBTOTAL		2,579	3,140	1,597	2,450	5,381	110	(321)	-	5,180	5,100	5,100	5,100	5,100
BRUSH - Wages		-	1,010	866	1,300	-	-	269		270	300	300	300	300
BRUSH - Benefits		-	190	194	320	-	-	66		70	100	100	100	100
SUBTOTAL		-	1,200	1,060	1,620	-	-	334	-	340	400	400	400	400
DITCHING - Wages		-	-	-	-	292	10			300	300	300	300	300
DITCHING - Benefits		-	-	-	-	67	-			70	100	100	100	100
DITCHING - Contracts	Road ditching (landfill road, Junction Rd, Jacksonboro) and winter cleanout ditching - Estimated	13,000	5,000	6,953	15,000	15,000	300	(300)		15,000	15,300	15,600	15,900	16,200
SUBTOTAL		13,000	5,000	6,953	15,000	15,359	310	(300)	-	15,370	15,700	16,000	16,300	16,600
CATCH BASINS - Wages		-	6,090	2,408	4,770	4,032	80	(2,114)		2,000	2,000	2,000	2,000	2,000
CATCH BASINS - Benefits		-	980	468	1,100	847	20	(421.96)		450	500	500	500	500
CATCH BASINS - Repairs & Maintenance		-	2,220	1,042	2,000	3,787	80	(1,867.00)		2,000	2,000	2,000	2,000	2,000
CATCH BASINS - Contracts	Catch basin levelling program - Contracted out - Capital work	-	20,000	997	-	-	-			-	-	-	-	-
SUBTOTAL		-	29,290	4,915	7,870	8,666	180	(4,403)	-	4,450	4,500	4,500	4,500	4,500
TSIGN - Wages		-	170	-	170	-	-			-	-	-	-	-
TSIGN - Benefits		-	30	-	40	-	-			-	-	-	-	-
TSIGN - Materials/Supplies	Estimated	586	2,000	6,063	3,000	616	10	1,374		2,000	2,000	2,000	2,000	2,000
SUBTOTAL		586	2,200	6,063	3,210	616	10	1,374	-	2,000	2,000	2,000	2,000	2,000
LINE PAINTING - Materials/Supplies	Line paint	439	1,500	-	-	-	-			-	-	-	-	-
LINE PAINTING - Contracts		-	-	-	-	-	-			-	-	-	-	-
SUBTOTAL		232	1,500	-	-	-	-	-	-	-	-	-	-	-
SIDEWALK - Wages		1,034	1,710	413	1,550	469	10	116		590	600	600	600	600
SIDEWALK - Benefits		210	320	89	380	105	-	31.66		140	100	100	100	100
SIDEWALK - Repairs & Maintenance	Minor repairs	-	500	-	2,000	-	-	500		500	500	500	500	500
SIDEWALK - Contracts	Sidewalk replacement annual program	-	5,000	-	-	-	-			-	-	-	-	-
SUBTOTAL		1,244	7,530	502	3,930	574	10	647	-	1,230	1,200	1,200	1,200	1,200
GRADING - Wages		2,100	2,650	1,862	2,280	1,045	20	488.41		1,550	1,600	1,600	1,600	1,600
GRADING - Benefits		432	460	419	560	242	-	128.07		370	400	400	400	400
SUBTOTAL		2,533	3,110	2,281	2,840	1,287	20	616	-	1,920	2,000	2,000	2,000	2,000

SAFETY DEVICES - Clothing	Hi vis safety clothing - As per Collective Agreement	5,019	5,250	4,578	5,070	3,844	80	556		4,480	4,600	4,700	4,800	4,900
SAFETY DEVICES - Materials/Supplies	Safety equipment PPE (and volunteers). Estimated	850	3,000	691	3,000	400	10	590		1,000	1,000	1,000	1,000	1,000
SAFETY DEVICES - Contracts	Inspection of lifting devices	3,026	3,170	4,657	3,170	3,757	80			3,840	3,900	4,000	4,100	4,200
SUBTOTAL		8,896	11,420	9,926	11,240	8,001	170	1,146	-	9,320	9,500	9,700	9,900	10,100
TOTAL		30,843	65,480	33,297	48,650	43,815	890	(3,044)	-	41,690	42,300	42,800	43,300	43,800

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Garbage Collection

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
WASTE - Wages		45,025	49,640	49,699	49,790	49,794	1,000	(5,958)		44,840	45,700	46,600	47,500	48,500
WASTE - Benefits		9,021	8,860	10,755	11,870	11,168	220	(915.31)		10,470	10,700	10,900	11,100	11,300
WASTE - Shared Services	Cost transfer station, delivery, contaminated material charge - 3 year average	35,000	34,290	24,869	34,290	34,290	690	(690.00)		34,290	35,000	35,700	36,400	37,100
WASTE - Equipment Rental	Truck rental due to town truck been down (shared cost with Town of Fauquier) - Estimated	17,917	10,000	2,782	5,000	-	-			-	-	-	-	-
WASTE - Equipment Rental	Spring cleanup - 2 year average	1,221	1,220	-	-	-	-			-	-	-	-	-
TOTAL		108,185	104,010	88,105	100,950	95,252	1,910	(7,563)	-	89,600	91,400	93,200	95,000	96,900

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Landfill Operations

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
LF - Wages		41,139	42,910	53,992	48,230	40,480	810	782.92		42,070	42,900	43,800	44,700	45,600
LF - Benefits		5,225	4,720	8,113	7,680	5,187	100	983		6,270	6,400	6,500	6,600	6,700
LF - Materials/Supplies	Includes granular A for landfill road, landfill site road, materials for shelter, and other - 3 year average	2,036	2,580	406	2,020	125	-	1,895.00		2,020	2,100	2,100	2,100	2,100
LF - Diesel	Dozer - 3 year average	2,515	2,390	2,531	2,440	1,441	30	691.39		2,160	2,200	2,200	2,200	2,200
LF - Heating	Shelter heating	1,185	1,390	1,271	1,660	589	10	416.09		1,020	1,000	1,000	1,000	1,000
LF - Repair Parts	Dozer repairs (parts and external service) - 3 year average	17,530	8,360	1,251	6,480	266	10	6,073.10		6,350	6,500	6,600	6,700	6,800
LF - Repairs & Maintenance	Landfill road upgrades - Annual	6,717	6,340	-	2,000	12	-	1,988.00		2,000	2,000	2,000	2,000	2,000
LF - Contracts	Field work for fall sampling and lab costs	6,309	9,800	7,764	7,940	7,764	160			7,920	8,100	8,300	8,500	8,700
LF - Contracts	Rental of larger dozer for work required. Estimated	-	3,000	-	-	-	-			-	-	-	-	-
LF - Contracts	Landfill expansion project	74,821	100,000	60,286	52,000	27,153	540	(27,693)	25,000	25,000	25,500	26,000	26,500	27,000
LF - Contracts	Disposal of hazardous waste (paint, oil, etc.)		-	-	-	23,434	470	(20,904)		3,000	3,100	3,200	3,300	3,400
LF - Contracts	Annual water quality monitoring report		-	-	-	4,070	80			4,150	4,200	4,300	4,400	4,500
TOTAL		157,478	181,490	135,614	130,450	110,521	2,210	(35,768)	25,000	101,960	104,000	106,000	108,000	110,000

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Waste Management Plan - Landfill expansion (100,000 cubic meters)	\$25,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Water Treatment and Distribution

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
W-DEL - Wages	Water breaks and other	2,908	6,250	10,871	6,780	12,873	260	(4,864)		8,270	8,400	8,600	8,800	9,000
W-DEL - Benefits		526	910	2,196	1,560	2,906	-	(1,001)		1,900	1,900	1,900	1,900	1,900
W-DEL - Materials/Supplies	3 year average	1,809	1,670	1,713	1,340	1,760	40	(39)		1,760	1,800	1,800	1,800	1,800
W-DEL - Repairs & Maintenance	Regular R&M - 3 year average	9,526	13,350	11,576	7,590	-	-	7,034		7,030	7,200	7,300	7,400	7,500
W-DEL - Contracts	6th Street swabbing	-	24,000	26,970	-	-	-	-		-	-	-	-	-
W-DEL - Contracts	Water break - 2nd/3rd Ave	-	-	-	-	26,236	520	(26,756.00)		-	-	-	-	-
SUBTOTAL		14,769	46,180	53,326	17,270	43,775	820	(25,627)		18,960	19,300	19,600	19,900	20,200
W-TREAT - Heating Fuel		17,326	18,110	16,379	16,760	10,070	200	4,322		14,590	14,900	15,200	15,500	15,800
W-TREAT - Hydro		37,563	39,250	42,778	43,760	46,911	940	(5,434)		42,420	43,300	44,200	45,100	46,000
W-TREAT - Repairs & Maintenance	Regular R&M and OCWA operating plan	21,063	25,000	20,087	25,000	34,173	680	(9,853.00)		25,000	25,500	26,000	26,500	27,000
W-TREAT - Repairs & Maintenance	2022 OCWA capital plan	30,599	-	-	-	-	-	-		-	-	-	-	-
W-TREAT - Repairs & Maintenance	2023 OCWA capital plan	-	51,000	-	-	-	-	-		-	-	-	-	-
W-TREAT - Repairs & Maintenance	2024 OCWA capital plan	-	-	-	25,000	18,767	380	(19,147)		-	-	-	-	-
W-TREAT - Repairs & Maintenance	2025 OCWA capital plan	-	-	-	-	-	-	-	22,750	22,750	23,200	23,700	24,200	24,700
W-TREAT - Contracts	Pest control and hand sanitizing stations - Estimated	400	420	348	380	470	10			480	500	500	500	500
W-TREAT - Contracts	OCWA base contract year 5 = \$428,591 which 65% cost for water and 35% for sewer. Total for water treatment plant = \$278,584 + \$215,000 chemicals = \$493,584	330,793	368,020	415,573	376,070	461,530	9,230	22,824.00		493,580	503,500	513,600	523,900	534,400
W-TREAT - Contracts	Clearwell structural annual inspection	-	2,000	-	-	-	-	-		-	-	-	-	-
SUBTOTAL		437,743	503,800	495,165	486,970	571,921	11,440	(7,288)	22,750	598,820	610,900	623,200	635,700	648,400
TOTAL		452,513	549,980	548,491	504,240	615,696	12,260	(32,915)	22,750	617,780	630,200	642,800	655,600	668,600

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
OCWA capital and operating plan	\$22,750
Total	\$22,750

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2025 Budget Detail Template
Wastewater Collection and Treatment

Inflation Rate

2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
SEWER - Wages	Plugged sewers and breaks	8,092	4,900	7,433	7,000	18,608	370	(8,388)		10,590	10,800	11,000	11,200	11,400
SEWER - Benefits		1,521	790	1,524	1,560	4,041	80	(1,722.98)		2,400	2,400	2,400	2,400	2,400
SEWER - Materials/Supplies	Estimated	8	250	2,481	950	-	-	830		830	800	800	800	800
SEWER - Repairs & Maintenance	Regular repairs and maintenance (breaks and plugs) - 3 year average	16,269	11,340	4,969	10,040	12,149	240	(1,260)		11,130	11,400	11,600	11,800	12,000
SEWER - Contracts	Annual preventive maintenance on sanitary sewers (flushing and inspections)	-	10,000	-	-	-	-			-	-	-	-	-
SUBTOTAL		25,889	27,280	16,407	19,550	34,798	690	(10,542)	-	24,950	25,400	25,800	26,200	26,600
S-TREAT - Heating Fuel	3 year average	5,117	5,350	1,749	5,350	1,514	30	1,249.36		2,790	2,800	2,900	3,000	3,100
S-TREAT - Hydro	3 year average	60,995	63,740	68,481	70,060	63,344	1,270	(340.74)		64,270	65,600	66,900	68,200	69,600
S-TREAT - Repairs & Maintenance	Regular R&M and OCWA operating plan	17,354	25,000	12,523	25,000	24,311	490	199.00		25,000	25,500	26,000	26,500	27,000
S-TREAT - Repairs & Maintenance	2022 OCWA capital plan	-	-	-	-	-	-			-	-	-	-	-
S-TREAT - Repairs & Maintenance	2023 OCWA capital plan	-	8,000	20,348	-	-	-			-	-	-	-	-
S-TREAT - Repairs & Maintenance	2024 OCWA capital plan	-	-	-	11,000	39,658	-	(39,658)		-	-	-	-	-
S-TREAT - Repairs & Maintenance	2025 OCWA capital plan	-	-	-	-	-	-		9,400	9,400	-	-	-	-
S-TREAT - Contracts	OCWA base contract year 5 = \$428,591 which 65% cost for water and 35% for sewer. Total for wastewater treatment plant = \$150,007 + \$46,000 chemicals = \$196,007	147,829	165,400	173,379	169,730	181,104	3,620	11,283.00		196,010	199,900	203,900	208,000	212,200
S-TREAT - Contracts	Sludge removal - Estimated	5,528	10,000	37,809	25,000	38,809	780	15,411.00		55,000	56,100	57,200	58,300	59,500
SUBTOTAL		236,822	277,490	314,289	306,140	348,740	6,190	(11,856)	9,400	352,470	349,900	356,900	364,000	371,400
TOTAL		262,711	304,770	330,696	325,690	383,538	6,880	(22,398)	9,400	377,420	375,300	382,700	390,200	398,000

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
OCWA capital and operating plan	\$9,400
Total	\$9,400

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2025 Budget Detail Template
Health and Social Services

Service	Reference	Required	Essential	Expected	Discretionary	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	Delivery Model	Service Level
Cemetery	Schedule 4.1	x				25,785	31,450	30,919	22,820	17,951	19,870	20,400	20,800	21,200	21,600	Internal	
Public health	Schedule 4.2	x				47,080	53,230	56,416	57,720	57,720	58,870	60,000	61,200	62,400	63,600	Upper tier	
Social services	Schedule 4.3	x				312,431	312,430	308,917	344,410	344,410	359,760	367,000	374,300	381,800	389,400	Upper tier	
TOTAL						385,296	397,110	396,252	424,950	420,081	438,500	447,400	456,300	465,400	474,600		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Cemetery

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
CEM - Wages		3,871	7,630	6,590	6,910	4,249	80	235		4,560	4,700	4,800	4,900	5,000
CEM - Benefits		771	1,200	1,199	1,410	866	20	74		960	1,000	1,000	1,000	1,000
CEM - Materials/Supplies	Topsoil, fertilizer for hedges, etc. - Estimated	21	20	18	370	-	-	1,000.00		1,000	1,000	1,000	1,000	1,000
CEM - Repairs & Maintenance	Cemetery tombstone levelling program		3,000	3,876	3,000	3,458	70	(528.00)		3,000	3,100	3,200	3,300	3,400
CEM - Contracts	Mini excavator rental for burial - Estimated	1,577	1,000	123	820	-	-	567		570	600	600	600	600
CEM - Contracts	Cemetery weed control and fertilization. Recommend every 2 years.	9,132	9,540	9,589	-	-	-			-	-	-	-	-
CEM - Insurance	Prior year actual plus inflation	308	320	370	410	214	-			210	200	200	200	200
CEM - Licenses		-	-	262	270	270	10	(10)		270	300	300	300	300
CEM - Columbarium Engraving	3 year average	6,406	4,180	3,692	5,070	3,794	80	756.60		4,630	4,700	4,800	4,900	5,000
CEM - Care & Maintenance	Care/maintenance and monument installation	3,700	4,560	5,200	4,560	5,100	100	(533.33)		4,670	4,800	4,900	5,000	5,100
TOTAL		25,785	31,450	30,919	22,820	17,951	360	1,560	-	19,870	20,400	20,800	21,200	21,600

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Public Health

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
H UNIT - Contracts	Annual PHU municipal cost	47,080	53,230	56,416	57,720	57,720	1,150	4		58,870	60,000	61,200	62,400	63,600
TOTAL		47,080	53,230	56,416	57,720	57,720	1,150	4	-	58,870	60,000	61,200	62,400	63,600

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Social Services

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
CDSSAB - Requisition	Annual CDSSAB municipal cost. Estimated	312,431	312,430	308,917	344,410	344,410	6,890	8,458		359,760	367,000	374,300	381,800	389,400
TOTAL		312,431	312,430	308,917	344,410	344,410	6,890	8,458	-	359,760	367,000	374,300	381,800	389,400

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2025 Budget Detail Template
Culture and Recreation

Service	Reference	Required	Essential	Expected	Discretionary	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	Delivery Model	Service Level
Arena	Schedule 5.1			x		301,670	284,960	263,359	283,110	284,870	262,280	267,500	272,800	278,300	283,800	Internal	
Parks	Schedule 5.2			x		105,006	72,661	64,064	56,970	60,070	60,630	61,800	63,000	64,200	65,400	Internal	
Community hall	Schedule 5.3				x	27,648	26,940	24,250	26,400	22,595	22,180	22,600	23,000	23,400	23,800	Internal	
Mattagami Centre	Schedule 5.4				x	54,078	51,410	54,077	59,030	45,232	48,350	49,400	50,300	51,300	52,300	Internal	
Library	Schedule 5.5			x		87,239	106,910	101,817	104,060	103,338	110,160	112,300	114,500	116,700	118,900	Internal	
Pool	Schedule 5.6				x	89,277	81,120	68,543	83,990	70,060	87,120	88,800	90,700	92,600	94,500	Internal	
Trailer Park	Schedule 5.7				x	8,496	9,180	7,726	8,220	8,244	8,400	8,600	8,800	9,000	9,200	Internal	
Grocery Store	Schedule 5.8				x	20,046	23,810	20,523	24,380	18,580	18,950	19,300	19,700	20,100	20,500	Internal	
TOTAL						693,460	656,991	604,359	646,160	612,989	618,070	630,300	642,800	655,600	668,400		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Arena

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
ARENA - Wages		64,995	66,250	65,676	66,230	66,902	1,340	(6,946)		61,300	62,500	63,800	65,100	66,400
ARENA - Benefits		21,614	19,780	20,490	25,080	22,960	460	(1,400.14)		22,020	22,500	23,000	23,500	24,000
ARENA - Materials/Supplies	3 year average	2,949	3,760	3,599	3,160	4,516	90	(918)		3,690	3,800	3,900	4,000	4,100
ARENA - Materials/Supplies	Arena floor cleaner	-	6,000	-	-	-	-	-		-	-	-	-	-
ARENA - Materials/Supplies	Water bottle filling stations	-	-	-	-	4,298	90	(4,388)		-	-	-	-	-
ARENA - Materials/Supplies	Curling ice nipper and wheels	-	-	-	-	-	-	2,600		2,600	2,700	2,800	2,900	3,000
ARENA - Fuel	Ice surfacer (Includes cylinder rentals)	994	1,030	1,309	1,340	1,357	30	(167)		1,220	1,200	1,200	1,200	1,200
ARENA - Heating Fuel		53,879	36,350	-	25,000	23,728	470			24,200	24,700	25,200	25,700	26,200
ARENA - Hydro	3 year average	54,342	55,370	53,402	53,590	74,852	1,500	(15,487)		60,870	62,100	63,300	64,600	65,900
ARENA - Telephone	3 year average	1,707	1,750	1,745	1,700	2,815	60	(786)		2,090	2,100	2,100	2,100	2,100
ARENA - Repair Parts	Ice surfacer - Estimated	396	1,000	710	530	4,294	90	(2,584)		1,800	1,800	1,800	1,800	1,800
ARENA - Advertising		-	-	-	-	1,861	40	(901)		1,000	1,000	1,000	1,000	1,000
ARENA - Repairs & Maintenance	Regular R&M - Estimated	12,974	30,000	39,739	30,000	22,393	450	2,192		25,040	25,500	26,000	26,500	27,000
ARENA - Repairs & Maintenance	East wall and roof drainage review	-	-	6,750	-	-	-	-		-	-	-	-	-
ARENA - Contracts	Alarm monitoring	1,614	1,040	490	500	632	10			640	700	700	700	700
ARENA - Contracts	Pest control and hand sanitizing stations - Estimated	1,698	1,780	1,636	1,680	2,346	50			2,400	2,400	2,400	2,400	2,400
ARENA - Contracts	Paint arena ice and hockey lines	3,606	3,770	8,105	8,300	8,300	170	(4)		8,470	8,600	8,800	9,000	9,200
ARENA - Contracts	Chair lifts annual maintenance	2,334	2,440	-	2,440	2,377	50			2,430	2,500	2,600	2,700	2,800
ARENA - Contracts	Ice plant maintenance and repairs contract - Annual	16,226	16,960	16,226	16,600	16,162	320	450		16,930	17,300	17,600	18,000	18,400
ARENA - Contracts	Arena structural inspection	9,956	-	-	-	-	-	-		-	-	-	-	-
ARENA - Contracts	COVID-19 HVAC Review - Reg Lamy Cultural Centre	16,331	-	-	-	-	-	-		-	-	-	-	-
ARENA - Insurance	Prior year actual plus inflation	36,055	37,680	43,482	46,960	25,077	500			25,580	26,100	26,600	27,100	27,600
TOTAL		301,670	284,960	263,359	283,110	284,870	5,720	(28,338)	-	262,280	267,500	272,800	278,300	283,800

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Parks

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
PARKS - Wages	Includes lawn mowing	24,864	23,710	21,851	23,130	30,213	600	(6,946)		23,870	24,300	24,800	25,300	25,800
PARKS - Benefits		4,124	3,280	3,293	4,110	3,968	80	(194.80)		3,850	3,900	4,000	4,100	4,200
PARKS - Materials/Supplies	3 year average	3,428	2,370	4,958	3,520	3,783	80	193		4,060	4,100	4,200	4,300	4,400
PARKS - Materials/Supplies	Town beautification	6,439	21,300	13,112	19,850	5,991	120	(6,111)	20,000	20,000	20,400	20,800	21,200	21,600
PARKS - Materials/Supplies	JP Parise Sign	1,948	8,630	8,645	-	-	-			-	-	-	-	-
PARKS - Materials/Supplies	Surveillance camera at Liz McCafferty Park	-	3,550	-	-	-	-			-	-	-	-	-
PARKS - Hydro	Liz McCafferty Park, welcome sign, locomotive - Prior year actual plus inflation	1,438	1,500	1,236	1,270	1,679	30			1,710	1,700	1,700	1,700	1,700
PARKS - Repairs & Maintenance	Estimated	919	1,000	3,272	2,000	447	10	1,089		1,550	1,600	1,600	1,600	1,600
PARKS - Repairs & Maintenance	Kelly Park hydro					8,510	170	(8,680)		-	-	-	-	-
PARKS - Contracts	Mattagami Railroad Engine 100 refurbishments	61,780	-	-	-	-	-			-	-	-	-	-
PARKS - Contracts	Portable toilets for parks (Baseball field and Kelly Park)	-	7,251	7,619	3,000	5,434	110			5,540	5,700	5,800	5,900	6,000
PARKS - Insurance		66	70	78	90	45	-			50	100	100	100	100
TOTAL		105,006	72,661	64,064	56,970	60,070	1,200	(20,650)	20,000	60,630	61,800	63,000	64,200	65,400

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Town Beautification Committee projects	\$20,000
Total	\$20,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Community Hall

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
HALL - Wages		2,016	1,230	1,558	1,440	1,284	30	193		1,510	1,500	1,500	1,500	1,500
HALL - Benefits		349	200	347	330	283	10	38.42		330	300	300	300	300
HALL - Materials/Supplies	3 year average	660	1,000	933	650	16	-	520		540	600	600	600	600
HALL - Heating Fuel	3 year average	4,333	4,520	5,941	6,080	6,090	120	(755)		5,450	5,600	5,700	5,800	5,900
HALL - Hydro	3 year average	5,520	5,770	6,224	6,360	5,755	120	(42)		5,830	5,900	6,000	6,100	6,200
HALL - Repairs & Maintenance	3 year average	4,949	4,020	804	3,140	3,998	80	(828)		3,250	3,300	3,400	3,500	3,600
HALL - Contracts	Pest control and hand sanitizing stations - Estimated	943	980	644	650	1,032	20			1,050	1,100	1,100	1,100	1,100
HALL - Contracts	Hall cleaning third party	2,930	3,000	626	-	-	-			-	-	-	-	-
HALL - Insurance	Prior year actual plus inflation	5,948	6,220	7,173	7,750	4,137	80			4,220	4,300	4,400	4,500	4,600
TOTAL		27,648	26,940	24,250	26,400	22,595	460	(873)	-	22,180	22,600	23,000	23,400	23,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Mattagami Centre

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
MAT. CENTRE - Wages		662	1,730	3,874	2,670	1,161	20	587		1,770	1,800	1,800	1,800	1,800
MAT. CENTRE - Benefits		121	280	803	620	259	10	131.34		400	400	400	400	400
MAT. CENTRE - Materials/Supplies	3 year average	812	750	446	460	364	10	167		540	600	600	600	600
MAT. CENTRE - Heating Fuel	3 year average	14,462	11,850	14,103	14,420	13,024	260	579		13,860	14,100	14,400	14,700	15,000
MAT. CENTRE - Hydro	3 year average	15,876	13,820	16,241	16,610	18,960	380	(2,314)		17,030	17,400	17,700	18,100	18,500
MAT. CENTRE - Repairs & Maintenance	3 year average	11,145	11,480	5,513	10,120	3,641	70	3,055		6,770	6,900	7,000	7,100	7,200
MAT. CENTRE - Contracts	Pest control	420	440	348	360	470	10			480	500	500	500	500
MAT. CENTRE - Insurance	Prior year actual plus inflation	10,580	11,060	12,749	13,770	7,353	150			7,500	7,700	7,900	8,100	8,300
TOTAL		54,078	51,410	54,077	59,030	45,232	910	2,205	-	48,350	49,400	50,300	51,300	52,300

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Library

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
LIB - Wages	Library budget as approved by library board	52,859	60,950	61,778	65,000	63,132	1,260	2,833.00		67,230	68,600	70,000	71,400	72,800
LIB - Benefits		18,511	22,560	20,429	21,490	20,722	410	935.10		22,070	22,500	23,000	23,500	24,000
LIB - Seminars & Workshops		923	700	867	-	1,082	20	(402.00)		700	700	700	700	700
LIB - Conferences/Trade Shows		-	2,000	-	-	-	-			-	-	-	-	-
LIB - Specialized Training		-	800	-	-	-	-	400.00		400	400	400	400	400
LIB - Materials/Supplies		1,655	2,000	3,567	2,000	3,930	80	(2,010.00)		2,000	2,000	2,000	2,000	2,000
LIB - Telephone		2,932	2,000	3,054	3,120	2,661	50	(711.00)		2,000	2,000	2,000	2,000	2,000
LIB - Office Supplies		965	500	465	500	939	20	41.00		1,000	1,000	1,000	1,000	1,000
LIB - Computer Services		104	500	-	500	-	-	500.00		500	500	500	500	500
LIB - Minor Office Equipment/Furniture		1,300	250	557	250	-	-			-	-	-	-	-
LIB - Repairs and Maintenance		80	2,000	-	300	1,153	20	(173.00)		1,000	1,000	1,000	1,000	1,000
LIB - Computer Equipment		407	2,500	3,224	500	159	-	2,341.00		2,500	2,600	2,700	2,800	2,900
LIB - Insurance	Prior year actual plus inflation	1,096	1,150	1,297	1,400	748	10			760	800	800	800	800
LIB - Books		6,408	9,000	6,579	9,000	8,812	180	1,008.00		10,000	10,200	10,400	10,600	10,800
TOTAL		87,239	106,910	101,817	104,060	103,338	2,050	4,762	-	110,160	112,300	114,500	116,700	118,900

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Pool

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
POOL - Wages	Summer student wages	36,749	40,670	30,799	41,860	35,390	710	1,610.39		37,710	38,500	39,300	40,100	40,900
POOL - Wages	Public Works working on building	12,305	8,640	14,520	10,950	7,400	150	3,068		10,620	10,800	11,000	11,200	11,400
POOL - Benefits	Summer student wages	3,295	5,340	3,074	5,510	3,890	80	1,028.89		5,000	5,100	5,200	5,300	5,400
POOL - Benefits	Public Works working on building	2,710	1,590	3,204	2,820	1,644	30	884.04		2,560	2,600	2,700	2,800	2,900
POOL - Memberships	Same as prior year budget	110	110	175	180	210	-			210	200	200	200	200
POOL - Specialized Training	3 year average	3,140	3,280	2,907	3,100	2,170	40	529		2,740	2,800	2,900	3,000	3,100
POOL - Materials/Supplies	3 year average	5,116	4,840	3,456	4,520	3,312	70	579		3,960	4,000	4,100	4,200	4,300
POOL - Heating Fuel	3 year average	5,569	4,490	150	4,490	806	20	3,174		4,000	4,100	4,200	4,300	4,400
POOL - Hydro	3 year average	5,613	3,890	2,900	3,890	6,675	130	(1,742)		5,060	5,200	5,300	5,400	5,500
POOL - Telephone		1,935	2,030	205	210	-	-			-	-	-	-	-
POOL - Repairs & Maintenance	3 year average	11,857	5,320	6,096	5,320	7,953	160	522		8,640	8,800	9,000	9,200	9,400
POOL - Repairs & Maintenance	Additional required repairs in 2026. 1) sand in filters 2) boiler pump	-	-	-	-	-	-	6,000		6,000	6,100	6,200	6,300	6,400
POOL - Insurance	Prior year actual plus inflation	877	920	1,057	1,140	610	10			620	600	600	600	600
TOTAL		89,277	81,120	68,543	83,990	70,060	1,400	15,654	-	87,120	88,800	90,700	92,600	94,500

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Trailer Park

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
TRAILER PARK - Wages		-	280	-	270	-	-			-	-	-	-	-
TRAILER PARK - Benefits		-	30	-	40	-	-			-	-	-	-	-
TRAILER PARK - Legal Fees		-	-	-	-	-	-			-	-	-	-	-
TRAILER PARK - Repairs & Maintenance	Regular R&M - Estimated	473	490	-	-	-	-			-	-	-	-	-
TRAILER PARK - Professional Fees		-	-	-	-	-	-			-	-	-	-	-
TRAILER PARK - Taxes (Landlord Portion)		8,024	8,380	7,726	7,910	8,244	160			8,400	8,600	8,800	9,000	9,200
TOTAL		8,496	9,180	7,726	8,220	8,244	160	-	-	8,400	8,600	8,800	9,000	9,200

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Grocery Store

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
GROCERY STORE - Wages		-	650	-	610	-	-			-	-	-	-	-
GROCERY STORE - Benefits		-	120	-	430	-	-			-	-	-	-	-
GROCERY STORE - Repairs & Maintenance	Regular R&M - Estimated	-	2,090	88	1,880	-	-			-	-	-	-	-
GROCERY STORE - Insurance		6,068	6,340	7,322	8,050	4,223	80			4,300	4,400	4,500	4,600	4,700
GROCERY STORE - Municipal Taxes		13,977	14,610	13,113	13,410	14,357	290			14,650	14,900	15,200	15,500	15,800
TOTAL		20,046	23,810	20,523	24,380	18,580	370	-	-	18,950	19,300	19,700	20,100	20,500

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2025 Budget Detail Template
 Planning and Development

Service	Reference	Required	Essential	Expected	Discretionary	2022 Actual	2023 Budget	2023 Actual	2024 Budget	2024 Projected	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	Delivery Model	Service Level
Planning	Schedule 6.1	x				43,669	71,860	71,305	58,100	21,826	75,000	68,400	69,900	71,400	72,900	Contracted	
Economic development	Schedule 6.2			x		325,378	236,431	214,143	308,953	168,877	140,070	142,800	145,500	148,400	151,300	Contracted (CDC)	
TOTAL						369,047	308,291	285,448	367,053	190,703	215,070	211,200	215,400	219,800	224,200		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2025 Budget Detail Template
 Planning

Inflation Rate
 2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
PLN - Wages	Group benefits recorded to admin	-	8,870	8,420	9,880	9,880	-	(581)		9,300	9,500	9,700	9,900	10,100
PLN - Wages	Municipal Development Intern	-	-	-	-	-	-			-	-	-	-	-
PLN - Benefits		-	2,890	1,958	2,950	2,950	-	204		3,150	3,200	3,300	3,400	3,500
PLN - GIS Services	All recoded to planning (previously building and planning)	8,035	8,400	8,311	8,460	7,917	130			8,050	8,200	8,400	8,600	8,800
PLN - Professional Fees	Third party planning services as per proposal. 2 year average	35,634	40,000	31,990	36,810	1,079	20	6,901		8,000				
PLN - Professional Fees	Short term rentals	-	11,700	20,626	-	-	-			-	-	-	-	-
PLN - Professional Fees	Official plan 10 year review - Municipal portion	-	-	-	-	-	-		\$27,900	27,900	28,500	29,100	29,700	30,300
PLN - Professional Fees	Official plan 10 year review - Unorganized portion	-	-	-	-	-	-		\$18,600	18,600	19,000	19,400	19,800	20,200
TOTAL		43,669	71,860	71,305	58,100	21,826	150	6,524	46,500	75,000	68,400	69,900	71,400	72,900

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Official plan 10 year review - Municipal portion	\$27,900
Official plan 10 year review - Unorganized portion	\$18,600
Total	\$46,500

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2025 Budget Detail Template
Economic Development

Inflation Rate
2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
EC DEV - Wages		82,170	84,870	87,928	90,750	92,163	1,540	1,272.32		94,980	96,900	98,800	100,800	102,800
EC DEV - Benefits		26,325	28,900	28,616	30,150	30,602	510	189.61		31,300	31,900	32,500	33,200	33,900
EC DEV - Seminars/Workshops		838	1,000	377	390	370	10	120		500	500	500	500	500
EC DEV - Conferences/Trade Shows		-	2,500	-	2,500	2,569	50	381		3,000	3,100	3,200	3,300	3,400
EC DEV - Memberships	Estimated	1,339	1,400	1,452	1,480	1,752	40			1,790	1,800	1,800	1,800	1,800
EC DEV - Specialized Training		-	500	-	-	-	-			-	-	-	-	-
EC DEV - Materials/Supplies	New signs - Community Centre, industrial park, pool	-	6,000	3,391	-	-	-			-	-	-	-	-
EC DEV - Cell Telephone		2,165	300	413	-	-	-			-	-	-	-	-
EC DEV - Contributions	SRFEDC annual contribution	57,757	68,136	79,114	29,183	29,183	580	(29,763)	-	-	-	-	-	-
EC DEV - Contributions	CIP incentives - Estimated. Larger CIP covered by reserves.	2,084	5,000	5,087	5,000	-	-			-	-	-	-	-
EC DEV - Contributions	Northeastern Corridor Marketing Campaign - Tourism support	5,088	-	-	-	-	-			-	-	-	-	-
EC DEV - Contributions	Tourism - Regional participation and brochure	-	4,500	-	-	-	-			-	-	-	-	-
EC DEV - Contributions	Tourims initiatives (local and regional). 1) Worlds Best Snowmobile Destination \$5,000) 2) Kap Chamber of Commerce - Shop Local Christmas Campaign \$500	-	8,500	4,530	5,500	5,088	100	312.00		5,500	5,600	5,700	5,800	5,900
EC DEV - Promotions	Promotional items	-	-	-	3,000	3,163	60	(2,223)		1,000	1,000	1,000	1,000	1,000
EC DEV - Marketing	Marketing plan	11,040	16,000	-	-	-	-	1,000		1,000	1,000	1,000	1,000	1,000
EC DEV - Marketing	NCCC - 2024 Tourist Guide	-	-	-	1,000	1,000	20	(20)		1,000	1,000	1,000	1,000	1,000
EC DEV - Marketing	Waterfront Master Plan - Walking trails feasibility study	-	-	-	140,000	-	-			-	-	-	-	-
EC DEV - Contracts	Community Profile Update	-	2,544	3,235	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Housing development initiative study - Waterfront master plan	136,571	6,281	-	-	-	-			-	-	-	-	-
EC DEV - Professional Fees	Housing development initiative study - Waterfront master plan phase 2	-	-	-	-	2,987	60	(3,047)		-	-	-	-	-
TOTAL		325,378	236,431	214,143	308,953	168,877	2,970	(31,778)	-	140,070	142,800	145,500	148,400	151,300

Adjustments:

1) Add items as per 3 year capital plan

Description	Amount
SRFEDC annual funding	\$0
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2025 Budget Detail Template
Non-Taxation Revenue

Inflation Rate
2.0%

Account Name	Account Details	2022	2023	2023	2024	2024	Adjustments			2025	2026	2027	2028	2029
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
	Charity rebates, vacant unit rebates, request for reconsideration, FORM 357 adjustments, others - Estimated	1,158	2,950	6,270	4,670	2,796	50	562.00		3,410	3,500	3,600	3,700	3,800
Taxation - Write-Offs														
Bank Interest		(15,710)	(37,240)	(31,697)	(24,000)	(39,281)	(650)	11,035		(28,900)	(29,500)	(30,100)	(30,700)	(31,300)
Investment Interest		(1,705)	-	(66,687)	(32,150)	(42,000)	(810)	12,810		(30,000)	(30,600)	(31,200)	(31,800)	(32,400)
Penalties & Interest	Penalties on taxes and general AR - 3 Yr Average	(36,809)	(35,780)	(34,116)	(38,970)	(46,032)	(770)	7,816		(38,990)	(39,800)	(40,600)	(41,400)	(42,200)
LIB - Library Grant	Minister of Finance	-	(4,900)	-	(4,900)	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	Summer Experience Program	(3,689)	(3,530)	(3,697)	(3,790)	(3,816)	(80)			(3,900)	(4,000)	(4,100)	(4,200)	(4,300)
TREAS - Other Provincial Grants	JP Parise Sign	(1,000)	-	-	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	Town Hall modernization project	-	(110,423)	(38,664)	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	Mattagami Railroad Engine 100 refurbishments	(54,696)	(4,950)	(4,311)	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	Arena boiler replacement grant	-	-	(6,444)	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	OCIF - 2025 asset management plan and policy updates (O. Reg 588/17)	-	-	-	-	-	-		(47,318)	(47,318)	-	-	-	-
TREAS - Other Provincial Grants	Official plan 10 year review - Unorganized portion	-	-	-	-	-	-		(18,600)	(18,600)	-	-	-	-
TREAS - Other Federal Grants	Canada Summer Jobs	(8,198)	(8,570)	(5,375)	(5,500)	(6,509)	(130)	(55)		(6,690)	(6,800)	(6,900)	(7,000)	(7,100)
TREAS - Other Federal Grants	Gas Tax Funds - Operating	(98,916)	(100,000)	(50,729)	(52,000)	(26,868)	-	26,868	(25,000)	(25,000)	-	-	-	-
TREAS - Other Fedetal Grants	Investment Attraction Intern (FEDNOR)	(1,818)	-	-	-	-	-			-	-	-	-	-
TREAS - Other Fedetal Grants	Housing development initiative study - Waterfront phase 2	(100,740)	-	-	-	-	-			-	-	-	-	-
TREAS - Other Fedetal Grants	Waterfront Master Plan - Walking trails feasibility study	-	-	-	(126,000)	-	-			-	-	-	-	-
TREAS - Other Fedetal Grants	Town Beautification Committee projects	-	-	-	(10,000)	-	-	(10,000)		(10,000)	-	-	-	-
TREAS - Lottery Licenses/Fees	3 year average	(1,584)	(2,640)	(3,236)	(3,510)	(3,384)	(60)	709		(2,730)	(2,800)	(2,900)	(3,000)	(3,100)
TREAS - Tax Collection Fees		(5,898)	(6,270)	(1,390)	(3,710)	(9,584)	(160)	4,120		(5,620)	(5,700)	(5,800)	(5,900)	(6,000)
TREAS - Tax Certificates	3 year average	(980)	(1,480)	(1,260)	(1,470)	(1,165)	(20)	50		(1,140)	(1,200)	(1,200)	(1,200)	(1,200)
TREAS - Tax Sales		(4,754)	-	(3,128)	-	-	-			-	-	-	-	-
TREAS - Maps Copies Etc.	3 year average	(4)	-	-	-	(29)	-	18		(10)	-	-	-	-
TREAS - Commissioner Signatures		-	-	-	-	(240)	-			(240)	(200)	(200)	(200)	(200)
TREAS - Marriage Licence	3 year average	(525)	(270)	(286)	(300)	(979)	(20)	402		(600)	(600)	(600)	(600)	(600)
TREAS - Land Sales		(53,381)	-	26,180	-	(2,845)	(50)	2,895		-	-	-	-	-
TREAS - Equipment Sales	Sale of surplus equipment - Example: Backhoe	-	(10,000)	-	-	-	-			-	-	-	-	-
TREAS - MAT Fees	For 2025, use motel only and review for future budgets. Amount is based on 1/3 annual rentals for 29 rooms (Annual MAT of \$38,106 x 1/3 = \$12,702 x 50% to tourism organizations.	-	-	-	-	-	-	(6,351)		(6,350)	(6,500)	(6,600)	(6,700)	(6,800)
TREAS - Miscellaneous Revenue	Gemini contribution	(50,000)	(50,000)	(50,000)	(50,000)	(60,033)	(1,000)	11,033		(50,000)	(51,000)	(52,000)	(53,000)	(54,100)
TREAS - Miscellaneous Revenue	Other (example: town clothing)	-	(500)	(2,478)	(500)	(2,850)	(50)	2,400		(500)	(500)	(500)	(500)	(500)
TREAS - Miscellaneous Revenue	IESO energy saving - Arena project	-	-	-	-	(7,558)	(150)	7,708		-	-	-	-	-
TREAS - Miscellaneous Revenue	CNC grant - Bottle water filling stations	-	-	-	-	(4,300)	(90)	4,390		-	-	-	-	-
TREAS - Miscellaneous Revenue	COVID-19 HVAC Review - Reg Lamy Cultural Centre	(16,331)	-	-	-	-	-			-	-	-	-	-
GROCERY STORE - Lease		(24,640)	(25,870)	(25,975)	(25,870)	(25,886)	(430)			(26,320)	(26,800)	(27,300)	(27,800)	(28,400)

GROCERY STORE - Additional Rent		(13,043)	(13,630)	(13,668)	(14,750)	(13,676)	(230)			(13,910)	(14,200)	(14,500)	(14,800)	(15,100)
FD - Fire Department Revenue	Highway 11 calls (MTO)	(3,209)	-	-	-	-	-			-	-	-	-	-
FD - Fire Burning Permits	3 year average	(1,500)	(1,500)	(1,675)	(1,720)	(1,975)	(40)	298.33		(1,720)	(1,800)	(1,800)	(1,800)	(1,800)
FD - Donations		-	-	(1,500)	-	-	-			-	-	-	-	-
CBO - Building Permits	3 year average	(4,561)	(4,060)	(12,472)	(8,140)	(12,771)	(210)	3,046.14		(9,930)	(10,100)	(10,300)	(10,500)	(10,700)
CBO - Compliance Letters		(240)	(450)	(80)	(260)	(288)	-	85.33		(200)	(200)	(200)	(200)	(200)
BLEO - POA Revenues	Provincial Offences Act - 3 year average	(5,992)	(12,800)	(10,623)	(12,660)	(8,000)	(100)	(104.98)		(8,200)	(8,400)	(8,600)	(8,800)	(9,000)
BLEO - Fines & Charges		(13,856)	-	-	-	-	-	-		-	-	-	-	-
POL - Ride Program Grant	3 year average	(5,177)	(6,700)	(5,363)	(5,690)	(6,755)	(140)	1,129.97		(5,770)	(5,900)	(6,000)	(6,100)	(6,200)
POL - CSPT Program		(361)	(770)	-	-	-	-	-		-	-	-	-	-
CEMC - Shared Services		-	(780)	(700)	(700)	(700)	(10)	10		(700)	(700)	(700)	(700)	(700)
PW - Equipment Rentals		(1,200)	-	-	-	-	-	-		-	-	-	-	-
WASTE - Shared Services	Garbage and recycling revenues from Fauquier based on GHD model	(76,732)	(58,250)	(59,035)	(53,000)	(50,000)	(290)	(2,710.00)		(53,000)	(54,100)	(55,200)	(56,300)	(57,400)
LF - Landfill Permits		(18,850)	(18,850)	(18,730)	(18,730)	(18,860)	(380)	380.00		(18,860)	(19,200)	(19,600)	(20,000)	(20,400)
LF - Landfill Tipping Fees	Estimated	(84,040)	(5,000)	(87,669)	(5,000)	(35,955)	(720)	16,675.00		(20,000)	(20,400)	(20,800)	(21,200)	(21,600)
LF - Waste/Recycling Bins		(390)	-	(245)	(330)	-	-	-		-	-	-	-	-
LF - Recycling Revenue	Estimated	(5,275)	(5,000)	(5,087)	(8,190)	(3,859)	(80)	(801)		(4,740)	(4,800)	(4,900)	(5,000)	(5,100)
CEM - Cemetery Plot Sales	3 year average	(150)	(90)	(250)	(1,500)	(1,801)	(30)	1,097		(730)	(700)	(700)	(700)	(700)
CEM - Columbarium Sales	3 year average	(23,139)	(16,150)	(28,801)	(22,210)	(11,135)	(190)	(9,700)		(21,030)	(21,500)	(21,900)	(22,300)	(22,700)
CEM - Perpetual Care	3 year average	(3,450)	(1,250)	(318)	(2,000)	(300)	(10)	(1,046)		(1,360)	(1,400)	(1,400)	(1,400)	(1,400)
CEM - Interment/Disinterment Fees	3 year average	(2,225)	(940)	(623)	(1,500)	(1,189)	(20)	(137)		(1,350)	(1,400)	(1,400)	(1,400)	(1,400)
CEM - Monument Installation	3 year average	(900)	(320)	(398)	(1,000)	(382)	(10)	(168)		(560)	(600)	(600)	(600)	(600)
CEM - Public Trustee Revenue		-	-	(2,538)	(2,930)	(2,181)	(40)			(2,220)	(2,300)	(2,300)	(2,300)	(2,300)
ARENA - Rentals	3 year average	(10,654)	(9,760)	(18,826)	(14,640)	(20,024)	(330)	(1,646.00)		(22,000)	(22,400)	(22,800)	(23,300)	(23,800)
ARENA - Curling Club Rentals	3 year average	(10,769)	(9,160)	(10,120)	(9,160)	(10,030)	(170)	(106.24)		(10,310)	(10,500)	(10,700)	(10,900)	(11,100)
ARENA - Centeen Lease		(550)	(1,750)	(837)	(30)	-	-	-		-	-	-	-	-
ARENA - Golf Club Lease		(3,525)	(3,600)	(2,970)	(3,770)	(3,703)	(70)			(3,770)	(3,800)	(3,900)	(4,000)	(4,100)
ARENA - Advertising Revenue		-	-	-	-	(4,803)	(80)			(4,880)	(5,000)	(5,100)	(5,200)	(5,300)
HALL - Rentals	Estimated	(9,416)	(3,000)	(2,095)	(4,940)	(5,128)	(90)	184.00		(5,030)	(5,100)	(5,200)	(5,300)	(5,400)
HALL - Rentals	Rental to Aging at Home	(12,000)	(12,480)	(13,226)	(12,480)	(13,027)	(220)			(13,250)	(13,500)	(13,800)	(14,100)	(14,400)
MATT CENTRE - Leases/Rentals	Detox Rental	(53,878)	(54,960)	(54,956)	(54,960)	(56,560)	(940)	(3,895.84)		(61,400)	(62,600)	(63,900)	(65,200)	(66,500)
MATT CENTRE - Leases/Rentals	Al-Anon	(50)	(50)	(50)	(50)	(50)	-	-		(50)	(100)	(100)	(100)	(100)
POOL - Donations		(298)	-	(326)	(340)	-	-	-		-	-	-	-	-
POOL - Fees	3 year average	(4,971)	(5,190)	(4,913)	(4,940)	(4,214)	(80)	(405.33)		(4,700)	(4,800)	(4,900)	(5,000)	(5,100)
POOL - Lesson Fees	3 year average	(1,338)	(1,400)	(1,196)	(1,270)	(2,049)	(40)	561.33		(1,530)	(1,600)	(1,600)	(1,600)	(1,600)
POOL - Rentals	3 year average	(720)	(750)	(123)	(420)	(720)	(10)	209.00		(520)	(500)	(500)	(500)	(500)
TRAILER PARK - Water Revenues		(7,936)	(7,940)	(6,747)	(7,420)	(7,446)	(120)			(7,570)				
TRAILER PARK - Sewer Revenues		(5,644)	(5,640)	(4,801)	(5,280)	(5,309)	(90)			(5,400)				
TRAILER PARK - Rentals		(13,248)	(13,250)	(11,782)	(12,390)	(12,374)	(210)			(12,580)				
TRAILER PARK - Taxes Mobile Portion		(3,957)	(3,960)	(3,652)	(3,870)	(4,066)	(70)			(4,140)				
PLN - Planning Grant		(3,955)	(4,900)	(3,955)	(3,955)	(3,955)	-	-		(3,960)	(4,000)	(4,100)	(4,200)	(4,300)
PLN - Planning Fees	3 year average	(2,500)	(1,060)	(4,650)	(2,860)	-	-	(4,000.00)		(4,000)	(4,100)	(4,200)	(4,300)	(4,400)
PLN - Minor Variance Fees	3 year average	-	-	(500)	(500)	-	-	(166.67)		(170)	(200)	(200)	(200)	(200)
PLN - Compliance/zoning letters		(195)	(340)	-	-	-	-	(65.00)		(70)	(100)	(100)	(100)	(100)
TOTAL		(890,112)	(685,203)	(692,523)	(681,585)	(603,848)	(9,440)	85,136	(100,918)	(629,108)	(508,500)	(518,400)	(528,400)	(538,600)

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Waste Management Plan - Landfill expansion (100,000 cubic meters)	\$25,000
Town Beautification Committee projects	\$10,000
OCIF - 2025 asset management plan and policy updates (O. Reg 588/17)	\$47,318
Official plan 10 year review - Unorganized portion	\$18,600
Total	\$100,918