

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
6.00% Overall Increase - Final

2024 Financial Budget
Overall Taxation Levy

	Reference	2021	2022		2023	2024	2024 Budget vs 2023 Budget		2023 Budget vs 2023 Actual		2023 Actual vs 2022 Actual	
		Actual	Budget	Actual	Budget	Budget	Variance in Dollars - (over)/under Prior Budget	Variance in Percentage	Variance in Dollars - (over)/under Actuals	Variance in Percentage	Variance in Dollars - (over)/under Prior Actuals	Variance in Percentage
Operating costs												
Corporate services	Schedule 1.0	1,373,994	1,605,770	1,413,042	1,560,705	1,416,330	144,375	9.25%	191,743	12.29%	5,032	0.37%
Protective services	Schedule 2.0	429,895	444,200	446,461	557,422	536,860	20,562	3.69%	31,873	5.72%	(95,654)	-22.25%
Public works	Schedule 3.0	1,838,356	2,141,090	1,915,415	2,168,608	1,978,520	190,088	8.77%	453,093	20.89%	122,842	6.68%
Health and social services	Schedule 4.0	382,414	393,890	381,596	397,110	424,950	(27,840)	-7.01%	12,900	3.25%	(1,796)	-0.47%
Culture and recreation	Schedule 5.0	621,081	701,353	693,460	656,991	646,160	10,831	1.65%	52,632	8.01%	16,722	2.69%
Planning and development	Schedule 6.0	273,707	412,745	364,558	308,291	367,053	(58,762)	-19.06%	18,096	5.87%	(16,488)	-6.02%
Total operating costs		4,919,448	5,699,048	5,214,533	5,649,127	5,369,873	279,254	4.94%	760,337	13.46%	30,658	0.62%
Ontario Municipal Property Fund		(768,100)	(768,100)	(768,100)	(768,100)	(768,100)	-	0.00%	-	0.00%	-	0.00%
Heads and beds revenue		(2,775)	(2,775)	(2,775)	(2,775)	(2,775)	-	0.00%	-	0.00%	-	0.00%
Utility corridor taxation		(155,058)	(155,058)	(155,058)	(155,058)	(155,058)	-	0.00%	-	0.00%	0	0.00%
Railway taxation		(5,498)	(5,498)	(5,498)	(5,498)	(5,498)	-	0.00%	-	0.00%	0	0.00%
Water charges: Non-metered		(541,485)	(551,772)	(549,472)	(560,049)	(584,673)	24,624	4.40%	-	0.00%	18,564	-3.31%
Water charges: Metered		(22,000)	(22,000)	(17,000)	(19,500)	(19,500)	-	0.00%	-	0.00%	(2,500)	12.82%
Wastewater charges: Non-metered		(378,490)	(386,224)	(383,449)	(392,014)	(409,170)	17,155	4.38%	-	0.00%	13,525	-3.45%
Wastewater charges: Metered		(600)	(600)	(600)	(600)	(600)	-	0.00%	-	0.00%	-	0.00%
Other revenue	Schedule 7.0	(760,779)	(959,697)	(929,254)	(685,203)	(681,585)	(3,618)	-0.53%	(22,698)	-3.31%	(98,274)	14.83%
Total non-taxation revenue		(2,634,784)	(2,851,723)	(2,811,206)	(2,588,797)	(2,626,958)	38,161	1.47%	(22,698)	-0.88%	(68,684)	2.68%
Transfer of reserves (General) - Appendix A		-	(1,182,734)	-	(1,304,892)	-	(1,304,892)	100.00%	(1,304,892)	100.00%	-	#DIV/0!
Transfer of reserves (Modernization Funds)		-	(33,984)	-	-	-	-	-	-	-	-	-
Operating component of municipal levy		2,284,664	1,630,607	2,403,327	1,755,437	2,742,915	(987,477)	-56.25%	(567,252)	-32.31%	(38,026)	-1.66%
Municipal levy available to fund capital		90,555	867,120	94,402	836,049	31,808	804,240	96.20%	567,252	67.85%	(178,242)	-196.83%
Taxation revenue		2,375,218	2,497,727	2,497,729	2,591,486	2,774,723	(183,237)	-7.07%	0	0.00%	(216,268)	-9.11%
Taxation revenue comprised of:												
					2023	2024						
					Amount Levied	Budget						
Residential					983,427	1,051,471						
Multi-residential					49,169	52,699						
Commercial					800,595	857,812						
Industrial					2,561	2,744						
Landfill					26	28						
Pipeline					755,109	809,326						
Farm					-	-						
Managed Forests					600	643						
					2,591,486	2,774,723						

Overall impact for taxpayers considering reduction in education rates

6.00%

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
###

Capital and Reserve Fund Budget

	2024 Budget
Financing available for capital purposes:	31,808
Specific capital projects and purchases expected to be completed in 2024:	
<u>As per 3 year capital plan - Draft 2 (See 3 year capital plan)</u>	-
Financing available for reserve contributions:	31,808
Allocated to:	
<u>Working Funds:</u> General reserve	-
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CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

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Debt Repayment Summary

A) LOAN IDENTIFIED IN 2015 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance	Annual Repayment	Debenture By-Law
###	LED streetlights	10	2.63%	1-Feb-27	\$168,901	\$81,483	\$19,319	By-Law 2017-04
###	Main St. cemetery hill and 7th & 8th Crescents reconstruction	20	3.33%	1-Feb-37	\$1,642,295	\$1,292,730	\$113,129	By-Law 2017-05

B) LOAN IDENTIFIED IN 2016 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance	Annual Repayment	Debenture By-Law
###	Waste and recycling truck and bins	10	2.54%	1-Dec-26	\$308,451	\$132,790	\$35,123	By-Law 2016-30

C) LOAN IDENTIFIED IN 2018 BUDGET

###	Sidewalk cleaning machine and demolition of theatre	5	2.27%	15-Apr-24	\$93,564	\$29,186	\$5,360	By-Law 2019-09
###	Replacement of loader	10	2.57%	15-Apr-29	\$239,594	\$162,598	\$27,323	By-Law 2019-10
###	Watermain construction on Ross Road and replacement of watermain section on Hollywood Ave/Fifth St.	25	3.13%	15-Apr-44	\$1,310,271	\$1,182,082	\$75,953	By-Law 2019-11
###	New playground equipment	5	2.06%	2-Mar-25	\$197,782	\$101,424	\$41,832	By-Law 2020-03

D) LOAN IDENTIFIED IN 2019 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance	Annual Repayment	Debenture By-Law
###	Arena back end structure upgrades	30	2.54%	1-Jun-50	\$1,309,845	\$1,234,499	\$62,653	By-Law 2020-09

E) LOAN IDENTIFIED IN 2022 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance	Annual Repayment	Debenture By-Law
###	Junction Road surface treatment	10	4.45%	15-Mar-33	\$601,482	\$601,482	\$75,176	By-Law 2023-09

F) LOAN IDENTIFIED IN 2022 BUDGET - DEBENTURE NOT YET COMPLETED

	Description	Term (Years)	Rate at Sep 2021	Maturity Date	Estimated Debt	Balance	Annual Repayment	Debenture By-Law
###	Main St./Dupont St./Kelly Rd. resurfacing including Main St. watermain and Catherine St. construction	30	2.81%	N/A	\$3,208,500	\$3,208,500	\$81,500	N/A - Construction loan - Interest payments only for 2024. Starting in 2025, annual repayment will be \$141,788.

E) LOAN IDENTIFIED IN 2022 BUDGET

	Description	Term (Years)	Rate at Sep 2021	Maturity Date	Original Debt	Balance	Annual Repayment
	Replacement of backhoe	7	5.60%	1-Sep-28	\$239,400	\$239,400	\$41,418

	Original Debt	Balance	Annual Repayment
TOTAL DEBT	\$9,320,087	\$8,266,174	\$578,785

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2024 Budget Detail Template
Corporate Services

Service	Reference	Required	Essential	Expected	Discretionary	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2023 Projected	2024 Budget	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	Delivery Model	Service Level
Council	Schedule 1.1	x				85,148	102,690	97,063	106,320	95,020	94,370	96,500	98,800	101,100	103,500	Internal	Part-time council
Elections	Schedule 1.2	x				-	11,320	5,594	-	-	-	-	-	-	-	Internal	
Administration	Schedule 1.3		x			1,203,383	1,436,710	1,260,826	1,375,655	1,214,707	1,259,120	1,282,000	1,311,300	1,341,100	1,371,800	Internal	
Town hall	Schedule 1.4		x			63,154	22,490	24,929	47,420	38,908	36,340	37,000	37,900	38,800	39,700	Contracted out	
MPAC	Schedule 1.5	x				21,824	22,560	21,549	21,310	20,327	21,500	22,000	22,500	23,000	23,500	Downloaded	
Previous Year (Surplus) / Deficit		x				-	-	-	-	-	-	-	-	-	-	Internal	
Bad debts		x				485	10,000	3,080	10,000	-	5,000	-	-	-	-	Internal	
TOTAL						1,373,994	1,605,770	1,413,042	1,560,705	1,368,962	1,416,330	1,437,500	1,470,500	1,504,000	1,538,500		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Council Services

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
COUNCIL - Salaries	Mayor and 4 Councillors	55,951	58,060	58,520	58,960	47,836	60,836	1,400	(2,093.40)		60,140	61,500	62,900	64,300	65,800
COUNCIL - Per Diem	3 average average	12,261	10,580	13,390	12,830	4,810	6,117	140	3,292.33		9,550	9,800	10,000	10,200	10,400
COUNCIL - Benefits	CPP/EHT/WSIB	3,124	3,240	3,459	3,490	2,831	3,600	80	(121.19)		3,560	3,600	3,700	3,800	3,900
COUNCIL - Seminars & Workshops	3 average average	3,245	2,990	3,364	4,000	559	711	20	1,708.96		2,440	2,500	2,600	2,700	2,800
COUNCIL - Seminars & Workshops	Other travelling (revenue opportunities, etc.)	-	1,000	-	-	-	-	-			-	-	-	-	-
COUNCIL - Conferences/Trade Shows	ROMA only	4,736	15,570	11,242	15,000	14,382	18,291	420	(11,211.00)		7,500	7,700	7,900	8,100	8,300
COUNCIL - Specialized Training		-	250	25	1,000	-	-	-	500.00		500	500	500	500	500
COUNCIL - Memberships		1,824	2,930	3,169	3,310	2,463	3,132	70	(51.56)		3,150	3,200	3,300	3,400	3,500
COUNCIL - Materials/Supplies		-	-	411	430	-	-	-			-	-	-	-	-
COUNCIL - Cell Phone	Mayor cell phone	2,341	1,340	1,687	420	302	384	10			390	400	400	400	400
COUNCIL - Contracts	Integrity commissioner - Estimated	-	5,000	-	5,000	-	-	-	5,000.00		5,000	5,100	5,200	5,300	5,400
COUNCIL - Insurance	Based on prior year actual plus 10% increase (anticipated increase)	1,666	1,730	1,796	1,880	1,949	1,949	40	154.88		2,140	2,200	2,300	2,400	2,500
TOTAL		85,148	102,690	97,063	106,320	75,131	95,020	2,180	(2,821)	-	94,370	96,500	98,800	101,100	103,500

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2024 Budget Detail Template
Elections

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
ELECTION - Wages	TSRF employees recorded to admin	-	-		-		-	-			-	-	-	-	-
	Meals for 16 people at \$20 for voting day		320	314											
ELECTION - Seminars & Workshops		-			-		-	-			-	-	-	-	
ELECTION - Specialized Training	Training for potential councillors (before election)	-	5,000	-	-		-	-			-	-	-	-	
ELECTION - Materials/Supplies	Misc supplies	-	1,500	1,887	-		-	-			-	-	-	-	
ELECTION - Avertising		-	1,000	-	-		-	-			-	-	-	-	
	Wages for individuals working on voting day and to attend training session - Estimated based on prior elections														
ELECTION - Contracts		-	3,500	3,393	-		-	-			-	-	-	-	
ELECTION - Refunds		-	-		-		-	-			-	-	-	-	
TOTAL		-	11,320	5,594	-	-	-	-	-	-	-	-	-	-	

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Administration

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
ADMIN - Wages		361,620	389,310	382,650	264,980	217,568	276,698	6,360	12,547		295,610	302,400	309,400	316,500	323,800
ADMIN - Wages/Professional Fees	Human resources additional support and third party expertise. HR support not required. See planning department for planning cost.	-	48,830	-	-	-	-	-	-	-	-	-	-	-	-
ADMIN - Benefits	Benefits, CPP, EI, EHT, WSIB	118,683	127,520	118,529	89,530	74,301	94,494	2,170	(437)		96,230	98,400	100,700	103,000	105,400
ADMIN - Translation Fees	No longer required - In house	240	1,490	-	-	-	-	-	-	-	-	-	-	-	-
ADMIN - Seminars/Workshops	See allocation below under 1) Training plan	4,227	5,000	4,534	4,500	2,998	3,813	90	\$597		4,500	4,600	4,700	4,800	4,900
ADMIN - Seminars/Workshops	Other travelling (revenue opportunities, etc.) - Not required	-	2,000	-	-	-	-	-	-	-	-	-	-	-	-
ADMIN - Conferences/Trade Shows	See allocation below under 1) Training plan	2,586	11,000	6,330	7,500	8,548	10,871	250	-\$5,121		6,000	6,100	6,200	6,300	6,400
ADMIN - Memberships	Based on prior year actual plus inflation	1,136	2,300	2,497	2,610	1,562	1,987	50			2,040	2,100	2,100	2,100	2,100
ADMIN - Specialized Training	See allocation below under 1) Training plan	-	2,500	6,017	3,500	1,298	1,650	40	810		2,500	2,600	2,700	2,800	2,900
ADMIN - Materials/Supplies	3 year average	2,771	4,720	4,435	3,340	2,662	3,386	80	64.68		3,530	3,600	3,700	3,800	3,900
ADMIN - Materials/Supplies	Town of SRF table cloths (to be used for council chambers staff table, table booths, etc.)	-	-	-	500	533	677	20	(697.00)		-	-	-	-	-
ADMIN - Telephone	Telephone/internet charges - Estimated	11,090	11,220	12,143	10,000	8,612	10,953	250			11,200	11,500	11,800	12,100	12,400
ADMIN - Cell Phone		5,418	4,310	4,421	2,320	1,539	1,957	50			2,010	2,100	2,100	2,100	2,100
ADMIN - Postage	3 year average	6,793	6,590	10,291	8,000	8,277	10,526	240	(1,562.72)		9,200	9,400	9,600	9,800	10,000
ADMIN - Dues & Subscriptions	3 year average	312	580	280	280	295	375	10	(62.72)		320	300	300	300	300
ADMIN - Dues & Subscriptions	Zoom	-	-	-	-	1,924	2,447	60	(899.00)		1,610	1,600	1,600	1,600	1,600
ADMIN - Dues & Subscriptions	Adobe	-	-	-	-	553	703	20	177.00		900	900	900	900	900
ADMIN - Office Supplies	3 year average	6,960	6,410	6,211	6,420	2,506	3,187	70	2,195.83		5,450	5,600	5,700	5,800	5,900
ADMIN - Computer Expenses	3 year average	4,908	5,250	5,469	5,570	4,625	5,881	140	(601.54)		5,420	5,500	5,600	5,700	5,800
ADMIN - Computer Expenses	Front desk receipt printer. Current printer no longer working	-	-	-	1,250	1,146	1,457	30	(1,487.00)		-	-	-	-	-
ADMIN - Copying Expenses	3 year average	3,242	3,240	3,736	3,490	1,142	1,452	30	1,328.13		2,810	2,900	3,000	3,100	3,200
ADMIN - Accounting/Audit	Based on prior year actual plus inflation	19,818	16,580	16,689	17,440	15,386	15,386	350			15,740	16,100	16,500	16,900	17,300
ADMIN - Legal Fees	3 year average	63,337	50,000	32,416	40,000	30,058	38,227	880	(3,785.59)		35,320	36,100	36,900	37,700	38,600
ADMIN - Interest Charges		249	530	-	-	490	623	10	(633.00)		-	-	-	-	-
ADMIN - Bank Charges	3 year average	7,051	6,630	10,165	10,630	6,483	8,245	190	52.09		8,490	8,700	8,900	9,100	9,300
ADMIN - Debt Repayments	See debt repayment summary sheet	348,778	338,670	405,913	526,730	307,400	390,944	8,990	178,851.28		578,790	592,100	605,700	619,600	633,900
ADMIN - Advertising	3 year average	1,967	2,210	1,562	1,980	-	-	-	-		-	-	-	-	-
ADMIN - Donations	Same as previous budget year	1,960	3,500	3,000	3,500	2,981	3,791	90	(381)		3,500	3,600	3,700	3,800	3,900
ADMIN - Donations	Health Sciences North pledge (2022)	2,000	4,350	2,509	-	-	-	-	-		-	-	-	-	-
ADMIN - Contracts	Vadim financial system support	9,133	9,440	11,296	11,810	6,529	8,304	190	3,316.00		11,810	12,100	12,400	12,700	13,000
ADMIN - Contracts	Stamp machine lease	1,686	1,750	1,466	1,540	867	1,102	30	408		1,540	1,600	1,600	1,600	1,600
ADMIN - Contracts	Photocopier lease	1,932	2,000	1,735	1,820	1,419	1,805	40	(25)		1,820	1,900	1,900	1,900	1,900
ADMIN - Contracts	IT managed services	37,473	38,740	34,771	36,330	31,636	40,234	930	(4,834)		36,330	37,200	38,100	39,000	39,900
ADMIN - Contracts	After hours telephone service	2,303	2,380	2,380	2,490	1,992	2,533	60			2,590	2,600	2,700	2,800	2,900
ADMIN - Contracts	Telematik emergency notification system	1,526	1,580	1,526	1,600	1,526	1,526	40			1,570	1,600	1,600	1,600	1,600
ADMIN - Contracts	Safetyhub program	967	1,000	1,221	1,270	1,221	1,221	30			1,250	1,300	1,300	1,300	1,300
ADMIN - Contracts	Compass Support	4,340	4,340	4,383	4,580	-	-	-	4,580		4,580	4,700	4,800	4,900	5,000
ADMIN - Contracts	USTI Canada ePay for Paypal	250	250	-	250	-	-	-	-		-	-	-	-	-
ADMIN - Contracts	Smartdraw	182	150	-	-	-	-	-	-		-	-	-	-	-
ADMIN - Contracts	Community safety well-being plan consulting work. \$15,000 split between 6 communities. Town share is \$2,500 (2021)	2,472	-	-	-	-	-	-	-		-	-	-	-	-
ADMIN - Contracts	Retirement benefits actuarial valuation	-	2,000	2,035	-	-	-	-	-		-	-	-	-	-
ADMIN - Contracts	Town Hall modernization project	-	165,000	18,543	147,231	87,818	111,685	-	(111,685)		-	-	-	-	-

ADMIN - Contracts	Cemetery service delivery review, audit, and master plan	-	45,000	-	13,700	-	-	-	-	-	-	-	-	-	
ADMIN - Contracts	Cloudpermit building, planning, and complaints	-	-	5,190	7,000	9,667	12,295	-	(6,295)	-	6,000	-	-	-	
ADMIN - Contracts	Asset management	-	-	-	-	4,579	5,824	-	(5,824)	-	-	-	-	-	
ADMIN - Insurance	Based on prior year actual plus inflation	26,962	27,880	33,830	35,350	40,438	40,438	930	2,305	-	43,670	44,700	45,700	46,800	47,900
ADMIN - Misc	Covid-19 emergency	71,028	25,000	33,585	-	-	-	-	-	-	-	-	-	-	
ADMIN - Tax Collection Fees	3 year average (charged back to taxpayer)	20,716	11,430	13,494	12,740	11,358	14,445	330	(4,775)	-	10,000	10,200	10,400	10,600	10,800
ADMIN - Town Municipal Taxes	Includes education portion	42,584	44,030	44,065	46,050	45,741	45,741	1,050	-	-	46,790	47,900	49,000	50,100	51,300
ADMIN - Professional Services	Senior housing consulting services - Action Group	-	-	-	37,824	37,824	37,824	870	(38,694)	-	-	-	-	-	-
ADMIN - Professional Services	E4M - General	3,225	-	10,318	-	-	-	-	-	-	-	-	-	-	-
ADMIN - Professional Services	E4M - HR policies	1,458	-	1,191	-	-	-	-	-	-	-	-	-	-	-
TOTAL		1,203,383	1,436,710	1,260,826	1,375,655	985,501	1,214,707	24,970	19,432	-	1,259,120	1,282,000	1,311,300	1,341,100	1,371,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2024 Training Plan

Position	Seminars/Workshops	Conference	Training	Total
CAO-Treasurer	\$0	\$3,000	\$0	\$3,000
Clerk / Deputy Clerk	\$3,000	\$3,000	\$500	\$6,500
Administrative Assistant	\$1,500	\$0	\$2,000	\$3,500
Total	\$4,500	\$6,000	\$2,500	\$10,500

2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Town Hall

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023 Actual to Date	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Annualized		Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast	
ADM BLDG - Wages	Regular repairs & maintenance	2,591	2,080	1,489	2,020	3,013	3,832	90	(1,176.61)		2,750	2,800	2,900	3,000	3,100	
ADM BLDG - Wages	Town Hall renovations	23,995	-	-	-	-	-	-			-	-	-	-	-	
ADM BLDG - Wages	Town facilities cleaning	-	-	-	-	-	-	-	10,000.00		10,000	10,200	10,400	10,600	10,800	
ADM BLDG - Benefits	Regular repairs & maintenance	522	440	282	380	556	707	20	(122.30)		600	600	600	600	600	
ADM BLDG - Benefits	Town Hall renovations	5,039	-	-	-	-	-	-			-	-	-	-	-	
ADM BLDG - Benefits	Town facilities cleaning	-	-	-	-	-	-	-	1,100.00		1,100	1,100	1,100	1,100	1,100	
ADM BLDG - Materials/Supplies	Cleaning supplies and other - 3 year average	1,830	1,640	3,753	2,310	2,968	3,774	90	(744.85)		3,120	3,200	3,300	3,400	3,500	
ADM BLDG - Heating Fuel	3 year average	4,455	5,100	5,396	5,020	1,179	1,500	30	3,490.00		5,020	5,100	5,200	5,300	5,400	
ADM BLDG - Hydro	3 year average	2,599	3,350	3,318	3,210	2,839	3,611	80	(481.00)		3,210	3,300	3,400	3,500	3,600	
ADM BLDG - Repairs & Maintenance	2 year average	17,404	5,000	3,294	5,000	860	1,094	30	1,070.02		2,190	2,200	2,300	2,400	2,500	
ADM BLDG - Repairs & Maintenance	Town Hall upstairs washroom upgrades	-	-	-	2,500	-	-	-			-	-	-	-	-	
ADM BLDG - Contracts	Third party cleaning	-	-	-	20,000	13,254	16,856	390	(17,246.00)		-	-	-	-	-	
ADM BLDG - Contracts	Pest control and hand sanitizing stations - 3 year average	1,288	1,330	2,193	1,550	995	1,266	30	286.48		1,580	1,600	1,600	1,600	1,600	
ADM BLDG - Insurance	Based on prior year actual plus inflation	3,431	3,550	5,204	5,430	6,268	6,268	140	361		6,770	6,900	7,100	7,300	7,500	
TOTAL		63,154	22,490	24,929	47,420	31,932	38,908	900	(3,463)	-	36,340	37,000	37,900	38,800	39,700	

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Assessment

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
ADMIN - Assessment Services	Annual MPAC payment	21,824	22,560	21,549	21,310	15,983	20,327	470	703.72		21,500	22,000	22,500	23,000	23,500
TOTAL		21,824	22,560	21,549	21,310	15,983	20,327	470	704	-	21,500	22,000	22,500	23,000	23,500

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2024 Budget Detail Template
Protective Services

Service	Reference	Required	Essential	Expected	Discretionary	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2023 Projected	2024 Budget	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	Delivery Model	Service Level
Fire	Schedule 2.1		x			111,276	130,250	118,965	141,282	124,535	128,490	131,600	134,300	137,000	139,800	Volunteers	Prevention and education, external suppression
Police	Schedule 2.2	x				312,990	303,370	299,334	283,730	279,536	272,860	279,000	285,300	291,800	298,500	Outsourced	Consistent with Ontario standards
Bylaw and building	Schedule 2.3	x				5,629	10,580	28,162	122,050	112,201	125,340	128,000	130,800	133,600	136,500	Outsourced	
Emergency management	Schedule 2.4	x				-	-	-	10,360	9,277	10,170	7,700	7,900	8,100	8,300	Outsourced	911 service
TOTAL						429,895	444,200	446,461	557,422	525,549	536,860	546,300	558,300	570,500	583,100		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2024 Budget Detail Template
Fire Services

Inflation Rate
2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
FD - Wages	Volunteer firefighters	59,620	60,810	60,810	62,030	-	62,030	1,430	740		64,200	65,700	67,200	68,700	70,300
FD - Wages	Public works working on building	1,403	790	219	630	-	-	-	562.78		560	600	600	600	600
FD - Benefits	Volunteer firefighters	7,100	7,240	7,097	7,240	-	7,240	170	83.28		7,490	7,700	7,900	8,100	8,300
FD - Benefits	Public works working on building	302	170	43	130	-	-	-	137.90		140	100	100	100	100
FD - Seminars & Workshops	Estimated	222	1,000	343	500	524	667	20	(187)		500	500	500	500	500
FD - Conferences/Trade Shows	Annual conference - Fire Chief and Deputy Chief attending	-	5,000	1,838	5,000	3,950	5,024	120	(5,144)		-	-	-	-	-
FD - Memberships	Mutual Fire Aid Association and Fire Chief Association fees	122	500	359	380	275	349	10	21		380	400	400	400	400
FD - Health and Safety Materials	Replacement of personal protective equipment (bunker suits, boots, gloves, balaclava, etc.). Standard budget in the event equipment is required	-	2,000	906	2,000	-	-	-	1,000.00		1,000	1,000	1,000	1,000	1,000
FD - Medical	Firemen physicals	-	-	400	-	100	127	-	(127)		-	-	-	-	-
FD - Training	Hands-on training and training materials	-	2,000	-	4,000	-	-	-	2,000		2,000	2,000	2,000	2,000	2,000
FD - Materials/Supplies	Estimated based on required annual requirement	7,349	6,720	2,721	7,000	5,270	6,703	150	(1,262.14)		5,590	5,700	5,800	5,900	6,000
FD - Heating Fuel		3,466	3,460	4,959	5,180	2,298	2,922	70	2,188.00		5,180	5,300	5,400	5,500	5,600
FD - Hydro		4,100	4,200	3,656	3,820	3,171	4,033	90	(193.18)		3,930	4,000	4,100	4,200	4,300
FD - Telephone	Telephone charges under review - Estimated	1,592	1,640	2,957	1,640	856	1,088	30			1,120	1,100	1,100	1,100	1,100
FD - Radio	Radio/pager repairs and replacement including batteries - 3 year average	1,225	1,000	3,952	1,500	-	-	-	1,726		1,730	1,800	1,800	1,800	1,800
FD - Office Supplies	Estimated	224	500	-	500	132	168	-	82		250	300	300	300	300
FD - Computer Expenses	Minor computer expenses - Estimated amount	563	500	-	500	-	-	-			-	-	-	-	-
FD - Repairs & Maintenance	General Fire Hall repairs & maintenance - 3 year average	1,608	1,670	960	1,210	443	563	10	470.67		1,040	1,100	1,100	1,100	1,100
FD - Repairs & Maintenance	Fire Hall LED lights upgrade	-	-	-	5,902	5,902	5,902	140	(6,042.00)		-	-	-	-	-
FD - Contracts	Pest control and hand sanitizing stations - Estimated	354	400	384	400	274	348	10	4		360	400	400	400	400
FD - Contracts	Answering/dispatch service	4,273	4,420	4,175	4,370	3,443	4,379	100			4,480	4,600	4,700	4,800	4,900
FD - Contracts	MOF - Forest Fire Management	422	430	437	460	-	-	-	460.00		460	500	500	500	500
FD - Contracts	FirePro annual support	1,163	1,200	1,209	1,260	-	-	-			-	-	-	-	-
FD - Contracts	Who's Responding	1,018	1,050	1,018	1,070	1,018	1,018	20			1,040	1,100	1,100	1,100	1,100
FD - Insurance	Prior year actual plus inflation	7,902	8,170	9,585	10,020	11,483	11,483	260	659		12,400	12,700	13,000	13,300	13,600
FD - Equipment R&M	Annual compressor maintenance including necessary parts and new health and safety requirement for annual face piece fit testing - 3 year average	2,174	4,230	4,751	3,390	2,549	3,241	70	77.70		3,390	3,500	3,600	3,700	3,800
FD - Recruiting & Retention	Recruiting and volunteer appreciation events and materials	1,837	1,500	1,114	1,500	-	-	-	1,500		1,500	1,500	1,500	1,500	1,500
FD - Fire Prevention	Estimated amount	1,225	1,000	924	1,000	-	1,000	-	1,000		1,000	1,000	1,000	1,000	1,000
SUBTOTAL		109,264	121,600	114,818	132,632	41,688	117,285	2,700	(244)	-	119,740	122,600	125,100	127,600	130,200
FIRE VEH - Wages	Major maintenance and repairs to be done third party	-	-	-	-	-	-	-			-	-	-	-	-
FIRE VEH - Benefits		-	-	-	-	-	-	-			-	-	-	-	-
FIRE VEH - Fuel	Fire van - Estimated	-	200	83	200	-	-	-	200		200	200	200	200	200
FIRE VEH - Fuel	2010 fire truck - Estimated	-	400	353	400	779	990	20	(510)		500	500	500	500	500
FIRE VEH - Fuel	1995 fire truck - Estimated	86	300	186	300	260	331	10	(41)		300	300	300	300	300
FIRE VEH - Repair Parts	Fire van - Estimated	-	1,500	1,182	1,500	405	515	10	975		1,500	1,500	1,500	1,500	1,500
FIRE VEH - Repair Parts	2010 fire truck - Estimated	623	3,000	2,342	3,000	2,938	3,736	90	(826)		3,000	3,100	3,200	3,300	3,400

FIRE VEH - Repair Parts	1995 fire truck - Estimated	1,303	3,000	-	3,000	1,319	1,678	40	1,282		3,000	3,100	3,200	3,300	3,400
FIRE VEH - Repair Parts	2015 side x side - Estimated	-	250	-	250	-	-	-	250		250	300	300	300	300
SUBTOTAL		2,012	8,650	4,147	8,650	5,700	7,250	170	1,330	-	8,750	9,000	9,200	9,400	9,600
TOTAL		111,276	130,250	118,965	141,282	47,388	124,535	2,870	1,086	-	128,490	131,600	134,300	137,000	139,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2024 Budget Detail Template
Police Services

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
POL - Policing Contract	As per billing statement received	304,920	291,040	289,619	273,090	159,613	273,090	3,670	(12,105.00)		264,660	270,700	276,900	283,300	289,800
POL - Ride Program	3 year average	6,532	6,750	6,968	6,700	5,363	5,363	120	804.67		6,290	6,400	6,500	6,600	6,800
PSB - Honoraria		200	200	100	200	100	100	-	-		100	100	100	100	100
PSB - Seminars & Workshops	Estimated	122	2,000	56	1,000	150	191	-	809.00		1,000	1,000	1,000	1,000	1,000
PSB - Conferences/Trade Shows		436	2,600	1,881	2,000	-	-	-	-		-	-	-	-	-
PSB - Memberships	OAPSB annual fee and zone 1A	780	780	712	740	792	792	20			810	800	800	800	800
TOTAL		312,990	303,370	299,334	283,730	166,018	279,536	3,810	(10,491)	-	272,860	279,000	285,300	291,800	298,500

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Bylaw Enforcement and Building Inspection

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
CBO - Wages		-	-	-	31,680	25,657	32,629	590	(6,881.00)		26,340	26,900	27,500	28,100	28,700
CBO - Benefits		-	-	-	11,330	5,714	7,267	130	1,847.82		9,240	9,500	9,700	9,900	10,100
CBO - Seminars & Workshops		-	-	-	-	230	293	10	(303)		-	-	-	-	-
CBO - Conferences/Trade Shows		-	-	-	-	-	-	-	2,000		2,000	2,000	2,000	2,000	2,000
CBO - Memberships		-	-	-	400	-	-	-	338		340	300	300	300	300
CBO - Specialized Training		-	-	-	2,000	156	198	-	1,002		1,200	1,200	1,200	1,200	1,200
CBO - Computer Expenses	CGIS building permit software licence renewal. Recorded to planning department.	1,600	2,440	-	-	-	-	-			-	-	-	-	-
CBO - Contracts	CBO contract with RSM Consulting	3,412	8,140	28,162	30,000	21,550	27,407	500	(123)		27,780	28,400	29,100	29,800	30,500
SUBTOTAL		5,012	10,580	28,162	75,410	53,306	67,794	1,230	(2,119)	-	66,900	68,300	69,800	71,300	72,800

BLEO - Wages	-	-	31,680	25,657	32,629	590	8,169.28	41,390	42,300	43,300	44,300	45,300		
BLEO - Benefits	617	-	11,330	5,714	7,267	130	7,130.57	14,530	14,900	15,200	15,500	15,900		
BLEO - Seminars & Workshops	-	-	1,000	-	-	-	-	-	-	-	-	-		
BLEO - Conferences/Trades Shows	-	-	2,500	1,236	1,572	30	(1,602)	-	-	-	-	-		
BLEO - Memberships	-	-	130	129	164	-	53	220	200	200	200	200		
BLEO - Specialized Training	-	-	-	1,880	2,390	40	(430)	2,000	2,000	2,000	2,000	2,000		
BLEO - Materials/Supplies	-	-	-	385	385	10	(95.00)	300	300	300	300	300		
SUBTOTAL	617	-	46,640	35,001	44,407	800	13,226	58,440	59,700	61,000	62,300	63,700		
TOTAL	5,629	10,580	28,162	122,050	88,307	112,201	2,030	11,107	-	125,340	128,000	130,800	133,600	136,500

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Emergency Management

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
CEMC - Wages		-	-		7,040	5,701	7,513	170	(157.86)		7,530	7,700	7,900	8,100	8,300
CEMC - Benefits		-	-		2,520	1,270	1,270	30	1,341.38		2,640				
CEMC - Specialized Training		-	-		800	494	494	10	(504)		-	-	-	-	-
TOTAL		-	-	-	10,360	7,465	9,277	210	680	-	10,170	7,700	7,900	8,100	8,300

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2024 Budget Detail Template

Public Works

Service	Reference	Required	Essential	Expected	Discretionary	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2023 Projected	2024 Budget	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	Delivery Model	Service Level
Administration	Schedule 3.1		x			480,861	574,630	496,093	519,508	433,244	463,320	473,800	484,600	495,600	506,900	Internal	
Fleet	Schedule 3.2		x			138,473	117,060	161,929	190,560	118,915	142,780	144,200	147,500	150,900	154,300	Internal	
Overhead						619,334	691,690	658,023	710,068	552,159	606,100	618,000	632,100	646,500	661,200		
Roads - winter	Schedule 3.3		x			104,718	132,910	157,003	134,840	143,355	149,410	153,000	156,500	160,000	163,500	Internal	Consistent with MTO requirements
Roads - RSM	Schedule 3.4		x			114,536	116,610	71,278	87,750	94,350	93,880	92,300	94,400	96,500	98,700	Internal	Consistent with MTO requirements
Streetlighting	Schedule 3.5		x			18,526	20,040	24,877	22,220	13,709	19,150	19,600	20,100	20,600	21,100	Contracted out	
Other transportation	Schedule 3.6		x			49,546	71,690	23,348	73,480	28,640	48,650	49,600	50,600	51,600	52,600	Internal	
Transportation						287,326	341,250	276,506	318,290	280,054	311,090	314,500	321,600	328,700	335,900		
Garbage collection	Schedule 3.7		x			121,134	120,640	108,185	104,010	63,236	100,950	103,200	105,600	108,000	110,400	Internal	
Landfill	Schedule 3.8		x			120,621	209,940	157,478	181,490	134,363	130,450	133,400	136,400	139,600	142,800	Internal	
Solid waste						241,755	330,580	265,663	285,500	197,599	231,400	236,600	242,000	247,600	253,200		
Water	Schedule 3.9		x			395,756	452,230	452,513	549,980	420,301	504,240	515,900	527,700	539,900	552,300	Contracted out	Consistent with MOE requirements
Wastewater	Schedule 3.10		x			294,186	325,340	262,711	304,770	265,402	325,690	322,100	329,400	336,900	344,500	Contracted out	Consistent with MOE requirements
Sewer and water						689,942	777,570	715,224	854,750	685,703	829,930	838,000	857,100	876,800	896,800		
TOTAL						1,838,356	2,141,090	1,915,415	2,168,608	1,715,515	1,978,520	2,007,100	2,052,800	2,099,600	2,147,100		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2024 Budget Detail Template
Public Works Administration

Inflation Rate
2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
O/H - Wages	General wages for public works including all banked time/floater/sick leaves/vacation	231,618	246,150	220,414	241,120	188,216	239,369	5,510	6,144		251,020	256,800	262,700	268,700	274,900
O/H - Benefits		103,359	115,250	101,198	109,260	79,283	100,830	2,320	12,933.54		116,080	118,700	121,400	124,200	127,100
O/H - Seminars & Workshops		1,472	1,520	762	1,500	1,593	2,026	50	(576)		1,500	1,500	1,500	1,500	1,500
O/H - Conferences/Trade Shows		2,306	5,440	4,058	2,500	2,547	3,239	70	(309.00)		3,000	3,100	3,200	3,300	3,400
O/H - Memberships	Estimated	2,000	2,000	983	2,000	102	129	-			130	100	100	100	100
O/H - Health and Safety Materials	Estimated	685	-	-	-	200	254	10			260	300	300	300	300
O/H - Specialized Training	Estimated. PW Training plan. Includes PWC training.	10,000	10,000	3,657	15,000	182	232	10	4,758		5,000	5,100	5,200	5,300	5,400
O/H - Materials/Supplies	3 year average	18,683	19,320	19,043	18,410	11,660	14,829	340	2,349		17,520	17,900	18,300	18,700	19,100
O/H - Materials/Supplies	Plate compactor	5,000	-	-	-	-	-	-			-	-	-	-	-
O/H - Materials/Supplies	Spare waste bins - inventory	-	10,000	9,454	-	-	-	-			-	-	-	-	-
O/H - Materials/Supplies	Dog waste units	-	1,250	1,172	-	-	-	-			-	-	-	-	-
O/H - Materials/Supplies	Barricade fencing	-	-	-	4,000	-	-	-	6,000		6,000	6,100	6,200	6,300	6,400
O/H - Materials/Supplies	Hot water pressurer washer	-	-	-	7,000	8,134	10,344	240	(10,584)		-	-	-	-	-
O/H - Materials/Supplies	Crosswalks (Electronic speed radar signs)	-	-	-	6,000	6,324	8,043	180	(8,223)		-	-	-	-	-
O/H - Heating Fuel	PW Garage - 3 year average	9,133	8,640	13,687	14,310	8,948	11,380	260	2,670		14,310	14,600	14,900	15,200	15,500
O/H - Hydro	PW Garage - 3 year average	2,398	3,620	3,423	3,570	2,334	2,968	70	532		3,570	3,700	3,800	3,900	4,000
O/H - Hydro	Lavoie property - 3 year average	302	360	373	330	237	302	10	18		330	300	300	300	300
O/H - Hydro	Industrial park green garage - 3 year average	278	-	-	-	-	-	-			-	-	-	-	-
O/H - Cell Telephone	PWC and PW Lead	3,567	3,120	2,928	3,060	1,676	2,132	50			2,180	2,200	2,300	2,400	2,500

O/H - Radio License (Base)	Prior year actual plus inflation	706	730	730	760	780	780	20			800	800	800	800	800
O/H - Repairs & Maintenance	Regular R&M for garage - 3 year average	9,856	7,730	3,660	6,190	469	597	10	4,097		4,700	4,800	4,900	5,000	5,100
O/H - Repairs & Maintenance	Garage door repairs	10,690	-	-	-	-	-	-			-	-	-	-	-
O/H - Repairs & Maintenance	Buildings/equipment repairs and upgrade contingency	20,000	21,000	21,000	21,950	-	-	-			-	-	-	-	-
O/H - Repairs & Maintenance	Fleet repairs contingency	11,250	13,000	13,000	13,590	-	-	-			-	-	-	-	-
O/H - Contracts	Pest control and hand sanitizing stations - Estimated	397	410	384	400	274	348	10			360	400	400	400	400
O/H - Contracts	Electrical Safety Authority	3,772	3,900	3,772	3,770	3,747	3,747	90			3,840	3,900	4,000	4,100	4,200
O/H - Contracts	Bear traps - 3 year average	5,154	2,830	1,530	2,720	-	-	-	2,228		2,230	2,300	2,400	2,500	2,600
O/H - Contracts	Fire extinguisher maintenance	3,062	2,500	2,943	2,920	3,076	3,076	70			3,150	3,200	3,300	3,400	3,500
O/H - Contracts	Maintenance contract for all municipal buildings	5,000	5,000	4,579	4,790	3,434	4,368	100	(3,318.00)		1,150	1,200	1,200	1,200	1,200
O/H - Contracts	Trailer Park mobile home demolition	-	5,000	5,207	-	-	-	-			-	-	-	-	-
O/H - Contracts	Purchase asset management software and data acquisition	-	65,000	28,052	-	-	-	-			-	-	-	-	-
O/H - Contracts	Demolition of building - Property standards	-	-	11,099	-	-	-	-			-	-	-	-	-
O/H - Contracts	Insurance claim - Sewer back up	-	-	-	10,000	-	-	-			-	-	-	-	-
O/H - Contracts	Energy Conservation and Demand Management Plan (CDM Plan), O. Reg. 507/18	-	-	-	4,528	-	-	-			-	-	-	-	-
O/H - Insurance	Prior year actual plus inflation	20,173	20,860	18,984	19,830	24,251	24,251	560	1,380		26,190	26,800	27,400	28,000	28,600
O/H - Professional Fees	Union negotiations	-	-	-	-	-	-	-			-	-	-	-	-
TOTAL		480,861	574,630	496,093	519,508	347,469	433,244	9,980	20,101	-	463,320	473,800	484,600	495,600	506,900

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2024 Budget Detail Template
Public Works Fleet

Inflation Rate
2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
PICKUP - Fuel	2004 Chev Silverado - Removed from service	3,096	-	-	-	-	-	-	-	-	-	-	-	-	-
PICKUP - Fuel	2013 GMC Sierra - Estimated	2,431	3,210	4,305	2,000	1,908	2,426	60	(486)		2,000	2,000	2,000	2,000	2,000
PICKUP - Fuel	2013 Chev Silverado - Removed from service	3,355	-	-	-	-	-	-	-	-	-	-	-	-	-
PICKUP - Fuel	2017 Chev Silverado - Estimated	-	1,920	3,384	750	1,327	1,688	40	(228)		1,500	1,500	1,500	1,500	1,500
PICKUP - Fuel	2022 Ram 1500 Reg Cab - Estimated	-	2,000	305	3,000	2,748	3,495	80	(575)		3,000	3,100	3,200	3,300	3,400
PICKUP - Fuel	2022 Ram 1500 Crew Cab - Estimated	-	-	560	3,000	2,840	3,611	80	(691)		3,000	3,100	3,200	3,300	3,400
PICKUP - Repair & Maintenance	2013 GMC Sierra - Estimated	2,338	2,000	408	1,000	1,559	1,982	50	(532)		1,500	1,500	1,500	1,500	1,500
PICKUP - Repair & Maintenance	2017 Chev Silverado - Estimated	-	1,000	1,147	1,000	1,703	2,166	50	(716)		1,500				
PICKUP - Repair & Maintenance	2022 Ram 1500 Reg Cab - Warranty	-	1,000	1,865	-	-	-	-	-		-	-	-	-	-
PICKUP - Repair & Maintenance	2022 Ram 1500 Crew Cab - Warranty	-	-	1,865	-	-	-	-	-		-	-	-	-	-
PICKUP - Licenses		-	730	-	-	-	-	-	730		730	700	700	700	700
SUBTOTAL		11,220	11,860	13,838	10,750	12,084	15,368	360	(2,498)	-	13,230	11,900	12,100	12,300	12,500
TRUCK - Wages		4,797	3,190	1,768	10,910	2,484	3,159	70	145		3,370	3,400	3,500	3,600	3,700
TRUCK - Benefits		996	670	282	-	576	733	20	52		800	800	800	800	800
TRUCK - Diesel	2014 sander/dump truck - 3 year average	2,803	2,400	3,653	3,230	3,841	5,632	130	(1,732)		4,032	4,100	4,200	4,300	4,400
TRUCK - Diesel	2018 garbage truck - 3 year average	21,064	17,530	25,471	23,270	18,840	26,284	600	(2,611)		24,270	24,800	25,400	26,000	26,600
TRUCK - Repairs & Maintenance	2014 sander/dump truck - 3 year average	3,726	2,570	821	2,910	2,412	3,068	70	(600)		2,540	2,600	2,700	2,800	2,900
TRUCK - Repairs & Maintenance	2018 garbage truck - 3 year average	35,452	18,120	35,127	25,760	9,087	11,557	270	15,552		27,380	28,000	28,600	29,300	30,000
TRUCK - Licenses	For all trucks	63	3,800	1,119	1,170	3,568	3,568	80			3,650	3,700	3,800	3,900	4,000
SUBTOTAL		68,901	48,280	68,241	67,250	40,808	54,001	1,240	10,806	-	66,040	67,400	69,000	70,700	72,400
UTV - Wages			300	471	290	385	490	10	(167)		330	300	300	300	300
UTV - Benefits		85	30	53	-	45	57	-	(42)		10	-	-	-	-
UTV - Diesel	Estimated	255	270	700	420										
UTV - Repairs & Maintenance	Estimated. Note - Major issues in 2022 due to PTO shaft and snowblower	270	1,930	11,582	2,000	1,611	2,049	50	(99)		2,000	2,000	2,000	2,000	2,000
SUBTOTAL		610	2,530	2,287	2,710	2,041	2,596	60	(308)	-	2,340	2,300	2,300	2,300	2,300
GRADER - Wages	Major maintenance and repairs to be done third party	292	1,470	5,599	6,880	666	847	20	1,471		2,340	2,400	2,500	2,600	2,700
GRADER - Benefits		63	280	914	-	145	185	-	280.00		470	500	500	500	500
GRADER - Diesel	2001 grader - 3 year average	5,381	6,050	10,046	7,710	5,255	5,883	140	1,080		7,100	7,300	7,500	7,700	7,900
GRADER - Diesel	1979 grader - 3 year average	2,340	1,100	3,893	3,120	2,906	3,238	70	(151)		3,160	3,200	3,300	3,400	3,500
GRADER - Repairs & Maintenance	2001 grader - Estimated	17,718	10,000	15,784	13,440	56	71	-	11,120		11,190	11,400	11,700	12,000	12,300
GRADER - Repairs & Maintenance	1979 grader - Estimated	1,082	5,000	3,250	1,900	315	401	10	1,167		1,580	1,600	1,600	1,600	1,600
GRADER - Equipment Rental	2022 grader major issues - Rental was required	14,737	-	25,319	-	-	-	-	-		-	-	-	-	-
SUBTOTAL		26,876	23,900	39,487	33,050	9,343	10,625	240	14,967	-	25,840	26,400	27,100	27,800	28,500

LOADER - Wages	Major maintenance and repairs to be done third party	-	160	143	14,130	1,352	1,719	40	(1,113)		650	700	700	700	700
LOADER - Benefits		-	30	31	26,040	-	-	-	12		10	-	-	-	-
LOADER - Diesel	3 year average	8,094	10,160	15,670	11,880	9,268	10,486	240	691		11,420	11,700	12,000	12,300	12,600
LOADER - Repairs & Maintenance	3 year average	14,955	10,000	12,762	12,210	13,949	17,740	410	(2,997)		15,150	15,500	15,900	16,300	16,700
SUBTOTAL		23,049	20,350	28,606	64,260	24,569	29,945	690	(3,407)	-	27,230	27,900	28,600	29,300	30,000
STEAM JENNY - Wages	Major maintenance and repairs to be done third party	-	-	-	-	-	-	-	-		-	-	-	-	-
STEAM JENNY - Benefits		-	-	-	-	-	-	-	-		-	-	-	-	-
STEAM JENNY - Fuel	Estimated	135	100	-	-	-	-	-	100		100	100	100	100	100
STEAM JENNY - Repairs & Maintenance	Estimated	-	500	-	-	488	620	10	(130)		500	500	500	500	500
SUBTOTAL		135	600	-	-	488	620	10	(30)	-	600	600	600	600	600
PORTABLE HEATER - Fuel	Estimated	2,100	2,500	3,453	2,640	-	-	-	1,851		1,850	1,900	1,900	1,900	1,900
SUBTOTAL		2,100	2,500	3,453	2,640	-	-	-	1,851	-	1,850	1,900	1,900	1,900	1,900
BACKHOE - Wages	Major maintenance and repairs to be done third party	623	630	518	2,800	-	-	-	396		400	400	400	400	400
BACKHOE - Benefits		138	120	105	2,480	-	-	-	97		100	100	100	100	100
BACKHOE - Fuel	3 year average	2,225	1,290	3,288	2,260	3,964	5,090	120	(1,676)		3,530	3,600	3,700	3,800	3,900
BACKHOE - Repairs & Maintenance	Estimated	2,108	5,000	2,078	2,360	527	670	20	929		1,620	1,700	1,700	1,700	1,700
SUBTOTAL		5,094	7,040	5,989	9,900	4,491	5,760	140	(254)	-	5,650	5,800	5,900	6,000	6,100
TOTAL		138,473	117,060	161,929	190,560	93,824	118,915	2,740	21,127	-	142,780	144,200	147,500	150,900	154,300

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

2024 Budget Detail Template
Winter Roads Maintenance

Inflation Rate
2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
SNOW REMOVAL - Wages		50,241	73,370	80,708	65,920	67,167	85,421	1,960	(12,299)		75,080	76,800	78,600	80,400	82,200
SNOW REMOVAL - Benefits		9,931	14,260	15,227	10,780	13,957	17,750	410	(989.12)		17,170	17,600	18,000	18,400	18,800
SNOW REMOVAL - Contracts	By-Pass maintained by Province	2,313	2,390	2,376	2,490	3,053	3,053	70			3,120	3,200	3,300	3,400	3,500
SNOW REMOVAL - Contracts	Rental of dump truck and driver for snow removal. Estimated	9,672	10,000	23,863	22,000	21,889	21,889	500	(389)		22,000	22,500	23,000	23,500	24,000
SNOW REMOVAL - Equipment Rental	Rental of backhoe for winter season	-	-	-	-	10,583	10,583	240	(10,823)		-	-	-	-	-
SAND/SALT - Wages		4,848	5,180	7,781	6,000	3,024	3,846	90	1,781		5,720	5,900	6,000	6,100	6,200
SAND/SALT - Benefits		973	970	1,522	970	640	813	20	490.82		1,320	1,400	1,400	1,400	1,400
SAND/SALT - Materials/Supplies	Winter sand	26,740	26,740	25,526	26,680	-	-	-	25,000.00		25,000	25,600	26,200	26,800	27,400
TOTAL		104,718	132,910	157,003	134,840	120,312	143,355	3,290	2,772	-	149,410	153,000	156,500	160,000	163,500

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2024 Budget Detail Template
Road Street Maintenance

Inflation Rate
2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
RSM - Wages		46,147	47,520	27,642	37,060	31,310	39,820	920	(1,317)		39,420	40,300	41,200	42,100	43,100
RSM - Benefits		8,957	9,730	5,188	6,200	6,060	7,707	180	857.49		8,740	8,900	9,100	9,300	9,500
RSM - Materials/Supplies	Stockpile of granular, cold mix, and topsoil, and others	20,447	15,000	8,129	15,000	17,006	21,628	500	(5,393)		16,730	17,100	17,500	17,900	18,300
RSM - Repairs & Maintenance	General repairs	1,668	2,500	1,322	5,000	-	-	-	5,000		5,000	5,100	5,200	5,300	5,400
RSM - Repairs & Maintenance	Posts and rail for guard rail system	-	5,000	-	-	-	-	-	-		-	-	-	-	-
RSM - Repairs & Maintenance	Junction Road maintenance (calcium/gravel) - No longer required	1,952	8,000	9,341	-	-	-	-	-		-	-	-	-	-
RSM - Repairs & Maintenance	General road repairs/patching for water breaks.	10,703	20,000	11,234	20,000	23,150	23,150	530	(3,680)		20,000	20,500	21,000	21,500	22,000
RSM - Contracts	Municipal ditching - See ditching department for 2023	21,445	5,000	5,000	-	-	-	-	-		-	-	-	-	-
RSM - Contracts	Street sweeper rental	2,146	2,750	3,422	3,570	1,288	1,639	40	1,891		3,570	-	-	-	-
RSM - Contracts	Beaver control - 3 year average	1,070	1,110	-	920	320	406	10			420	400	400	400	400
TOTAL		114,536	116,610	71,278	87,750	79,135	94,350	2,180	(2,641)	-	93,880	92,300	94,400	96,500	98,700

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Streetlighting

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
STREETLIGHTS - Hydro	3 year average	15,921	18,040	18,812	18,030	13,709	13,709	320	2,118.18		16,150	16,500	16,900	17,300	17,700
STREETLIGHTS - Repairs & Maintenance	3 year average	2,605	2,000	6,065	4,190	-	-	-	3,000.00		3,000	3,100	3,200	3,300	3,400
TOTAL		18,526	20,040	24,877	22,220	13,709	13,709	320	5,118	-	19,150	19,600	20,100	20,600	21,100

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Other Transportation Services

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
B&C - Wages		245	690	910	740	-	-	-	401		400	400	400	400	400
B&C - Benefits		52	120	167	120	-	-	-	87.72		90	100	100	100	100
B&C - Repairs & Maintenance	3 year average	-	-	697	230	-	-	-			-	-	-	-	-
SUBTOTAL		297	810	1,774	1,090	-	-	-	488	-	490	500	500	500	500
GRASS MOWING EQUIP - Wages		511	610	318	620	-	-	-	288		290	300	300	300	300
GRASS MOWING EQUIP - Benefits		118	110	70	100	-	-	-	75.31		80	100	100	100	100
GRASS MOWING EQUIP - Materials/Supplies	All equipment - 3 year average	1,618	1,340	906	1,420	512	651	10	397		1,060	1,100	1,100	1,100	1,100
GRASS MOWING EQUIP - Fuel		680	800	743	770	570	725	20	(29)		720	700	700	700	700
GRASS MOWING EQUIP - Repair Parts	All mowers and trimmers - 3 year average	138	150	542	230	174	221	10	69		300	300	300	300	300
SUBTOTAL		3,065	3,010	2,579	3,140	1,256	1,597	40	800	-	2,450	2,500	2,500	2,500	2,500
BRUSH - Wages		2,872	1,230	-	1,010	681	866	20	411		1,300	1,300	1,300	1,300	1,300
BRUSH - Benefits		613	280	-	190	152	194	-	129		320	300	300	300	300
SUBTOTAL		3,485	1,510	-	1,200	833	1,060	20	540	-	1,620	1,600	1,600	1,600	1,600
DITCHING - Wages		-	-	-	-	-	-	-			-	-	-	-	-
DITCHING - Benefits		-	-	-	-	-	-	-			-	-	-	-	-
DITCHING - Contracts	Road ditching (landfill road, Junction Rd, Jacksonboro) and winter cleanout ditching - Estimated	4,608	5,000	5,299	13,000	5,467	6,953	160	7,887		15,000	15,300	15,700	16,100	16,500
SUBTOTAL		4,608	5,000	5,299	13,000	5,467	6,953	160	7,887	-	15,000	15,300	15,700	16,100	16,500
CATCH BASINS - Wages		11,328	8,320	-	6,090	1,893	2,408	60	2,298		4,770	4,900	5,000	5,100	5,200
CATCH BASINS - Benefits		2,280	1,640	-	980	368	468	10	621.68		1,100	1,100	1,100	1,100	1,100
CATCH BASINS - Repairs & Maintenance	Work at on Dupont St. as presented to Council (close to 60 Dupont St.)	4,641	-	-	2,220	819	1,042	20	938.00		2,000	2,000	2,000	2,000	2,000
CATCH BASINS - Contracts	Catch basin levelling program - Contracted out - Capital work	-	20,000	-	20,000	784	997	20	(1,017.00)		-	-	-	-	-
SUBTOTAL		18,249	29,960	-	29,290	3,864	4,915	110	2,841	-	7,870	8,000	8,100	8,200	8,300
TSIGN - Wages		480	250	-	170	-	-	-	167		170	200	200	200	200
TSIGN - Benefits		102	60	-	30	-	-	-	40.82		40	-	-	-	-
TSIGN - Materials/Supplies	Estimated	2,976	2,000	586	2,000	4,767	6,063	140	(3,203)		3,000	3,100	3,200	3,300	3,400
SUBTOTAL		3,558	2,310	586	2,200	4,767	6,063	140	(2,996)	-	3,210	3,300	3,400	3,500	3,600
LINE PAINTING - Materials/Supplies	Line paint	1,678	3,000	439	1,500	-	-	-			-	-	-	-	-
LINE PAINTING - Contracts		-	-	-	-	-	-	-			-	-	-	-	-
SUBTOTAL		232	3,000	439	1,500	-	-	-	-	-	-	-	-	-	-
SIDEWALK - Wages		3,023	1,640	1,034	1,710	325	413	10	1,128		1,550	1,600	1,600	1,600	1,600
SIDEWALK - Benefits		646	370	210	320	70	89	-	289.09		380	400	400	400	400
SIDEWALK - Repairs & Maintenance	Minor repairs	-	1,000	-	500	-	-	-	2,000		2,000	2,000	2,000	2,000	2,000
SIDEWALK - Contracts	Sidewalk replacement annual program	-	5,000	-	5,000	-	-	-			-	-	-	-	-
SUBTOTAL		3,669	8,010	1,244	7,530	395	502	10	3,417	-	3,930	4,000	4,000	4,000	4,000

GRADING - Wages		2,605	2,780	2,100	2,650	1,464	1,862	40	376.81		2,280	2,300	2,400	2,500	2,600
GRADING - Benefits		553	570	432	460	329	419	10	133.04		560	600	600	600	600
SUBTOTAL		3,158	3,350	2,533	3,110	1,794	2,281	50	510	-	2,840	2,900	3,000	3,100	3,200
SAFETY DEVICES - Clothing	Hi vis safety clothing - As per Collective Agreement	5,615	6,000	5,019	5,250	3,600	4,578	110	383		5,070	5,200	5,300	5,400	5,500
SAFETY DEVICES - Materials/Supplies	Safety equipment PPE (and volunteers). Estimated	-	5,000	850	3,000	543	691	20	2,289		3,000	3,100	3,200	3,300	3,400
SAFETY DEVICES - Contracts	Inspection of lifting devices	3,610	3,730	3,026	3,170	-	-	-	3,170		3,170	3,200	3,300	3,400	3,500
SUBTOTAL		9,225	14,730	8,896	11,420	4,143	5,269	130	5,842	-	11,240	11,500	11,800	12,100	12,400
TOTAL		49,546	71,690	23,348	73,480	22,519	28,640	660	19,330	-	48,650	49,600	50,600	51,600	52,600

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Garbage Collection

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
WASTE - Wages		48,769	44,650	45,025	49,640	39,078	49,699	1,140	(1,046)		49,790	50,900	52,100	53,300	54,500
WASTE - Benefits		9,881	9,420	9,021	8,860	8,456	10,755	250	863.22		11,870	12,100	12,400	12,700	13,000
WASTE - Shared Services	Cost transfer station, delivery, contaminated material charge - 3 year average	32,877	48,570	35,000	34,290	-	-	-	34,290.00		34,290	35,100	35,900	36,700	37,500
WASTE - Equipment Rental	Truck rental due to town truck been down (shared cost with Town of Fauquier) - Estimated	26,001	10,000	17,917	10,000	2,188	2,782	60	2,158.00		5,000	5,100	5,200	5,300	5,400
WASTE - Equipment Rental	Spring cleanup - 2 year average	3,606	8,000	1,221	1,220	-	-	-			-	-	-	-	-
TOTAL		121,134	120,640	108,185	104,010	49,723	63,236	1,450	36,265	-	100,950	103,200	105,600	108,000	110,400

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Landfill Operations

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
LF - Wages		43,865	47,440	41,139	42,910	42,454	53,992	1,240	(6,999.19)		48,230	49,300	50,400	51,600	52,800
LF - Benefits		5,845	5,960	5,225	4,720	6,379	8,113	190	(626)		7,680	7,900	8,100	8,300	8,500
LF - Materials/Supplies	Includes granular A for landfill road, landfill site road, materials for shelter, and other - 3 year average	3,612	3,130	2,036	2,580	319	406	10	1,601.91		2,020	2,100	2,100	2,100	2,100
LF - Diesel	Dozer - 3 year average	2,267	930	2,515	2,390	1,990	2,531	60	(153.31)		2,440	2,500	2,600	2,700	2,800
LF - Heating	Shelter heating	2,515	2,610	1,185	1,390	999	1,271	30	356.09		1,660	1,700	1,700	1,700	1,700
LF - Repair Parts	Dozer repairs (parts and external service) - 3 year average	1,924	4,070	17,530	8,360	-	-	-	6,484.67		6,480	6,600	6,800	7,000	7,200
LF - Repairs & Maintenance	Landfill road upgrades - Annual	7,039	8,000	6,717	6,340	-	-	-	2,000.00		2,000	2,000	2,000	2,000	2,000
LF - Contracts	Field work for fall sampling and lab costs. Same budget as there are additional wells installed.	8,906	9,800	6,309	9,800	7,764	7,764	180			7,940	8,100	8,300	8,500	8,700
LF - Contracts	Rental of larger dozer for work required. Estimated	4,026	3,000	-	3,000	-	-	-			-	-	-	-	-
LF - Contracts	Landfill expansion project	37,500	125,000	74,821	100,000	47,403	60,286	1,390	(61,676)	52,000	52,000	53,200	54,400	55,700	57,000
LF - Contracts	New cell construction and current cell closing - Annual	3,122	-	-	-	-	-	-			-	-	-	-	-
TOTAL		120,621	209,940	157,478	181,490	107,309	134,363	3,100	(59,012)	52,000	130,450	133,400	136,400	139,600	142,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Waste Management Plan - Landfill expansion (100,000 cubic meters)	\$52,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Water Treatment and Distribution

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
W-DEL - Wages	Water breaks and other	5,751	8,920	2,908	6,250	8,548	10,871	250	(4,344)		6,780	6,900	7,100	7,300	7,500
W-DEL - Benefits		1,182	1,610	526	910	1,726	2,196	-	(634)		1,560	1,600	1,600	1,600	1,600
W-DEL - Materials/Supplies	3 year average	506	2,150	1,809	1,670	1,347	1,713	40	(410)		1,340	1,400	1,400	1,400	1,400
W-DEL - Repairs & Maintenance	Regular R&M - 3 year average	1,679	15,040	9,526	13,350	9,102	11,576	270	(4,252)		7,590	7,800	8,000	8,200	8,400
W-DEL - Contracts	6th Street swabbing	-	-	-	24,000	21,206	26,970	620	(27,590.00)		-	-	-	-	-
SUBTOTAL		9,118	27,720	14,769	46,180	41,930	53,326	1,180	(37,230)	-	17,270	17,700	18,100	18,500	18,900
W-TREAT - Heating Fuel		13,462	12,580	17,326	18,110	12,879	16,379	380			16,760	17,100	17,500	17,900	18,300
W-TREAT - Hydro		32,386	38,340	37,563	39,250	33,637	42,778	980			43,760	44,800	45,800	46,900	48,000
W-TREAT - Repairs & Maintenance	Regular R&M and OCWA operating plan	17,761	25,000	21,063	25,000	15,794	20,087	460	4,453.00		25,000	25,600	26,200	26,800	27,400
W-TREAT - Repairs & Maintenance	2021 OCWA capital plan	19,000	-	-	-	-	-	-	-		-	-	-	-	-
W-TREAT - Repairs & Maintenance	2022 OCWA capital plan	-	40,000	30,599	-	-	-	-	-		-	-	-	-	-
W-TREAT - Repairs & Maintenance	2023 OCWA capital plan	-	-	-	51,000	-	-	-	-		-	-	-	-	-
W-TREAT - Repairs & Maintenance	2024 OCWA capital plan	-	-	-	-	-	-	-	-	25,000	25,000	25,600	26,200	26,800	27,400
W-TREAT - Contracts	Pest control and hand sanitizing stations - Estimated	402	410	400	420	274	348	10	25		380	400	400	400	400
W-TREAT - Contracts	OCWA base contract year 4 = \$416,509 which 65% cost for water and 35% for sewer. Total for water treatment plant = \$270,731 + \$105,344 chemicals = \$376,070	297,960	306,180	330,793	368,020	225,970	287,383	6,610	82,081.85		376,070	384,700	393,500	402,600	411,900
W-TREAT - Contracts	Clearwell structural annual inspection	5,667	2,000	-	2,000	-	-	-	-		-	-	-	-	-
SUBTOTAL		386,638	424,510	437,743	503,800	288,553	366,975	8,440	86,560	25,000	486,970	498,200	509,600	521,400	533,400
TOTAL		395,756	452,230	452,513	549,980	330,484	420,301	9,620	49,330	25,000	504,240	515,900	527,700	539,900	552,300

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
OCWA capital and operating plan	\$25,000
Total	\$25,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Wastewater Collection and Treatment

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
SEWER - Wages	Plugged sewers and breaks	4,651	2,690	8,092	4,900	5,844	7,433	170	(602)		7,000	7,200	7,400	7,600	7,800
SEWER - Benefits		849	490	1,521	790	1,198	1,524	40	(5.87)		1,560	1,600	1,600	1,600	1,600
SEWER - Materials/Supplies	Estimated	346	500	8	250	1,951	2,481	60	(1,596)		950	1,000	1,000	1,000	1,000
SEWER - Repairs & Maintenance	Regular repairs and maintenance (breaks and plugs) - 3 year average	8,883	6,980	16,269	11,340	3,908	4,969	110	4,961		10,040	10,300	10,500	10,700	10,900
SEWER - Contracts	Annual preventive maintenance on sanitary sewers (flushing and inspections)	18,630	10,000	-	10,000	-	-	-			-	-	-	-	-
SUBTOTAL		33,359	20,660	25,889	27,280	12,901	16,407	380	2,758	-	19,550	20,100	20,500	20,900	21,300
S-TREAT - Heating Fuel	3 year average	977	1,180	5,117	5,350	1,375	1,749	40	3,561.00		5,350	5,500	5,600	5,700	5,800
S-TREAT - Hydro	3 year average	59,555	73,130	60,995	63,740	53,847	68,481	1,580			70,060	71,700	73,300	75,000	76,700
S-TREAT - Repairs & Maintenance	Regular R&M and OCWA operating plan	24,605	25,000	17,354	25,000	9,847	12,523	290	12,187.00		25,000	25,600	26,200	26,800	27,400
S-TREAT - Repairs & Maintenance	2021 OCWA capital plan	13,250	-	-	-	-	-	-			-	-	-	-	-
S-TREAT - Repairs & Maintenance	2022 OCWA capital plan	-	30,500	-	-	-	-	-			-	-	-	-	-
S-TREAT - Repairs & Maintenance	2023 OCWA capital plan	-	-	-	8,000	16,000	20,348	-	(20,348)		-	-	-	-	-
S-TREAT - Repairs & Maintenance	2024 OCWA capital plan	-	-	-	-	-	-	-	-	11,000	11,000	-	-	-	-
S-TREAT - Contracts	OCWA base contract year 4 = \$416,509 which 65% cost for water and 35% for sewer. Total for wastewater treatment plant = \$145,778 + \$23,954 chemicals = \$169,730	160,440	164,870	147,829	165,400	107,616	136,864	3,150	29,718.15		169,730	173,600	177,600	181,700	185,900
S-TREAT - Contracts	Sludge removal - Estimated	2,000	10,000	5,528	10,000	7,101	9,030	210	15,760.00		25,000	25,600	26,200	26,800	27,400
SUBTOTAL		260,827	304,680	236,822	277,490	195,785	248,995	5,270	40,878	11,000	306,140	302,000	308,900	316,000	323,200
TOTAL		294,186	325,340	262,711	304,770	208,686	265,402	5,650	43,636	11,000	325,690	322,100	329,400	336,900	344,500

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
OCWA capital and operating plan	\$11,000
Total	\$11,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2024 Budget Detail Template
Health and Social Services

Service	Reference	Required	Essential	Expected	Discretionary	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2023 Projected	2024 Budget	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	Delivery Model	Service Level
Cemetery	Schedule 4.1	x				24,575	32,270	22,085	31,450	30,933	22,820	23,400	23,900	24,400	24,900	Internal	
Public health	Schedule 4.2	x				48,143	47,860	47,080	53,230	44,360	57,720	59,000	60,400	61,800	63,200	Upper tier	
Social services	Schedule 4.3	x				309,696	313,760	312,431	312,430	308,917	344,410	352,300	360,400	368,700	377,200	Upper tier	
TOTAL						382,414	393,890	381,596	397,110	384,210	424,950	434,700	444,700	454,900	465,300		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2024 Budget Detail Template
Cemetery

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
CEM - Wages		9,457	9,200	3,871	7,630	5,182	6,590	150	172		6,910	7,100	7,300	7,500	7,700
CEM - Benefits		1,561	1,660	771	1,200	943	1,199	30	184		1,410	1,400	1,400	1,400	1,400
CEM - Materials/Supplies	Topsoil, fertilizer for hedges, etc. - Estimated	1,077	1,000	21	20	14	18	-	354.12		370	400	400	400	400
CEM - Repairs & Maintenance	General repairs - Estimated amount	-	300	-	-	-	-	-	-		-	-	-	-	-
CEM - Repairs & Maintenance	Cemetery tombstone levelling program	-	3,000	-	3,000	3,048	3,876	90	(966.00)		3,000	3,100	3,200	3,300	3,400
CEM - Repairs & Maintenance	Fence repairs	1,798	-	-	-	-	-	-	-		-	-	-	-	-
CEM - Contracts	Mini excavator rental for burial - Estimated	755	1,000	1,577	1,000	97	123	-	695		820	800	800	800	800
CEM - Contracts	Cemetery weed control and fertilization. Recommend every 2 years.	-	9,000	9,132	9,540	9,589	9,589	220	(9,809)		-	-	-	-	-
CEM - Insurance	Prior year actual plus inflation	261	270	308	320	370	370	10	27		410	400	400	400	400
CEM - Licenses		-	-	-	-	262	262	10			270	300	300	300	300
CEM - Columbarium Engraving	3 year average	5,106	2,280	6,406	4,180	2,903	3,692	80	1,295.93		5,070	5,200	5,300	5,400	5,500
CEM - Care & Maintenance	Care/maintenance and monument installation	4,560	4,560	-	4,560	8,525	8,525	200	(4,165.00)		4,560	4,700	4,800	4,900	5,000
TOTAL		24,575	32,270	22,085	31,450	30,933	34,244	790	(12,212)	-	22,820	23,400	23,900	24,400	24,900

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2024 Budget Detail Template
Public Health

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
H UNIT - Contracts	Annual PHU municipal cost	48,143	47,860	47,080	53,230	44,360	56,416	1,300			57,720	59,000	60,400	61,800	63,200
TOTAL		48,143	47,860	47,080	53,230	44,360	56,416	1,300	-	-	57,720	59,000	60,400	61,800	63,200

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Social Services

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
CDSSAB - Requisition	Annual CDSSAB municipal cost. Estimated	309,696	313,760	312,431	312,430	308,917	308,917	7,110	28,382		344,410	352,300	360,400	368,700	377,200
TOTAL		309,696	313,760	312,431	312,430	308,917	308,917	7,110	28,382	-	344,410	352,300	360,400	368,700	377,200

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2024 Budget Detail Template
Culture and Recreation

Service	Reference	Required	Essential	Expected	Discretionary	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2023 Projected	2024 Budget	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	Delivery Model	Service Level
Arena	Schedule 5.1			x		320,579	306,033	301,670	284,960	263,359	283,110	289,600	296,300	303,000	309,800	Internal	
Parks	Schedule 5.2			x		61,069	119,720	105,006	72,661	64,064	56,970	58,300	59,600	61,000	62,400	Internal	
Community hall	Schedule 5.3				x	19,954	19,550	27,648	26,940	24,250	26,400	27,000	27,500	28,100	28,700	Internal	
Mattagami Centre	Schedule 5.4				x	50,905	57,530	54,078	51,410	54,077	59,030	60,500	61,800	63,100	64,500	Internal	
Library	Schedule 5.5			x		69,174	86,110	87,239	106,910	101,817	104,060	106,400	108,700	111,100	113,500	Internal	
Pool	Schedule 5.6				x	63,635	80,600	89,277	81,120	68,543	83,990	85,900	87,900	89,900	91,900	Internal	
Trailer Park	Schedule 5.7				x	8,540	8,240	8,496	9,180	7,726	8,220	8,400	8,600	8,800	9,000	Internal	
Grocery Store	Schedule 5.8				x	27,225	23,570	20,046	23,810	20,523	24,380	24,800	25,300	25,800	26,300	Internal	
TOTAL						621,081	701,353	693,460	656,991	604,359	646,160	660,900	675,700	690,800	706,100		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Arena

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
ARENA - Wages		60,185	73,580	64,995	66,250	51,641	65,676	1,510	(957)		66,230	67,800	69,400	71,000	72,600
ARENA - Benefits		20,558	26,950	21,614	19,780	16,111	20,490	470	4,115.78		25,080	25,700	26,300	26,900	27,500
ARENA - Materials/Supplies	3 year average	2,927	4,810	2,949	3,760	2,830	3,599	80	(521)		3,160	3,200	3,300	3,400	3,500
ARENA - Materials/Supplies	Arena floor cleaner	-	-	-	6,000	-	-	-			-	-	-	-	-
ARENA - Fuel	Ice surfacer (Includes cylinder rentals)	271	520	994	1,030	1,029	1,309	30			1,340	1,400	1,400	1,400	1,400
ARENA - Heating Fuel	3 year average	25,338	28,570	53,879	36,350	-	-	-	25,000		25,000	25,600	26,200	26,800	27,400
ARENA - Hydro	3 year average	53,021	60,140	54,342	55,370	41,990	53,402	1,230	(1,044)		53,590	54,800	56,100	57,400	58,700
ARENA - Telephone	3 year average	1,635	1,770	1,707	1,750	1,372	1,745	40	(89)		1,700	1,700	1,700	1,700	1,700
ARENA - Repair Parts	Ice surfacer - Estimated	493	400	396	1,000	559	710	20	(197)		530	500	500	500	500
ARENA - Repairs & Maintenance	Regular R&M - Estimated	115,458	38,000	12,974	30,000	31,247	39,739	910	(10,649)		30,000	30,700	31,400	32,100	32,800
ARENA - Repairs & Maintenance	East wall and roof drainage review	-	-	-	-	6,750	6,750	160	(6,910)		-	-	-	-	-
ARENA - Contracts	Alarm monitoring	606	630	1,614	1,040	490	490	10			500	500	500	500	500
ARENA - Contracts	Pest control and hand sanitizing stations - Estimated	1,339	1,390	1,698	1,780	1,286	1,636	40			1,680	1,700	1,700	1,700	1,700
ARENA - Contracts	Paint arena ice and hockey lines	3,188	5,000	3,606	3,770	8,105	8,105	190			8,300	8,500	8,700	8,900	9,100
ARENA - Contracts	Chair lifts annual maintenance	2,471	2,550	2,334	2,440	-	-	-	2,440		2,440	2,500	2,600	2,700	2,800
ARENA - Contracts	Ice plant maintenance and repairs contract - Annual	17,370	17,960	16,226	16,960	16,226	16,226	370			16,600	17,000	17,400	17,800	18,200
ARENA - Contracts	Arena structural inspection	-	11,500	9,956	-	-	-	-	-		-	-	-	-	-
ARENA - Contracts	COVID-19 HVAC Review - Reg Lamy Cultural Centre	-	16,013	16,331	-	-	-	-	-		-	-	-	-	-
ARENA - Insurance	Prior year actual plus inflation	15,719	16,250	36,055	37,680	43,482	43,482	1,000	2,479		46,960	48,000	49,100	50,200	51,400
TOTAL		320,579	306,033	301,670	284,960	223,118	263,359	6,060	13,667	-	283,110	289,600	296,300	303,000	309,800

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Parks

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
PARKS - Wages	Includes lawn mowing	19,941	22,160	24,864	23,710	17,182	21,851	500	779		23,130	23,700	24,200	24,800	25,400
PARKS - Benefits		2,862	3,710	4,124	3,280	2,589	3,293	80	740.55		4,110	4,200	4,300	4,400	4,500
PARKS - Materials/Supplies	3 year average	2,168	1,210	3,428	2,370	3,898	4,958	110	(1,550)		3,520	3,600	3,700	3,800	3,900
PARKS - Materials/Supplies	Town beautification	5,000	18,170	6,439	21,300	10,310	13,112	300	(13,412)	19,850	19,850	20,300	20,800	21,300	21,800
PARKS - Materials/Supplies	JP Parise Sign	-	-	1,948	8,630	8,645	8,645	200	(8,845)		-	-	-	-	-
PARKS - Materials/Supplies	Surveillance camera at Liz McCafferty Park	-	-	-	3,550	-	-	-			-	-	-	-	-
PARKS - Hydro	Liz McCarrferty Park, welcome sign, locomotive - Prior year actual plus inflation	882	910	1,438	1,500	972	1,236	30			1,270	1,300	1,300	1,300	1,300
PARKS - Repairs & Maintenance	Estimated	154	1,000	919	1,000	2,572	3,272	80	(1,352)		2,000	2,000	2,000	2,000	2,000
PARKS - Repairs & Maintenance	Town beautification	30,000	-	-	-	-	-	-			-	-	-	-	-
PARKS - Contracts	Playground inspections - Not required - Internal review	-	2,500	-	-	-	-	-			-	-	-	-	-
PARKS - Contracts	Mattagami Railroad Engine 100 refurbishments	-	70,000	61,780	-	-	-	-			-	-	-	-	-
PARKS - Contracts	Portable toilets for parks (Baseball field and Kelly Park)	-	-	-	7,251	5,991	7,619	180	(4,799)		3,000	3,100	3,200	3,300	3,400
PARKS - Insurance		62	60	66	70	78	78	-	8		90	100	100	100	100
TOTAL		61,069	119,720	105,006	72,661	52,236	64,064	1,480	(28,430)	19,850	56,970	58,300	59,600	61,000	62,400

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Town Beautification Committee projects	\$19,850
Total	\$19,850

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Community Hall

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
HALL - Wages		579	650	2,016	1,230	1,225	1,558	40	(157)		1,440	1,500	1,500	1,500	1,500
HALL - Benefits		122	130	349	200	273	347	10	(29.54)		330	300	300	300	300
HALL - Materials/Supplies	3 year average	350	440	660	1,000	733	933	20	(305)		650	700	700	700	700
HALL - Heating Fuel	3 year average	5,714	5,520	4,333	4,520	4,671	5,941	140			6,080	6,200	6,300	6,400	6,500
HALL - Hydro	3 year average	4,778	5,070	5,520	5,770	4,894	6,224	140			6,360	6,500	6,600	6,800	7,000
HALL - Repairs & Maintenance	3 year average	3,681	2,820	4,949	4,020	632	804	20	2,321		3,140	3,200	3,300	3,400	3,500
HALL - Contracts	Pest control and hand sanitizing stations - Estimated	697	720	943	980	507	644	10			650	700	700	700	700
HALL - Contracts	Hall cleaning third party	1,906	2,000	2,930	3,000	492	626	10	(636)		-	-	-	-	-
HALL - Insurance	Prior year actual plus inflation	2,127	2,200	5,948	6,220	7,173	7,173	160	414		7,750	7,900	8,100	8,300	8,500
									1						
TOTAL		19,954	19,550	27,648	26,940	20,600	24,250	550	1,608	-	26,400	27,000	27,500	28,100	28,700

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Mattagami Centre

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
MAT. CENTRE - Wages		3,167	4,510	662	1,730	3,046	3,874	90	(1,291)		2,670	2,700	2,800	2,900	3,000
MAT. CENTRE - Wages	Office cleaner	-	880	-	-	-	-	-			-	-	-	-	-
MAT. CENTRE - Benefits		625	650	121	280	631	803	20	(203.16)		620	600	600	600	600
MAT. CENTRE - Materials/Supplies	3 year average	446	870	812	750	351	446	10			460	500	500	500	500
MAT. CENTRE - Heating Fuel	3 year average	9,616	11,000	14,462	11,850	11,090	14,103	320			14,420	14,800	15,100	15,400	15,800
MAT. CENTRE - Hydro	3 year average	13,394	14,320	15,876	13,820	12,770	16,241	370			16,610	17,000	17,400	17,800	18,200
MAT. CENTRE - Repairs & Maintenance	3 year average	13,700	15,000	11,145	11,480	4,335	5,513	130	4,476		10,120	10,400	10,600	10,800	11,000
MAT. CENTRE - Contracts	Pest control	395	410	420	440	274	348	10			360	400	400	400	400
MAT. CENTRE - Insurance	Prior year actual plus inflation	9,562	9,890	10,580	11,060	12,749	12,749	290	730		13,770	14,100	14,400	14,700	15,000
TOTAL		50,905	57,530	54,078	51,410	45,247	54,077	1,240	3,712	-	59,030	60,500	61,800	63,100	64,500

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Library

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
LIB - Wages	Library budget as approved by library board	39,591	45,000	52,859	60,950	48,576	61,778	1,420	1,802.00		65,000	66,500	68,000	69,600	71,200
LIB - Benefits		14,778	17,900	18,511	22,560	16,063	20,429	470	595.46		21,490	22,000	22,500	23,000	23,500
LIB - Seminars & Workshops		967	2,000	923	700	682	867	20	(187.00)		-	-	-	-	-
LIB - Conferences/Trade Shows		-	2,000	-	2,000	-	-	-			-	-	-	-	-
LIB - Specialized Training		-	800	-	800	-	-	-			-	-	-	-	-
LIB - Materials/Supplies		722	900	1,655	2,000	2,805	3,567	80	(1,647.00)		2,000	2,000	2,000	2,000	2,000
LIB - Telephone		2,890	3,000	2,932	2,000	2,401	3,054	70			3,120	3,200	3,300	3,400	3,500
LIB - Office Supplies		232	500	965	500	366	465	10	25.00		500	500	500	500	500
LIB - Computer Services		-	500	104	500	-	-	-	500.00		500	500	500	500	500
LIB - Minor Office Equipment/Furniture		-	250	1,300	250	438	557	10	(317.00)		250	300	300	300	300
LIB - Repairs and Maintenance		166	2,000	80	2,000	-	-	-	300.00		300	300	300	300	300
LIB - Computer Equipment		1,322	1,200	407	2,500	2,535	3,224	70	(794.00)		500	500	500	500	500
LIB - Insurance	Prior year actual plus inflation	1,029	1,060	1,096	1,150	1,297	1,297	30	73.76		1,400	1,400	1,400	1,400	1,400
LIB - Books		7,477	9,000	6,408	9,000	5,173	6,579	150	2,271.00		9,000	9,200	9,400	9,600	9,800
TOTAL		69,174	86,110	87,239	106,910	80,335	101,817	2,330	2,622	-	104,060	106,400	108,700	111,100	113,500

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Pool

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
POOL - Wages	Summer student wages	34,072	43,780	36,749	40,670	30,799	30,799	710	10,350.38		41,860	42,800	43,800	44,800	45,800
POOL - Wages	Public Works working on building	4,731	11,520	12,305	8,640	11,417	14,520	330	(3,900)		10,950	11,200	11,500	11,800	12,100
POOL - Benefits	Summer student wages	3,011	5,410	3,295	5,340	3,074	3,074	70	2,370.55		5,510	5,600	5,700	5,800	5,900
POOL - Benefits	Public Works working on building	1,137	2,130	2,710	1,590	2,519	3,204	70	(452.17)		2,820	2,900	3,000	3,100	3,200
POOL - Memberships	Same as prior year budget	102	100	110	110	175	175	-			180	200	200	200	200
POOL - Specialized Training	Prior year actual plus inflation	3,876	2,270	3,140	3,280	2,286	2,907	70	124		3,100	3,200	3,300	3,400	3,500
POOL - Materials/Supplies	3 year average	5,738	4,110	5,116	4,840	2,718	3,456	80	988		4,520	4,600	4,700	4,800	4,900
POOL - Heating Fuel	3 year average	3,370	3,880	5,569	4,490	118	150	-	4,340		4,490	4,600	4,700	4,800	4,900
POOL - Hydro	3 year average	3,961	3,400	5,613	3,890	2,280	2,900	70	920		3,890	4,000	4,100	4,200	4,300
POOL - Telephone		1,722	1,860	1,935	2,030	161	205	-			210	200	200	200	200
POOL - Repairs & Maintenance	3 year average	1,525	1,740	11,857	5,320	4,793	6,096	140	(916)		5,320	5,400	5,500	5,600	5,700
POOL - Insurance	Prior year actual plus inflation	390	400	877	920	1,057	1,057	20	65		1,140	1,200	1,200	1,200	1,200
TOTAL		63,635	80,600	89,277	81,120	61,398	68,543	1,560	13,889	-	83,990	85,900	87,900	89,900	91,900

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Trailer Park

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
TRAILER PARK - Wages		784	340	-	280	-	-	-	272		270	300	300	300	300
TRAILER PARK - Benefits		101	50	-	30	-	-	-	40		40	-	-	-	-
TRAILER PARK - Legal Fees		-	-	-	-	-	-	-			-	-	-	-	-
TRAILER PARK - Repairs & Maintenance	Regular R&M - Estimated	62	-	473	490	-	-	-			-	-	-	-	-
TRAILER PARK - Professional Fees		-	-	-	-	-	-	-			-	-	-	-	-
TRAILER PARK - Taxes (Landlord Portion)		7,593	7,850	8,024	8,380	7,726	7,726	180			7,910	8,100	8,300	8,500	8,700
TOTAL		8,540	8,240	8,496	9,180	7,726	7,726	180	312	-	8,220	8,400	8,600	8,800	9,000

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Grocery Store

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
GROCERY STORE - Wages		1,757	820	-	650	-	-	-	610		610	600	600	600	600
GROCERY STORE - Benefits		360	180	-	120	-	-	-	432		430	400	400	400	400
GROCERY STORE - Repairs & Maintenance	Regular R&M - Estimated	5,555	2,350	-	2,090	69	88	-	1,793		1,880	1,900	1,900	1,900	1,900
GROCERY STORE - Insurance		6,545	6,770	6,068	6,340	7,322	7,322	170	562		8,050	8,200	8,400	8,600	8,800
GROCERY STORE - Municipal Taxes		13,008	13,450	13,977	14,610	13,113	13,113	300			13,410	13,700	14,000	14,300	14,600
TOTAL		27,225	23,570	20,046	23,810	20,504	20,523	470	3,397	-	24,380	24,800	25,300	25,800	26,300

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2024 Budget Detail Template
 Planning and Development

Service	Reference	Required	Essential	Expeded	Discretionary	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2023 Projected	2024 Budget	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	Delivery Model	Service Level
Planning	Schedule 6.1	x				10,346	21,910	39,180	71,860	76,052	58,100	21,800	22,300	22,800	23,300	Contracted	
Economic development	Schedule 6.2			x		263,361	390,835	325,378	236,431	214,143	308,953	316,000	323,200	330,600	338,000	Contracted (CDC)	
TOTAL						273,707	412,745	364,558	308,291	290,195	367,053	337,800	345,500	353,400	361,300		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Planning

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
PLN - Wages	Group benefits recorded to admin	-	8,700	-	8,870	6,621	8,420	150	1,308		9,880	10,100	10,300	10,500	10,700
PLN - Wages	Municipal Development Intern	-	2,780	-	-	-	-	-			-	-	-	-	-
PLN - Benefits		-	-	-	2,890	1,539	1,958	40	952		2,950	3,000	3,100	3,200	3,300
PLN - GIS Services	All recoded to planning (previously building and planning)	4,871	5,000	8,035	8,400	6,535	8,311	150			8,460	8,700	8,900	9,100	9,300
PLN - Professional Fees	Annual contract for general advice. No longer required with new planning contract.	2,992	3,090	-	-	-	-	-			-	-	-	-	-
PLN - Professional Fees	Extra professional fees - 3 year average. No longer required with planning contract.	2,483	2,340	-	-	-	-	-			-	-	-	-	-
PLN - Professional Fees	Third party planning services as per proposal. 2 year average	-	-	31,146	40,000	33,405	42,483	770	(6,439)		36,810				
PLN - Professional Fees	Short term rentals	-	-	-	11,700	11,700	14,880	270	(15,150)		-	-	-	-	-
TOTAL		10,346	21,910	39,180	71,860	59,800	76,052	1,380	(19,329)	-	58,100	21,800	22,300	22,800	23,300

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2024 Budget Detail Template
Economic Development

Inflation Rate
2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
EC DEV - Wages		122,047	101,630	82,170	84,870	69,138	87,928	1,590	1,235.35		90,750	92,800	94,900	97,100	99,300
EC DEV - Benefits		33,385	29,720	26,325	28,900	22,501	28,616	520	1,015.82		30,150	30,800	31,500	32,200	32,900
EC DEV - Seminars/Workshops		378	1,000	838	1,000	296	377	10			390	400	400	400	400
EC DEV - Conferences/Trade Shows		231	3,000	-	2,500	-	-	-	2,500		2,500	2,600	2,700	2,800	2,900
EC DEV - Memberships	Estimated	1,054	1,080	1,339	1,400	1,141	1,452	30			1,480	1,500	1,500	1,500	1,500
EC DEV - Specialized Training		-	500	-	500	-	-	-			-	-	-	-	-
EC DEV - Materials/Supplies	New signs - Community Centre, industrial park, pool	-	-	-	6,000	2,667	3,391	60	(3,451)		-	-	-	-	-
EC DEV - Cell Telephone		1,937	1,990	2,165	300	325	413	10	(423)		-	-	-	-	-
EC DEV - Computer Equipment		795	500	-	-	-	-	-			-	-	-	-	-
EC DEV - Contributions	SRFEDC annual contribution	60,261	57,757	57,757	68,136	62,208	79,114	1,430	(80,544)	29,183	29,183	29,900	30,600	31,300	32,000
EC DEV - Contributions	SRFEDC insurance contribution	-	5,890	-	-	-	-	-			-	-	-	-	-
EC DEV - Contributions	CIP incentives - Estimated. Larger CIP covered by reserves.	2,391	-	2,084	5,000	4,000	5,087	90	(177.00)		5,000	5,100	5,200	5,300	5,400
EC DEV - Contributions	Northeastern Corridor Marketing Campaign - Tourism support	-	5,000	5,088	-	-	-	-			-	-	-	-	-
EC DEV - Contributions	Tourism - Regional participation and brochure	-	-	-	4,500	-	-	-			-	-	-	-	-
EC DEV - Contributions	Tourims initiatives (local and regional). 1) Worlds Best Snowmobile Destination \$5,000) 2) Kap Chamber of Commerce - Shop Local Christmas Campaign \$500	-	-	-	8,500	3,562	4,530	80	890.00		5,500	5,600	5,700	5,800	5,900
EC DEV - Promotions	Promotional items	-	-	-	-	-	-	-	3,000		3,000	3,100	3,200	3,300	3,400
EC DEV - Marketing	Marketing plan	3,746	18,000	11,040	16,000	-	-	-			-	-	-	-	-
EC DEV - Marketing	NCCC - 2024 Tourist Guide	-	-	-	-	-	-	-		1,000	1,000	1,000	1,000	1,000	1,000

EC DEV - Marketing	IP marketing and sales campaign	23,167	-	-	-	-	-	-	-	-	-	-	-	-	-
EC DEV - Marketing	Waterfront Master Plan - Walking trails feasibility study	-	-	-	-	-	-	-	140,000	140,000	143,200	146,500	149,900	153,300	
EC DEV - Contracts	Community Profile Update	-	-	2,544	2,544	3,235	60	(3,295)		-	-	-	-	-	
EC DEV - Professional Fees	Housing development initiative study - Waterfront master plan	1,603	149,768	136,571	6,281	-	-	-		-	-	-	-	-	
EC DEV - Professional Fees	Mocreebec feasibility study	12,366	-	-	-	-	-	-		-	-	-	-	-	
EC DEV - Professional Fees	Review potential of other development properties	-	15,000	-	-	-	-	-		-	-	-	-	-	
TOTAL		263,361	390,835	325,378	236,431	168,382	214,143	3,880	(79,249)	170,183	308,953	316,000	323,200	330,600	338,000

Adjustments:

1) Add items as per 3 year capital plan

Description	Amount
SRFEDC annual funding	\$29,183
Waterfront Master Plan - Walking trails feasibility study	\$140,000
NCCC - 2024 Tourist Guide	\$1,000
Total	\$170,183

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2024 Budget Detail Template
 Non-Taxation Revenue

Inflation Rate
 2.3%

Account Name	Account Details	2021	2022	2022	2023	2023	2023	Adjustments			2024	2025	2026	2027	2028
		Actual	Budget	Actual	Budget	Actual to Date	Annualized	Inflation	Adj 1	Adj 2	Budget	Forecast	Forecast	Forecast	Forecast
	Charity rebates, vacant unit rebates, request for reconsideration, FORM 357 adjustments, others - Estimated	6,588	6,790	1,158	2,950	4,930	6,270	110	(1,708.00)		4,670	4,800	4,900	5,000	5,100
Taxation - Write-Offs															
Bank Interest	Separated in 2023	(42,036)	(48,360)	(20,000)	(37,240)	(21,192)	(26,952)	(490)	3,442		(24,000)	(24,600)	(25,200)	(25,800)	(26,400)
Investment Interest	Separated in 2023	-	-	-	-	(56,087)	(56,087)	(1,290)	25,229		(32,150)	(32,900)	(33,700)	(34,500)	(35,300)
Penalties & Interest	Penalties on taxes and general AR - 3 Yr Average	(42,407)	(33,260)	(37,169)	(35,780)	(29,363)	(37,343)	(680)	(950)		(38,970)	(39,900)	(40,800)	(41,700)	(42,700)
LIB - Library Grant	Minister of Finance	(4,900)	(4,900)	(4,900)	(4,900)	-	-	-	(4,900)		(4,900)	(5,000)	(5,100)	(5,200)	(5,300)
TREAS - Other Provincial Grants	Summer Experience Program	(3,723)	-	(3,380)	(3,530)	(3,697)	(3,697)	(90)			(3,790)	(3,900)	(4,000)	(4,100)	(4,200)
TREAS - Other Provincial Grants	OCLIF Grant	(5,000)	-	-	-	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	Municipal Development Intern (NOHFC)	(4,846)	-	-	-	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	JP Parise Sign	-	-	(1,000)	-	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	COVID-19 - SRA funding	(20,000)	-	-	-	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	COVID-19 - Recovery funding	(15,599)	-	-	-	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	Town Hall modernization project	-	(123,750)	-	(110,423)	-	-	-			-	-	-	-	-
TREAS - Other Provincial Grants	Mattagami Railroad Engine 100 refurbishments	-	(63,000)	(63,000)	(4,950)	(4,311)	(4,311)	-	4,311		-	-	-	-	-
TREAS - Other Provincial Grants	Arena boiler replacement grant	-	-	-	-	(6,444)	(6,444)	-	6,444		-	-	-	-	-
TREAS - Other Federal Grants	Canada Summer Jobs	(17,318)	-	(8,198)	(8,570)	(5,375)	(5,375)	(120)			(5,500)	(5,600)	(5,700)	(5,800)	(5,900)
TREAS - Other Federal Grants	Gas Tax Funds - Operating	(37,500)	(125,000)	(103,000)	(100,000)	(70,269)	(89,367)	(1,620)	90,987	(52,000)	(52,000)	-	-	-	-
TREAS - Other Fedetal Grants	Investment Attraction Intern (FEDNOR)	(10,813)	(21,420)	(1,818)	-	-	-	-			-	-	-	-	-
TREAS - Other Fedetal Grants	Housing development initiative study - Waterfront phase 2	-	(112,326)	(112,326)	-	(91,969)	(91,969)	(2,120)	94,089.00		-	-	-	-	-
TREAS - Other Fedetal Grants	Purchase asset management software and data acquisition	-	(52,000)	-	-	-	-	-			-	-	-	-	-
TREAS - Other Fedetal Grants	Waterfront Master Plan - Walking trails feasibility study	-	-	-	-	-	-	-	(126,000)	(126,000)	-	-	-	-	-
TREAS - Other Fedetal Grants	Town Beautification Committee projects	-	-	-	-	-	-	-	(10,000)	(10,000)	-	-	-	-	-
TREAS - Lottery Licenses/Fees	3 year average	(4,828)	(4,980)	(1,584)	(2,640)	(3,236)	(4,115)	(70)	676.00		(3,510)	(3,600)	(3,700)	(3,800)	(3,900)
TREAS - Tax Collection Fees		(6,636)	(5,000)	(5,898)	(6,270)	12,969	12,969	300	(16,983.68)		(3,710)	(3,800)	(3,900)	(4,000)	(4,100)
TREAS - Tax Certificates	3 year average	(1,962)	(1,480)	(980)	(1,480)	(1,155)	(1,469)	(30)	28.67		(1,470)	(1,500)	(1,500)	(1,500)	(1,500)
TREAS - Tax Sales		(7,441)	-	(4,754)	-	(3,128)	(3,128)	(70)	3,198.00		-	-	-	-	-
TREAS - Maps Copies Etc.	3 year average	(11)	(30)	(4)	-	-	-	-			-	-	-	-	-
TREAS - Marriage Licence	3 year average	(86)	(150)	(525)	(270)	(225)	(286)	(10)	(3.00)		(300)	(300)	(300)	(300)	(300)
TREAS - Land Sales		(147,603)	-	(81,618)	-	26,180	26,180	600	(26,780)		-	-	-	-	-
TREAS - Equipment Sales	Sale of surplus equipment - Example: Backhoe	-	-	-	(10,000)	-	-	-			-	-	-	-	-
TREAS - Miscellaneous Revenue	Gemini contribution	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(1,150)	1,150		(50,000)	(51,200)	(52,400)	(53,600)	(54,800)
TREAS - Miscellaneous Revenue	Sale of clothes - Estimated	-	-	-	(500)	(1,948)	(2,478)	(40)	2,018		(500)	(500)	(500)	(500)	(500)
TREAS - Miscellaneous Revenue	Town Hall flood	(20,510)	-	-	-	-	-	-			-	-	-	-	-
TREAS - Miscellaneous Revenue	COVID-19 HVAC Review - Reg Lamy Cultural Centre	-	(16,013)	(16,331)	-	-	-	-			-	-	-	-	-
GROCERY STORE - Lease		(24,640)	(24,640)	(24,640)	(25,870)	(21,663)	(27,550)	(500)	2,178		(25,870)	(26,500)	(27,100)	(27,700)	(28,300)

GROCERY STORE - Additional Rent		(13,399)	(13,800)	(13,043)	(13,630)	(11,390)	(14,486)	(260)			(14,750)	(15,100)	(15,400)	(15,800)	(16,200)
FD - Fire Department Revenue	Highway 11 calls (MTO)	-	-	(3,209)	-	-	-	-			-	-	-	-	-
FD - Fire Burning Permits	3 year average	(1,982)	(1,570)	(1,500)	(1,500)	(1,675)	(1,675)	(40)	(4.00)		(1,720)	(1,800)	(1,800)	(1,800)	(1,800)
FD - Donations		(1,000)	-	-	-	(1,500)	(1,500)	(30)	1,530.00		-	-	-	-	-
CBO - Building Permits	3 year average	(4,377)	(4,420)	(4,561)	(4,060)	(12,181)	(15,491)	(280)	7,627.90		(8,140)	(8,300)	(8,500)	(8,700)	(8,900)
CBO - Business License	3 year average	(51)	-	-	-	-	-	-	-		-	-	-	-	-
CBO - Compliance Letters		(458)	(390)	(240)	(450)	(80)	(80)	-	(179.33)		(260)	(300)	(300)	(300)	(300)
BLEO - POA Revenues	Provincial Offences Act - 3 year average	(17,838)	(20,130)	(5,992)	(12,800)	(14,143)	(14,143)	(330)	1,815.33		(12,660)	(13,000)	(13,300)	(13,600)	(13,900)
BLEO - Fines & Charges		(601)	-	(13,856)	-	-	-	-	-		-	-	-	-	-
POL - Ride Program Grant	3 year average	(6,532)	(6,170)	(5,177)	(6,700)	(5,363)	(5,363)	(120)	(207.69)		(5,690)	(5,800)	(5,900)	(6,000)	(6,100)
POL - CSPT Program		(788)	(1,110)	(361)	(770)	-	-	-	-		-	-	-	-	-
CEMC - Shared Services		(762)	(780)	-	(780)	(675)	(675)	(20)	(5)		(700)	(700)	(700)	(700)	(700)
PW - Equipment Rentals		-	-	(1,200)	-	-	-	-	-		-	-	-	-	-
WASTE - Shared Services	Garbage and recycling revenues from Fauquier based on GHD model	(72,242)	(49,760)	(55,180)	(58,250)	(37,951)	(48,265)	(870)	(3,865.00)		(53,000)	(54,200)	(55,400)	(56,700)	(58,000)
LF - Landfill Permits		(18,890)	(18,890)	(18,850)	(18,850)	(18,730)	(18,730)	(430)	430.00		(18,730)	(19,200)	(19,600)	(20,100)	(20,600)
LF - Landfill Tipping Fees	Estimated	(3,368)	(5,900)	(84,040)	(5,000)	(81,569)	(81,569)	(1,880)	78,449.00		(5,000)	(5,100)	(5,200)	(5,300)	(5,400)
LF - Waste/Recycling Bins		(368)	-	(390)	-	(245)	(245)	(10)	(79)		(330)	(300)	(300)	(300)	(300)
LF - Recycling Revenue	Estimated	(14,197)	-	(5,275)	(5,000)	(4,000)	(5,087)	(90)	(3,009)		(8,190)	(8,400)	(8,600)	(8,800)	(9,000)
CEM - Cemetery Plot Sales	3 year average	(114)	(200)	(150)	(90)	(500)	(500)	(10)	(990.00)		(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
CEM - Columbarium Sales	3 year average	(18,226)	(10,800)	(23,139)	(16,150)	(25,262)	(25,262)	(580)	3,633.06		(22,210)	(22,700)	(23,200)	(23,700)	(24,200)
CEM - Perpetual Care	3 year average	(286)	(150)	(3,450)	(1,250)	(250)	(318)	(10)	(1,672.00)		(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
CEM - Interment/Disinterment Fees	3 year average	(423)	(440)	(2,225)	(940)	(490)	(623)	(10)	(867.00)		(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
CEM - Monument Installation	3 year average	-	(20)	(900)	(320)	(313)	(398)	(10)	(592.00)		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
CEM - Public Trustee Revenue		-	-	-	-	(2,264)	(2,879)	(50)			(2,930)	(3,000)	(3,100)	(3,200)	(3,300)
ARENA - Rentals	3 year average	(8,151)	(10,140)	(10,654)	(9,760)	(11,304)	(14,376)	(260)			(14,640)	(15,000)	(15,300)	(15,700)	(16,100)
ARENA - Curling Club Rentals	3 year average	(7,765)	(10,190)	(10,769)	(9,160)	(6,522)	(8,295)	(150)	(715.00)		(9,160)	(9,400)	(9,600)	(9,800)	(10,000)
ARENA - Canteen Lease		-	-	(550)	(1,750)	(850)	(1,082)	(20)	1,077.00		(30)	-	-	-	-
ARENA - Golf Club Lease		(2,711)	(3,140)	(3,525)	(3,600)	(3,690)	(3,690)	(80)			(3,770)	(3,900)	(4,000)	(4,100)	(4,200)
HALL - Rentals	Estimated	(3,300)	(2,010)	(9,416)	(3,000)	(1,647)	(2,095)	(40)	(2,802.00)		(4,940)	(5,100)	(5,200)	(5,300)	(5,400)
HALL - Rentals	Rental to Aging at Home	(12,000)	(12,000)	(12,000)	(12,480)	(10,400)	(13,226)	(240)	986.00		(12,480)	(12,800)	(13,100)	(13,400)	(13,700)
MATT CENTRE - Leases/Rentals	Detox Rental	(52,821)	(53,878)	(53,878)	(54,960)	(45,796)	(58,243)	(1,050)	4,337.44		(54,960)	(56,200)	(57,500)	(58,800)	(60,200)

MATT CENTRE - Leases/Rentals	Al-Anon	(50)	(50)	(50)	(50)	(50)	(50)	-	-	(50)	(100)	(100)	(100)	(100)	
POOL - Donations		-	-	(298)	-	(326)	(326)	(10)		(340)	(300)	(300)	(300)	(300)	
POOL - Fees	2	-	(7,420)	(4,971)	(5,190)	(4,913)	(4,913)	(110)	81.00	(4,940)	(5,100)	(5,200)	(5,300)	(5,400)	
POOL - Lesson Fees	2 year average	-	(3,230)	(1,338)	(1,400)	(1,196)	(1,196)	(30)	(41.00)	(1,270)	(1,300)	(1,300)	(1,300)	(1,300)	
POOL - Rentals	2 year average	-	-	(720)	(750)	(123)	(123)	-	(298.50)	(420)	(400)	(400)	(400)	(400)	
TRAILER PARK - Water Revenues		(8,050)	(6,340)	(7,936)	(7,940)	(5,527)	(7,029)	(130)	(256.59)	(7,420)					
TRAILER PARK - Sewer Revenues		(5,740)	(4,300)	(5,644)	(5,640)	(3,934)	(5,003)	(90)	(185.17)	(5,280)					
TRAILER PARK - Rentals		(13,598)	(11,810)	(13,248)	(13,250)	(9,573)	(12,174)	(220)		(12,390)					
TRAILER PARK - Taxes Mobile Portion		(4,051)	(3,780)	(3,957)	(3,960)	(2,988)	(3,800)	(70)		(3,870)					
PLN - Planning Grant		(4,900)	(4,900)	(4,900)	(4,900)	(3,955)	(3,955)	(90)	90	(3,955)	(4,000)	(4,100)	(4,200)	(4,300)	
PLN - Planning Fees	3 year average	(172)	(1,060)	(2,500)	(1,060)	(4,650)	(5,914)	(110)	3,162.00	(2,860)	(2,900)	(3,000)	(3,100)	(3,200)	
PLN - Minor Variance Fees	3 year average	-	-	-	-	(500)	(500)	(10)	10.00	(500)	(500)	(500)	(500)	(500)	
PLN - Compliance/zoning letters		(297)	(320)	(195)	(340)	-	-	-		-	-	-	-	-	
TOTAL		(760,779)	(959,697)	(929,254)	(685,203)	(662,505)	(748,431)	(15,010)	269,885	(188,000)	(681,585)	(475,400)	(485,900)	(496,800)	(507,900)

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Waste Management Plan - Landfill expansion (100,000 cubic meters)	-\$52,000
Waterfront Master Plan - Walking trails feasibility study	-\$126,000
Town Beautification Committee projects	-\$10,000
Total	-\$188,000