

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
4.9% Overall Increase - Final

2026 Financial Budget
Overall Taxation Levy

	Reference	2023	2024		2025		2026	2026 Budget vs 2025 Budget		2025 Budget vs 2025 Actual		2025 Actual vs 2024 Actual	
		Actual	Budget	Actual	Budget	Projected	Budget	Variance in Dollars - (over)/under Prior Budget	Variance in Percentage	Variance in Dollars - (over)/under Actuals	Variance in Percentage	Variance in Dollars - (over)/under Prior Actuals	Variance in Percentage
Operating costs													
Corporate services	Schedule 1.0	1,574,130	1,529,950	1,646,603	1,756,993	1,634,473	1,674,484	82,509	4.70%	122,520	6.97%	(60,343)	-3.83%
Protective services	Schedule 2.0	437,465	435,190	419,432	446,070	422,953	473,160	(27,090)	-6.07%	23,117	5.18%	14,512	3.32%
Public works	Schedule 3.0	1,971,839	1,980,150	2,037,243	2,115,411	2,084,523	2,094,978	20,433	0.97%	30,888	1.46%	(112,685)	-5.71%
Health and social services	Schedule 4.0	396,252	424,950	420,081	438,500	435,613	488,113	(49,613)	-11.31%	2,887	0.66%	(39,361)	-9.93%
Culture and recreation	Schedule 5.0	581,983	621,938	582,553	593,410	593,026	613,590	(20,180)	-3.40%	383	0.06%	(11,043)	-1.90%
Planning and development	Schedule 6.0	285,448	367,053	190,703	215,070	145,693	172,730	42,340	19.69%	69,377	32.26%	139,754	48.96%
Total operating costs		5,247,116	5,359,231	5,296,615	5,565,454	5,316,281	5,517,055	48,399	0.87%	249,172	4.48%	(69,165)	-1.32%
Ontario Municipal Partnership Fund		(768,100)	(768,100)	(768,100)	(846,200)	(846,200)	(937,200)	91,000	10.75%	-	0.00%	78,100	-9.23%
Heads and beds revenue		(2,775)	(2,775)	(2,775)	(2,775)	(2,775)	(2,775)	-	0.00%	-	0.00%	-	0.00%
Utility corridor taxation		(155,058)	(155,058)	(155,058)	(155,058)	(155,058)	(155,058)	-	0.00%	-	0.00%	-	0.00%
Railway taxation		(5,498)	(5,498)	(5,498)	(5,498)	(4,107)	(4,107)	(1,391)	-25.30%	(1,391)	-25.30%	(1,391)	33.88%
Water charges: Non-metered		(553,646)	(584,673)	(586,221)	(602,209)	(600,463)	(632,810)	30,601	5.08%	(1,746)	-0.29%	46,817	-7.80%
Water charges: Metered		(11,666)	(19,500)	(15,382)	(14,685)	(11,102)	(12,717)	(1,968)	-13.40%	(3,583)	-24.40%	(564)	5.08%
Wastewater charges: Non-metered		(387,710)	(409,170)	(409,185)	(421,444)	(419,471)	(441,634)	20,189	4.79%	(1,973)	-0.47%	31,761	-7.57%
Wastewater charges: Metered		(600)	(600)	(600)	(600)	(600)	(600)	-	0.00%	-	0.00%	-	0.00%
Other revenue	Schedule 7.0	(718,403)	(680,035)	(599,152)	(628,328)	(670,050)	(554,080)	(74,248)	-11.82%	41,722	6.64%	(48,352)	7.22%
Total non-taxation revenue		(2,603,456)	(2,625,408)	(2,541,971)	(2,676,797)	(2,709,826)	(2,740,980)	64,183	2.40%	33,029	1.23%	106,370	-3.93%
Transfer of reserves (General) - Appendix A		-	(1,304,892)	-	-	-	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Operating component of municipal levy		2,643,660	1,428,931	2,754,644	2,888,657	2,606,456	2,776,075	112,581	3.90%	282,201	9.77%	37,205	1.41%
Municipal levy available to fund capital		(52,174)	1,345,792	20,079	165,410	447,612	432,979	(267,568)	-161.76%	(282,201)	-170.61%	(499,786)	957.91%
Taxation revenue		2,591,486	2,774,723	2,774,723	3,054,067	3,054,067	3,209,054	(154,987)	-5.07%	0	0.00%	(462,581)	-17.85%

Taxation revenue comprised of:

	2025 Amount Levied	2026 Base Revenue	2026 Budget
Residential	1,156,354	1,158,477	1,215,242
Multi-residential	57,969	57,969	60,809
Commercial	945,293	948,259	994,724
Industrial	3,637	3,636	3,814
Landfill	30	30	32
Pipeline	890,077	890,077	933,691
Managed Forests	707	707	742
	3,054,067	3,059,155	3,209,054

Municipal tax increase before reduction in education taxes

4.90%

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
4.9% Overall Increase - Final

Debt Repayment Summary

Note: 2025 MMAH Annual Repayment Limit: \$472,251 (remaining estimated debt town can take in terms of annual repayment)

A) LOAN IDENTIFIED IN 2015 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance (After 2025 year-end)	Annual Repayment	Debenture By-Law
###	LED streetlights	10	2.63%	1-Feb-27	\$168,901	\$28,233	\$19,319	By-Law 2017-04
###	Main St. cemetery hill and 7th & 8th Crescents reconstruction	20	3.33%	1-Feb-37	\$1,642,295	\$1,073,539	\$113,129	By-Law 2017-05

B) LOAN IDENTIFIED IN 2016 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance (After 2025 year-end)	Annual Repayment	Debenture By-Law
###	Waste and recycling truck and bins	10	2.54%	1-Dec-26	\$308,451	\$34,464	\$34,464	By-Law 2016-30

C) LOAN IDENTIFIED IN 2018 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance (After 2025 year-end)	Annual Repayment	Debenture By-Law
###	Replacement of loader	10	2.57%	15-Apr-29	\$239,594	\$90,899	\$27,323	By-Law 2019-10
###	Watermain construction on Ross Road and replacement of watermain section on Hollywood Ave/Fifth St.	25	3.13%	15-Apr-44	\$1,310,271	\$1,060,553	\$75,953	By-Law 2019-11
###	New playground equipment	5	2.06%	2-Mar-25	\$197,782	\$0	\$0	By-Law 2020-03

D) LOAN IDENTIFIED IN 2019 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance (After 2025 year-end)	Annual Repayment	Debenture By-Law
###	Arena back end structure upgrades	30	2.54%	1-Jun-50	\$1,309,845	\$1,137,578	\$62,653	By-Law 2020-09

E) LOAN IDENTIFIED IN 2022 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance (After 2025 year-end)	Annual Repayment	Debenture By-Law
###	Junction Road surface treatment	10	4.45%	15-Mar-33	\$601,482	\$474,607	\$75,176	By-Law 2023-09

F) LOAN IDENTIFIED IN 2022 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance (After 2025 year-end)	Annual Repayment	Debenture By-Law
###	Main St./Dupont St./Kelly Rd. resurfacing including Main St. watermain and Catherine St. construction	30	4.69%	1-Nov-54	\$3,208,500	\$3,158,052	\$200,341	By-Law 2024-36

G) LOAN IDENTIFIED IN 2023 BUDGET

	Description	Term (Years)	Rate	Maturity Date	Original Debt	Balance (After 2025 year-end)	Annual Repayment	
	Replacement of backhoe	7	5.60%	1-Sep-28	\$239,400	\$165,838	\$41,418	

	Original Debt	Balance (After 2025 year-end)	Annual Repayment
TOTAL DEBT	\$9,226,523	\$7,223,763	\$649,776

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2026 Budget Detail Template
Corporate Services

Service	Reference	Required	Essential	Expected	Discretionary	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	Delivery Model	Service Level
Council	Schedule 1.1	x				95,020	106,320	92,226	86,870	72,745	91,610	93,500	95,300	97,200	99,100	Internal	Part-time council
Elections	Schedule 1.2	x				-	-	-	-	-	12,600	-	-	-	-	Internal	
Administration	Schedule 1.3		x			1,419,875	1,360,790	1,462,125	1,607,353	1,504,063	1,504,436	1,490,100	1,519,900	1,550,000	1,580,900	Internal	
Town hall	Schedule 1.4		x			38,908	36,340	31,862	35,820	30,715	38,288	33,700	34,400	35,100	35,800	Contracted out	
MPAC	Schedule 1.5	x				20,327	21,500	21,501	21,950	21,950	22,550	23,000	23,500	24,000	24,500	Downloaded	
Previous Year (Surplus) / Deficit		x				-	-	-	-	-	-	-	-	-	-	Internal	
Bad debts		x				-	5,000	38,889	5,000	5,000	5,000	5,000	5,000	5,000	5,000	Internal	
TOTAL						1,574,130	1,529,950	1,646,603	1,756,993	1,634,473	1,674,484	1,645,300	1,678,100	1,711,300	1,745,300		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Council Services

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
COUNCIL - Salaries	Mayor and 4 Councillors	60,836	58,960	61,284	57,810	57,789	61,020	62,200	63,400	64,700	66,000
COUNCIL - Per Diem	Estimated	6,117	12,830	2,497	2,550	1,369	4,000	4,100	4,200	4,300	4,400
COUNCIL - Benefits	CPP/EHT/WSIB	3,600	3,490	3,238	3,050	3,125	3,300	3,400	3,500	3,600	3,700
COUNCIL - Seminars & Workshops	3 average average	711	4,000	2,615	2,230	1,073	1,470	1,500	1,500	1,500	1,500
COUNCIL - Seminars & Workshops	Senior's lunch event - Estimated	-	-	3,843	3,920	1,873	2,000	2,000	2,000	2,000	2,000
COUNCIL - Seminars & Workshops	Volunteer recognition event - Estimated	-	-	-	-	417	500	500	500	500	500
COUNCIL - Conferences/Trade Shows	2026 conferences (ROMA and AMO 1 member each)	18,291	15,000	8,050	3,000	2,594	5,000	5,100	5,200	5,300	5,400
COUNCIL - Specialized Training		-	1,000	-	-	-	-	-	-	-	-
COUNCIL - Memberships		3,132	3,310	3,001	3,060	1,791	3,060	3,100	3,200	3,300	3,400
COUNCIL - Materials/Supplies		-	430	-	-	-	-	-	-	-	-
COUNCIL - Cell Phone	Mayor cell phone	384	420	492	500	530	540	600	600	600	600
COUNCIL - Contracts	Integrity commissioner - Estimated	-	5,000	5,000	8,500	-	8,500	8,700	8,900	9,100	9,300
COUNCIL - Insurance	Based on prior year actual plus inflation	1,949	1,880	2,206	2,250	2,184	2,220	2,300	2,300	2,300	2,300
TOTAL		95,020	106,320	92,226	86,870	72,745	91,610	93,500	95,300	97,200	99,100

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Elections

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Actual to Date	Projected	Budget	Forecast	Forecast	Forecast	Forecast
ELECTION - Seminars & Workshops	Elections training for Clerk and Deputy Clerk	-	-	-	-	-	-	400	-	-	-	-
ELECTION - Specialized Training	Training for potential councillors (before election)	-	-	-	-	-	-	5,000	-	-	-	-
ELECTION - Materials/Supplies	Misc supplies	-	-	-	-	-	-	2,000	-	-	-	-
ELECTION - Avertising		-	-	-	-	-	-	1,200	-	-	-	-
ELECTION - Contracts	Wages for individuals working on voting day	-	-	-	-	-	-	4,000	-	-	-	-
									-	-	-	-
TOTAL		-	-	-	-	-	-	12,600	-	-	-	-

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Administration

Inflation Rate
2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
ADMIN - Wages		364,968	370,870	372,233	380,020	350,567	313,610	319,900	326,300	332,800	339,500
ADMIN - Wages	Community Events and Recreation Intern	-	-	-	-	-	39,130	-	-	-	-
ADMIN - Benefits	Benefits, CPP, EI, EHT, WSIB	116,541	122,640	121,356	126,860	118,745	107,470	109,600	111,800	114,000	116,300
ADMIN - Benefits	Community Events and Recreation Intern	-	-	-	-	-	4,696	-	-	-	-
ADMIN - Seminars/Workshops	See allocation below under 1) Training plan. Also includes staff appreciation and other events	4,446	4,500	2,781	3,100	5,535	2,500	2,600	2,700	2,800	2,900
ADMIN - Conferences/Trade Shows	See allocation below under 1) Training plan	9,864	6,000	2,005	3,000	1,886	7,500	7,700	7,900	8,100	8,300
ADMIN - Memberships	Based on prior year actual plus inflation	1,987	2,040	120	2,240	2,221	2,260	2,300	2,300	2,300	2,300
ADMIN - Specialized Training	See allocation below under 1) Training plan	2,144	2,500	241	2,060	629	2,200	2,200	2,200	2,200	2,200
ADMIN - Materials/Supplies	3 year average	3,386	3,530	3,260	5,270	3,766	3,470	3,500	3,600	3,700	3,800
ADMIN - Materials/Supplies	Town of SRF table cloths (to be used for council chambers staff table, table booths, etc.)	677	-	-	-	-	-	-	-	-	-
ADMIN - Telephone	Telephone/internet charges - Estimated	10,953	11,200	9,228	9,410	10,505	10,720	10,900	11,100	11,300	11,500
ADMIN - Cell Phone		1,957	2,010	2,794	2,850	3,263	2,330	2,400	2,400	2,400	2,400
ADMIN - Postage	3 year average	10,526	9,200	9,372	10,060	11,315	10,400	10,600	10,800	11,000	11,200
ADMIN - Dues & Subscriptions	3 year average	375	320	-	-	-	-	-	-	-	-
ADMIN - Dues & Subscriptions	Zoom	2,447	1,610	1,239	1,260	1,341	1,370	1,400	1,400	1,400	1,400
ADMIN - Dues & Subscriptions	Adobe	703	900	723	730	618	630	600	600	600	600
ADMIN - Office Supplies	3 year average	3,187	5,450	4,297	4,570	7,840	5,110	5,200	5,300	5,400	5,500
ADMIN - Computer Expenses	3 year average	5,881	5,420	5,416	5,590	1,560	4,290	4,400	4,500	4,600	4,700
ADMIN - Computer Expenses	Front desk receipt printer. Current printer no longer working	1,457	-	-	-	-	-	-	-	-	-
ADMIN - Copying Expenses	3 year average	1,452	2,810	2,320	2,500	2,067	1,950	2,000	2,000	2,000	2,000
ADMIN - Accounting/Audit	Based on new contract	15,386	15,740	16,282	25,000	25,440	39,000	39,800	40,600	41,400	42,200
ADMIN - Legal Fees	3 year average	45,770	35,320	54,604	35,000	33,013	44,460	45,300	46,200	47,100	48,000
ADMIN - Interest Charges		623	-	-	-	-	-	-	-	-	-
ADMIN - Advertising	3 year average	-	-	1,269	940	63	440	400	400	400	400
ADMIN - Bank Charges	3 year average	8,245	8,490	8,783	9,060	9,745	8,920	9,100	9,300	9,500	9,700
ADMIN - Debt Repayments	See debt repayment summary sheet	535,826	578,790	624,295	671,350	588,577	649,780	662,800	676,100	689,600	703,400
ADMIN - Donations	Same as previous budget year	3,791	3,500	3,579	3,500	3,088	3,500	3,600	3,700	3,800	3,900
ADMIN - Contracts	Retirement benefits actuarial valuation (required to be done every 3 years)	-	-	-	2,600	2,544	-	-	-	-	-
ADMIN - Contracts	Vadim financial system support	16,884	11,810	13,743	14,010	14,010	14,290	14,600	14,900	15,200	15,500
ADMIN - Contracts	Stamp machine lease	1,102	1,540	1,060	1,080	1,239	1,260	1,300	1,300	1,300	1,300
ADMIN - Contracts	Photocopier lease	1,805	1,820	1,704	1,730	1,771	1,810	1,800	1,800	1,800	1,800
ADMIN - Contracts	IT managed services	42,459	36,330	38,037	38,800	37,214	38,800	39,600	40,400	41,200	42,000
ADMIN - Contracts	After hours telephone service	2,533	2,590	2,565	2,620	3,037	3,100	3,200	3,300	3,400	3,500
ADMIN - Contracts	Telematik emergency notification system (no longer using)	1,526	1,570	1,526	1,560	1,560	-	-	-	-	-
ADMIN - Contracts	Safetyhub program	1,221	1,250	1,221	1,240	1,476	1,510	1,500	1,500	1,500	1,500
ADMIN - Contracts	ICompass Support	-	4,580	4,580	4,580	4,580	4,670	4,800	4,900	5,000	5,100
ADMIN - Contracts	FileHold (no longer using)	-	-	1,563	1,590	-	-	-	-	-	-

ADMIN - Contracts	iCity Online and eBilling	-	-	-	-	7,000	7,140	7,300	7,400	7,500	7,700
ADMIN - Contracts	Town Hall modernization project	43,185	-	-	-	-	-	-	-	-	-
ADMIN - Contracts	Cloudpermit building module	12,295	6,000	6,106	6,110	3,053	3,110	3,200	3,300	3,400	3,500
ADMIN - Contracts	PSD asset management	-	-	-	-	5,049	5,150	5,300	5,400	5,500	5,600
ADMIN - Contracts	NEW - Voyent Alert	-	-	-	-	3,765	2,800	2,900	3,000	3,100	3,200
ADMIN - Contracts	Asset management	5,824	-	-	-	-	-	-	-	-	-
ADMIN - Contracts	Town land appraisals	-	-	2,035	-	-	-	-	-	-	-
ADMIN - Insurance	Based on prior year actual plus inflation	40,438	43,670	82,986	84,650	85,878	87,600	89,400	91,200	93,000	94,900
ADMIN - Tax Collection Fees	3 year average (charged back to taxpayer)	14,445	10,000	8,970	12,300	17,629	13,680	14,000	14,300	14,600	14,900
ADMIN - Town Municipal Taxes	Includes education portion	45,741	46,790	49,383	50,370	52,730	53,780	54,900	56,000	57,100	58,200
ADMIN - Professional Services	General services	-	-	449	-	-	-	-	-	-	-
ADMIN - Professional Services	Senior housing consulting services - Action Group	37,824	-	-	-	-	-	-	-	-	-
ADMIN - Professional Services	Consulting work for investment opportunity	-	-	-	32,425	32,425	-	-	-	-	-
ADMIN - Professional Services	2025 asset management plan and policy updates (O. Reg 588/17)	-	-	-	47,318	47,318	-	-	-	-	-
								-	-	-	-
TOTAL		1,419,875	1,360,790	1,462,125	1,607,353	1,504,063	1,504,436	1,490,100	1,519,900	1,550,000	1,580,900

Adjustments:

1) To adjust for current budget year anticipated amounts

2026 Training Plan

Position	Seminars/Workshops	Conference	Training	Total
CAO-Treasurer	\$500	\$5,000	\$0	\$5,500
Clerk	\$1,500	\$2,500	\$500	\$4,500
Admin & Rec Services Coordinator	\$500	\$0	\$1,700	\$2,200
Total	\$2,500	\$7,500	\$2,200	\$12,200

2) Add items as per 3 year capital plan

Description	Amount
Community Events and Recreation Intern - Wages	\$39,130
Community Events and Recreation Intern - Benefits	\$4,696
Total	\$43,826

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Assessment

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
ADMIN - Assessment Services	Annual MPAC payment	20,327	21,500	21,501	21,950	21,950	22,550	23,000	23,500	24,000	24,500
TOTAL		20,327	21,500	21,501	21,950	21,950	22,550	23,000	23,500	24,000	24,500

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Town Hall

Inflation Rate
2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
ADM BLDG - Wages	Regular repairs & maintenance	3,832	2,750	-	1,650	879	1,420	1,400	1,400	1,400	1,400
ADM BLDG - Wages	Town facilities cleaning	-	10,000	11,718	11,950	10,834	11,050	11,300	11,500	11,700	11,900
ADM BLDG - Benefits	Regular repairs & maintenance	707	600	-	330	238	310	300	300	300	300
ADM BLDG - Benefits	Town facilities cleaning	-	1,100	1,405	1,440	1,233	1,250	1,300	1,300	1,300	1,300
ADM BLDG - Materials/Supplies	Cleaning supplies and other - 3 year average	3,774	3,120	3,007	3,510	2,061	2,950	3,000	3,100	3,200	3,300
ADM BLDG - Heating Fuel		1,500	5,020	5,211	5,310	5,658	5,770	5,900	6,000	6,100	6,200
ADM BLDG - Hydro		3,611	3,210	3,946	4,030	3,654	3,720	3,800	3,900	4,000	4,100
ADM BLDG - Repairs & Maintenance	3 year average	1,094	2,190	834	1,740	520	820	800	800	800	800
ADM BLDG - Contracts	Third party cleaning	16,856	-	-	-	-	-	-	-	-	-
ADM BLDG - Contracts	Pest control and hand sanitizing stations	1,266	1,580	2,126	2,170	2,802	2,860	2,900	3,000	3,100	3,200
ADM BLDG - Contracts	Air quality review	-	-	-	-	-	5,238	-	-	-	-
ADM BLDG - Insurance	Based on prior year actual plus inflation	6,268	6,770	3,615	3,690	2,836	2,900	3,000	3,100	3,200	3,300
TOTAL		38,908	36,340	31,862	35,820	30,715	38,288	33,700	34,400	35,100	35,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Air quality review	\$5,238

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2026 Budget Detail Template
Protective Services

Service	Reference	Required	Essential	Expected	Discretionary	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	Delivery Model	Service Level
Fire	Schedule 2.1		x			125,520	128,490	119,640	129,620	118,918	133,310	136,000	138,700	141,400	144,100	Volunteers	Prevention and education, external suppression
Police	Schedule 2.2	x				279,536	272,860	271,860	281,400	284,910	315,920	322,300	328,700	335,200	341,800	Outsourced	Consistent with Ontario standards
Bylaw and building	Schedule 2.3	x				32,409	33,840	27,932	35,050	19,125	23,930	24,400	24,900	25,400	25,900	Outsourced	
TOTAL						437,465	435,190	419,432	446,070	422,953	473,160	482,700	492,300	502,000	511,800		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Fire Services

Inflation Rate
2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
FD - Wages	Volunteer firefighters	62,030	64,200	64,200	66,450	66,450	67,780	69,100	70,500	71,900	73,300
FD - Wages	Public works working on building	-	560	-	70	244	70	100	100	100	100
FD - Benefits	Volunteer firefighters	7,240	7,490	7,490	7,750	7,750	7,910	8,100	8,300	8,500	8,700
FD - Benefits	Public works working on building	-	140	-	10	55	20	-	-	-	-
FD - Seminars & Workshops	3 year average	667	500	716	580	970	780	800	800	800	800
FD - Conferences/Trade Shows	Annual conference - Fire Chief attending	5,024	-	-	2,500	-	2,500	2,600	2,700	2,800	2,900
FD - Memberships	Mutual Fire Aid Association and Fire Chief Association fees	349	380	380	380	430	440	400	400	400	400
FD - Health and Safety Materials	Replacement of personal protective equipment (bunker suits, boots, gloves, balaclava, etc.). Standard budget in the event equipment is required	-	1,000	1,000	1,000	850	1,000	1,000	1,000	1,000	1,000
FD - Medical	Firemen physicals	127	-	475	-	-	-	-	-	-	-
FD - Training	Hands-on training and training materials	-	2,000	2,646	3,000	1,264	3,000	3,100	3,200	3,300	3,400
FD - Materials/Supplies	Estimated based on required annual requirement	6,703	5,590	6,399	6,550	4,500	6,000	6,100	6,200	6,300	6,400
FD - Heating Fuel		2,922	5,180	3,120	3,670	4,779	4,880	5,000	5,100	5,200	5,300
FD - Hydro		4,033	3,930	3,729	3,800	3,790	3,870	3,900	4,000	4,100	4,200
FD - Telephone	Telephone charges under review - Estimated	1,088	1,120	767	790	1,359	1,390	1,400	1,400	1,400	1,400
FD - Radio	Radio/pager repairs and replacement including batteries - 3 year average	-	1,730	389	1,500	-	500	500	500	500	500
FD - Office Supplies	Estimated + new printer	168	250	-	-	-	1,100	1,100	1,100	1,100	1,100
FD - Repairs & Maintenance	General Fire Hall repairs & maintenance - 3 year average	563	1,040	-	510	1,422	660	700	700	700	700
FD - Repairs & Maintenance	Fire Hall LED lights upgrade	5,902	-	-	-	-	-	-	-	-	-
FD - Contracts	Pest control and hand sanitizing stations - Estimated	348	360	470	480	439	450	500	500	500	500
FD - Contracts	Answering/dispatch service	4,379	4,480	4,147	4,230	4,371	4,460	4,500	4,600	4,700	4,800
FD - Contracts	MOF - Forest Fire Management	-	460	-	460	480	490	500	500	500	500
FD - Contracts	Who's Responding	1,018	1,040	1,018	1,040	1,018	1,040	1,100	1,100	1,100	1,100
FD - Insurance	Prior year actual plus inflation	11,483	12,400	9,176	9,360	8,712	8,880	9,100	9,300	9,500	9,700
FD - Equipment R&M	Annual compressor maintenance including necessary parts and new health and safety requirement for annual face piece fit testing - 3 year average	3,241	3,390	3,241	3,740	6,528	4,340	4,400	4,500	4,600	4,700
FD - Recruiting & Retention	Recruiting and volunteer appreciation events and materials	-	1,500	1,500	1,500	1,859	1,500	1,500	1,500	1,500	1,500
FD - Fire Prevention	Estimated amount	985	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
SUBTOTAL		118,270	119,740	111,863	120,370	118,270	124,060	126,500	129,000	131,500	134,000

FIRE VEH - Fuel	Fire van - Estimated	-	200	-	200	103	200	200	200	200	200
FIRE VEH - Fuel	2010 fire truck - Estimated	990	500	368	500	370	500	500	500	500	500
FIRE VEH - Fuel	1995 fire truck - Estimated	331	300	132	300	175	300	300	300	300	300
FIRE VEH - Repair Parts	Fire van - Estimated	515	1,500	-	1,500	-	1,500	1,500	1,500	1,500	1,500
FIRE VEH - Repair Parts	2010 fire truck - Estimated	3,736	3,000	5,148	3,500	-	3,500	3,600	3,700	3,800	3,900
FIRE VEH - Repair Parts	1995 fire truck - Estimated	1,678	3,000	2,129	3,000	-	3,000	3,100	3,200	3,300	3,400
FIRE VEH - Repair Parts	2015 side x side - Estimated	-	250	-	250	-	250	300	300	300	300
SUBTOTAL		7,250	8,750	7,777	9,250	648	9,250	9,500	9,700	9,900	10,100
TOTAL		125,520	128,490	119,640	129,620	118,918	133,310	136,000	138,700	141,400	144,100

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Police Services

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
POL - Contract	Policing contract - Capped at 11% increase	273,090	264,660	264,660	273,700	273,700	303,810	309,900	316,100	322,400	328,800
POL - Contract	OPP NG9-1-1	-	-	-	680	-	-	-	-	-	-
POL - Ride Program	3 year average	5,363	6,290	6,290	6,210	6,210	6,230	6,400	6,500	6,600	6,700
PSB - Honoraria	Included in contributions/share of costs	100	100	100	-	-	-	-	-	-	-
PSB - Seminars & Workshops	Included in contributions/share of costs	191	1,000	-	-	-	-	-	-	-	-
PSB - Contributions/Share of Costs	As per equal share method approved by resolution under the OPP Detachment Board-James Bay East Report No. 2025-01 (Cost-sharing model calculations).	-	-	-	-	5,000	5,880	6,000	6,100	6,200	6,300
PSB - Memberships	Included in contributions/share of costs	792	810	810	810	-	-	-	-	-	-
TOTAL		279,536	272,860	271,860	281,400	284,910	315,920	322,300	328,700	335,200	341,800

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Bylaw Enforcement and Building Inspection

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
CBO - Seminars & Workshops		293	-	-	-	-	-	-	-	-	-
CBO - Conferences/Trade Shows		-	2,000	-	-	-	-	-	-	-	-
CBO - Memberships		-	340	340	340	-	-	-	-	-	-
CBO - Specialized Training		198	1,200	-	-	-	-	-	-	-	-
CBO - Contracts	CBO contract with RSM Consulting - 3 year average	27,407	27,780	25,710	27,090	18,671	23,930	24,400	24,900	25,400	25,900
SUBTOTAL		27,898	31,320	26,050	27,430	18,671	23,930	24,400	24,900	25,400	25,900
BLEO - Seminars & Workshops	To be recorded in administration dept.	-	-	-	-	-	-	-	-	-	-
BLEO - Conferences/Trades Shows		1,572	-	1,283	3,400	-	-	-	-	-	-
BLEO - Memberships		164	220	396	260	274	-	-	-	-	-
BLEO - Specialized Training		2,390	2,000	-	3,210	-	-	-	-	-	-
BLEO - Materials/Supplies		385	300	203	750	180	-	-	-	-	-
SUBTOTAL		4,511	2,520	1,882	7,620	454	-	-	-	-	-
TOTAL		32,409	33,840	27,932	35,050	19,125	23,930	24,400	24,900	25,400	25,900

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2026 Budget Detail Template
Public Works

Service	Reference	Required	Essential	Expected	Discretionary	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	Delivery Model	Service Level
Administration	Schedule 3.1		x			437,255	463,320	458,379	553,320	470,738	453,400	452,500	461,500	470,700	480,000	Internal	
Fleet	Schedule 3.2		x			119,345	142,780	130,521	137,650	144,864	139,640	142,300	145,000	147,700	150,400	Internal	
Overhead						556,600	606,100	588,900	690,970	615,602	593,040	594,800	606,500	618,400	630,400		
Roads - winter	Schedule 3.3		x			168,546	149,410	81,362	112,210	153,471	183,668	187,300	191,100	195,000	198,900	Internal	Consistent with MTO requirements
Roads - RSM	Schedule 3.4		x			89,728	93,880	95,100	63,860	82,646	89,660	82,300	84,000	85,700	87,400	Internal	Consistent with MTO requirements
Streetlighting	Schedule 3.5		x			20,530	19,150	22,566	21,880	24,258	23,400	23,900	24,300	24,700	25,100	Contracted out	
Other transportation	Schedule 3.6		x			33,529	48,280	42,465	40,130	77,535	71,190	72,700	74,000	75,300	76,700	Internal	
Transportation						312,333	310,720	241,493	238,080	337,910	367,918	366,200	373,400	380,700	388,100		
Garbage collection	Schedule 3.7		x			88,105	100,950	95,252	89,600	98,453	51,000	52,000	53,000	54,000	55,100	Internal	
Landfill	Schedule 3.8		x			135,614	130,450	112,364	101,960	110,008	106,660	83,400	84,900	86,500	88,100	Internal	
Solid waste						223,719	231,400	207,616	191,560	208,461	157,660	135,400	137,900	140,500	143,200		
Water	Schedule 3.9		x			548,491	506,240	615,696	621,670	563,159	610,200	622,400	634,900	647,500	660,400	Contracted out	Consistent with MOE requirements
Wastewater	Schedule 3.10		x			330,696	325,690	383,538	373,131	359,391	366,160	373,400	380,800	388,400	396,000	Contracted out	Consistent with MOE requirements
Sewer and water						879,187	831,930	999,234	994,801	922,550	976,360	995,800	1,015,700	1,035,900	1,056,400		
TOTAL						1,971,839	1,980,150	2,037,243	2,115,411	2,084,523	2,094,978	2,092,200	2,133,500	2,175,500	2,218,100		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Public Works Administration

Inflation Rate

2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
O/H - Wages	Includes wages for public works general work including all banked time/floatesr/sick leaves/vacation	239,369	251,020	250,375	329,720	266,526	245,610	250,500	255,500	260,600	265,800
O/H - Benefits		100,830	116,080	108,106	139,820	108,553	108,130	110,300	112,500	114,800	117,100
O/H - Seminars & Workshops	3 year average	2,026	1,500	367	1,050	-	800	800	800	800	800
O/H - Conferences/Trade Shows		3,239	3,000	2,688	3,000	4,449	3,000	3,100	3,200	3,300	3,400
O/H - Memberships	Estimated	129	130	1,800	1,160	1,800	1,840	1,900	1,900	1,900	1,900
O/H - Health and Safety Materials	Estimated	254	260	220	220	-	-	-	-	-	-
O/H - Specialized Training	Estimated. PW Training plan. Includes PWC training.	232	5,000	1,604	4,000	4,816	5,000	5,100	5,200	5,300	5,400
O/H - Materials/Supplies	3 year average	14,829	17,520	22,750	18,870	23,289	20,290	20,700	21,100	21,500	21,900
O/H - Materials/Supplies	NEW - Small compactor, glove/boot dryer, battery operated tools, chainsaw and safety equipment	-	-	-	-	-	3,900	-	-	-	-
O/H - Materials/Supplies	NEW - Barricade fencing	-	6,000	-	-	-	6,000	-	-	-	-
O/H - Materials/Supplies	Hot water pressurer washer	10,344	-	-	-	-	-	-	-	-	-
O/H - Materials/Supplies	Crosswalks (Electronic speed radar signs)	8,043	-	-	-	-	-	-	-	-	-
O/H - Heating Fuel	PW Garage - 3 year average	11,380	14,310	9,148	11,400	12,930	13,190	13,500	13,800	14,100	14,400
O/H - Hydro	PW Garage - 3 year average	2,968	3,570	3,818	3,400	3,650	3,720	3,800	3,900	4,000	4,100
O/H - Hydro	Lavoie property - 3 year average	302	330	335	340	137	-	-	-	-	-
O/H - Cell Telephone	PWC and PW Lead Hand	2,132	2,180	1,968	2,010	2,110	2,150	2,200	2,200	2,200	2,200
O/H - Radio License (Base)	Prior year actual plus inflation	780	800	814	830	836	860	900	900	900	900
O/H - Repairs & Maintenance	Regular R&M for garage - 3 year average	4,608	4,700	6,147	3,470	8,492	6,420	6,500	6,600	6,700	6,800
O/H - Contracts	Pest control and hand sanitizing stations - Estimated	348	360	470	480	439	450	500	500	500	500
O/H - Contracts	Electrical Safety Authority	3,747	3,840	3,932	4,010	4,060	4,140	4,200	4,300	4,400	4,500
O/H - Contracts	Bear traps - 3 year average	-	2,230	1,854	1,130	2,808	1,550	1,600	1,600	1,600	1,600
O/H - Contracts	Fire extinguisher maintenance	3,076	3,150	1,966	2,660	2,460	2,500	2,600	2,700	2,800	2,900
O/H - Contracts	Maintenance contract for all municipal buildings	4,368	1,150	1,145	-	-	-	-	-	-	-
O/H - Contracts	Insurance claim - Sewer back up	-	-	10,000	-	-	-	-	-	-	-
O/H - Contracts	Energy Conservation and Demand Management Plan (CDM Plan), O. Reg. 507/18	-	-	3,623	-	-	-	-	-	-	-
O/H - Insurance	Prior year actual plus inflation	24,251	26,190	25,249	25,750	23,383	23,850	24,300	24,800	25,300	25,800
TOTAL		437,255	463,320	458,379	553,320	470,738	453,400	452,500	461,500	470,700	480,000

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Public Works Fleet

Inflation Rate
2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
PICKUP - Fuel	2013 GMC Sierra - (not in use due to road safety issues)	2,426	2,000	1,317	2,000	-	-	-	-	-	-
PICKUP - Fuel	2017 Chev Silverado - 3 year average	1,688	1,500	1,207	1,500	2,181	1,690	1,700	1,700	1,700	1,700
PICKUP - Fuel	2022 Ram 1500 Reg Cab - 3 year average	3,495	3,000	3,230	3,000	3,431	3,390	3,500	3,600	3,700	3,800
PICKUP - Fuel	2022 Ram 1500 Crew Cab - 3 year average	3,611	3,000	3,026	3,000	3,128	3,260	3,300	3,400	3,500	3,600
PICKUP - Repair & Maintenance	2013 GMC Sierra - (not in use due to road safety issues)	1,982	1,500	-	1,500	-	-	-	-	-	-
PICKUP - Repair & Maintenance	2017 Chev Silverado - Estimated	2,166	1,500	402	1,500	1,301	1,500	1,500	1,500	1,500	1,500
PICKUP - Repair & Maintenance	2022 Ram 1500 Reg Cab	-	-	393	-	100	1,000	1,000	1,000	1,000	1,000
PICKUP - Repair & Maintenance	2022 Ram 1500 Crew Cab	-	-	-	-	100	1,000	1,000	1,000	1,000	1,000
PICKUP - Licenses		-	730	-	-	-	-	-	-	-	-
SUBTOTAL		15,368	13,230	9,575	12,500	10,241	11,840	12,000	12,200	12,400	12,600
TRUCK - Wages		3,159	3,370	4,296	2,860	5,579	3,930	4,000	4,100	4,200	4,300
TRUCK - Benefits		733	800	982	680	1,300	1,000	1,000	1,000	1,000	1,000
TRUCK - Diesel	2014 sander/dump truck - 3 year average	5,632	4,030	2,983	4,090	5,198	5,300	5,400	5,500	5,600	5,700
TRUCK - Diesel	2018 garbage truck - 3 year average	26,284	24,270	27,857	26,540	16,855	15,000	15,300	15,600	15,900	16,200
TRUCK - Repairs & Maintenance	2014 sander/dump truck - 3 year average	3,068	2,540	870	1,590	7,628	3,860	3,900	4,000	4,100	4,200
TRUCK - Repairs & Maintenance	2018 garbage truck - 3 year average	11,557	27,380	41,328	29,340	5,870	19,590	20,000	20,400	20,800	21,200
TRUCK - Licenses	For all trucks	3,568	3,650	-	3,650	-	3,650	3,700	3,800	3,900	4,000
SUBTOTAL		54,001	66,040	78,316	68,750	42,430	52,330	53,300	54,400	55,500	56,600
UTV - Wages		490	330	1,786	850	60	700	700	700	700	700
UTV - Benefits		57	10	227	110	7	100	100	100	100	100
UTV - Diesel	Estimated	-	-	639	450	584	610	600	600	600	600
UTV - Repairs & Maintenance	Estimated	2,049	2,000	1,048	2,000	1,008	1,370	1,400	1,400	1,400	1,400
SUBTOTAL		2,596	2,340	3,700	3,410	1,659	2,780	2,800	2,800	2,800	2,800
GRADER - Wages	Major maintenance and repairs to be done third party	847	2,340	4,141	3,280	2,289	2,190	2,200	2,200	2,200	2,200
GRADER - Benefits		185	470	882	670	531	530	500	500	500	500
GRADER - Diesel	2001 grader - 3 year average	5,883	7,100	5,305	6,230	7,367	6,180	6,300	6,400	6,500	6,600
GRADER - Diesel	1979 grader - 3 year average	3,238	3,160	1,496	2,880	3,232	2,660	2,700	2,800	2,900	3,000
GRADER - Repairs & Maintenance	2001 grader - Estimated	71	11,190	3,791	6,550	4,246	10,000	10,200	10,400	10,600	10,800
GRADER - Repairs & Maintenance	1979 grader - Estimated	401	1,580	1,089	1,580	7,592	10,000	10,200	10,400	10,600	10,800
SUBTOTAL		10,625	25,840	16,704	21,190	25,257	31,560	32,100	32,700	33,300	33,900
LOADER - Wages	Major maintenance and repairs to be done third party	1,719	650	323	680	549	780	800	800	800	800

LOADER - Benefits		-	10	73	40	127	70	100	100	100	100
LOADER - Diesel	3 year average	10,486	11,420	9,735	11,960	12,491	10,900	11,100	11,300	11,500	11,700
LOADER - Repairs & Maintenance	3 year average	17,740	15,150	892	10,460	37,104	18,580	19,000	19,400	19,800	20,200
SUBTOTAL		29,945	27,230	11,023	23,140	50,271	30,330	31,000	31,600	32,200	32,800
STEAM JENNY - Wages	Major maintenance and repairs to be done third party	-	-	-	-	-	-	-	-	-	-
STEAM JENNY - Benefits		-	-	-	-	-	-	-	-	-	-
STEAM JENNY - Fuel	Estimated	-	100	-	-	141	140	100	100	100	100
STEAM JENNY - Repairs & Maintenance	Estimated	620	500	-	-	-	-	-	-	-	-
SUBTOTAL		620	600	-	-	141	140	100	100	100	100
PORTABLE HEATER - Fuel	Estimated	-	1,850	-	1,150	166	60	100	100	100	100
SUBTOTAL		-	1,850	-	1,150	166	60	100	100	100	100
BACKHOE - Wages	Major maintenance and repairs to be done third party	206	400	360	170	-	170	200	200	200	200
BACKHOE - Benefits		35	100	65	40	-	30	-	-	-	-
BACKHOE - Fuel	3 year average	5,090	3,530	6,788	5,060	8,283	6,720	6,900	7,000	7,100	7,200
BACKHOE - Repairs & Maintenance	3 year average	670	1,620	3,963	2,240	6,416	3,680	3,800	3,900	4,000	4,100
SUBTOTAL		6,001	5,650	11,176	7,510	14,699	10,600	10,900	11,100	11,300	11,500
TOTAL		119,345	142,780	130,521	137,650	144,864	139,640	142,300	145,000	147,700	150,400

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

2026 Budget Detail Template
Winter Roads Maintenance

Inflation Rate
2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
SNOW REMOVAL - Wages		85,421	75,080	40,630	64,150	94,245	79,620	81,200	82,800	84,500	86,200
SNOW REMOVAL - Benefits		17,750	17,170	8,743	14,120	20,900	18,888	19,300	19,700	20,100	20,500
SNOW REMOVAL - Contracts	By-Pass maintained by Province	3,053	3,120	3,120	3,120	3,120	3,180	3,200	3,300	3,400	3,500
SNOW REMOVAL - Contracts	Rental of dump truck/driver and loader for snow removal - Estimated	21,889	22,000	-	-	5,861	52,000	53,000	54,100	55,200	56,300
SNOW REMOVAL - Equipment Rental	Rental of backhoe for winter season	10,583	-	-	-	-	-	-	-	-	-
SAND/SALT - Wages		3,846	5,720	3,685	4,750	3,575	4,020	4,100	4,200	4,300	4,400
SAND/SALT - Benefits		813	1,320	829	1,070	770	960	1,000	1,000	1,000	1,000
SAND/SALT - Materials/Supplies	Winter sand	25,191	25,000	24,355	25,000	25,000	25,000	25,500	26,000	26,500	27,000
TOTAL		168,546	149,410	81,362	112,210	153,471	183,668	187,300	191,100	195,000	198,900

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Road Street Maintenance

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
RSM - Wages		39,820	39,420	38,995	33,030	46,288	37,680	38,400	39,200	40,000	40,800
RSM - Benefits		7,707	8,740	7,847	7,020	9,588	8,350	8,500	8,700	8,900	9,100
RSM - Materials/Supplies	Stockpile of granular, cold mix, and topsoil, and others	17,006	16,730	6,055	10,400	11,798	11,620	11,900	12,100	12,300	12,500
RSM - Repairs & Maintenance	General repairs	-	5,000	3,653	5,000	6,928	5,000	5,100	5,200	5,300	5,400
RSM - Repairs & Maintenance	New - Crackfilling dedicated budget line	-	-	-	-	-	10,000	10,200	10,400	10,600	10,800
RSM - Repairs & Maintenance	New - Guardrail repairs on Golf Course road	-	-	-	-	-	9,000	-	-	-	-
RSM - Repairs & Maintenance	2nd Avenue road improvements (project added after budget approval)	-	-	5,989	-	-	-	-	-	-	-
RSM - Repairs & Maintenance	General road repairs/patching for water breaks. Capital item.	23,150	20,000	20,000	-	-	-	-	-	-	-
RSM - Contracts	Street sweeper rental	1,639	3,570	11,748	8,000	7,174	7,310	7,500	7,700	7,900	8,100
RSM - Contracts	Beaver control - 3 year average	406	420	813	410	870	700	700	700	700	700
TOTAL		89,728	93,880	95,100	63,860	82,646	89,660	82,300	84,000	85,700	87,400

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Streetlighting

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
STREETLIGHTS - Hydro	3 year average	13,709	16,150	16,477	15,550	16,026	16,350	16,700	17,000	17,300	17,600
STREETLIGHTS - Repairs & Maintenance	3 year average	6,821	3,000	6,089	6,330	8,232	7,050	7,200	7,300	7,400	7,500
TOTAL		20,530	19,150	22,566	21,880	24,258	23,400	23,900	24,300	24,700	25,100

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2026 Budget Detail Template
 Other Transportation Services

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	Adjustments				2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Inflation	Adj 1	Adj 2	Adj 3	Budget	Forecast	Forecast	Forecast	Forecast
B&C - Wages		-	400	396	410	1,798	40	(1,177)			660	700	700	700	700
B&C - Benefits		-	90	89	90	408	10	(252.91)			170	200	200	200	200
B&C - Repairs & Maintenance	3 year average	-	-	3,446	1,380	9,118	180	(5,110)			4,190	4,300	4,400	4,500	4,600
SUBTOTAL		-	490	3,931	1,880	11,324	230	(6,540)	-	-	5,020	5,200	5,300	5,400	5,500
GRASS MOWING - Wages		-	-	-	-	23,588	470	(2,745)			21,310	21,700	22,100	22,500	23,000
GRASS MOWING - Benefits		-	-	-	-	3,818	80	(93.26)			3,800	3,900	4,000	4,100	4,200
GRASS MOWING - Materials/Supplies	All equipment - 3 year average	651	1,060	1,459	-	-	-	703			700	700	700	700	700
GRASS MOWING - Materials/Supplies	2 brush cutters/whippers	-	-	-	1,800	1,937	40	(1,977)			-	-	-	-	-
GRASS MOWING - Materials/Supplies	2 lawnmowers	-	-	-	-	-	-	2,000			2,000	2,000	2,000	2,000	2,000
GRASS MOWING - Fuel		725	720	980	820	629	10	139			780	800	800	800	800
GRASS MOWING - Repair Parts	All mowers and trimmers - 3 year average	221	300	1,592	1,000	-	-	604			600	600	600	600	600
SUBTOTAL		1,597	2,080	4,031	3,620	29,972	600	(1,368)	-	-	29,190	29,700	30,200	30,700	31,300
BRUSH - Wages		866	1,300	-	270	348	10	8			370	400	400	400	400
BRUSH - Benefits		194	320	-	70	84	-	8			90	100	100	100	100
SUBTOTAL		1,060	1,620	-	340	432	10	16	-	-	460	500	500	500	500
DITCHING - Wages		-	-	292	300	-	-				-	-	-	-	-
DITCHING - Benefits		-	-	67	70	-	-				-	-	-	-	-
DITCHING - Contracts	Road ditching (landfill road, Junction Rd, Jacksonboro) and winter cleanout ditching - Estimated	6,953	15,000	15,000	15,000	13,771	280	949			15,000	15,300	15,600	15,900	16,200
SUBTOTAL		6,953	15,000	15,359	15,370	13,771	280	949	-	-	15,000	15,300	15,600	15,900	16,200
CATCH BASINS - Wages		2,408	4,770	4,032	2,000	7,512	150	(3,460)			4,200	4,300	4,400	4,500	4,600
CATCH BASINS - Benefits		468	1,100	847	450	1,582	30	(649.69)			960	1,000	1,000	1,000	1,000
CATCH BASINS - Repairs & Maintenance	Estimated	1,042	2,000	3,787	2,000	1,518	30	1,452.00			3,000	3,100	3,200	3,300	3,400
CATCH BASINS - Contracts	Catch basin levelling program - Contracted out - Capital work	997	-	-	-	-	-				-	-	-	-	-
SUBTOTAL		4,915	7,870	8,666	4,450	10,612	210	(2,657)	-	-	8,160	8,400	8,600	8,800	9,000
TSIGN - Wages		-	170	-	-	529	10	(380)			160	200	200	200	200
TSIGN - Benefits		-	40	-	-	117	-	(78.14)			40	-	-	-	-
TSIGN - Materials/Supplies	Estimated	6,063	3,000	616	2,000	890	20	590			1,500	1,500	1,500	1,500	1,500
SUBTOTAL		6,063	3,210	616	2,000	1,536	30	132	-	-	1,700	1,700	1,700	1,700	1,700
LINE PAINTING - Materials/Supplies	Line paint	-	-	-	-	-	-				-	-	-	-	-
LINE PAINTING - Contracts		-	-	-	-	-	-				-	-	-	-	-
SUBTOTAL		232	-	-	-	-	-	-	-	-	-	-	-	-	-
SIDEWALK - Wages		413	1,550	469	590	972	20	(434)			560	600	600	600	600
SIDEWALK - Benefits		89	380	105	140	216	-	(79.81)			140	100	100	100	100
SIDEWALK - Repairs & Maintenance	Minor repairs	-	2,000	-	500	-	-	500			500	500	500	500	500
SIDEWALK - Contracts	Sidewalk replacement annual program	-	-	-	-	-	-				-	-	-	-	-
SUBTOTAL		502	3,930	574	1,230	1,188	20	(13)	-	-	1,200	1,200	1,200	1,200	1,200

GRADING - Wages		1,862	2,280	1,045	1,550	975	20	174.22			1,170	1,200	1,200	1,200	1,200
GRADING - Benefits		419	560	242	370	220	-	72.65			290	300	300	300	300
SUBTOTAL		2,281	2,840	1,287	1,920	1,195	20	247	-	-	1,460	1,500	1,500	1,500	1,500
SAFETY DEVICES - Clothing	Hi vis safety clothing - As per Collective Agreement	4,578	5,070	3,844	4,480	3,600	70	337			4,010	4,100	4,200	4,300	4,400
SAFETY DEVICES - Materials/Supplies	Safety equipment PPE (and volunteers). Estimated	691	3,000	400	1,000	-	-	1,000			1,000	1,000	1,000	1,000	1,000
SAFETY DEVICES - Contracts	Inspection of lifting devices	4,657	3,170	3,757	3,840	3,905	80				3,990	4,100	4,200	4,300	4,400
SUBTOTAL		9,926	11,240	8,001	9,320	7,505	150	1,337	-	-	9,000	9,200	9,400	9,600	9,800
TOTAL		33,529	48,280	42,465	40,130	77,535	1,550	(7,898)	-	-	71,190	72,700	74,000	75,300	76,700

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Garbage Collection

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Actual to Date	Projected	Budget	Forecast	Forecast	Forecast	Forecast
WASTE - Wages		49,699	49,790	49,794	44,840	25,591	35,926	40,790	41,600	42,400	43,200	44,100
WASTE - Benefits		10,755	11,870	11,168	10,470	6,285	8,823	10,210	10,400	10,600	10,800	11,000
WASTE - Shared Services	Cost transfer station, delivery, contaminated material charge - 3 year average	24,869	34,290	34,290	34,290	40,078	40,078	-	-	-	-	-
WASTE - Contracts	Under the producer responsibility organization, non-eligible sources (commercial, industrial, institutional) are no longer eligible under the blue box program. Effective Jan 1, 2026 the non-eligible sources will be responsible for blue box recycables at their cost. Need Council direction on continuation of service.	-	-	-	-	9,706	13,626	-	-	-	-	-
WASTE - Equipment Rental	Truck rental due to town truck been down - Estimated	2,782	5,000	-	-	-	-	-	-	-	-	-
TOTAL		88,105	100,950	95,252	89,600	81,659	98,453	51,000	52,000	53,000	54,000	55,100

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Landfill Operations

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
LF - Wages		53,992	48,230	40,480	42,070	42,199	41,160	42,000	42,800	43,700	44,600
LF - Benefits		8,113	7,680	5,187	6,270	5,480	6,240	6,400	6,500	6,600	6,700
LF - Materials/Supplies	Includes granular A for landfill road, landfill site road, materials for shelter, and other - 3 year average	406	2,020	1,968	2,020	2,860	1,740	1,800	1,800	1,800	1,800
LF - Diesel	Dozer - 3 year average	2,531	2,440	1,441	2,160	2,050	2,010	2,100	2,100	2,100	2,100
LF - Heating	Shelter heating	1,271	1,660	589	1,020	1,366	1,080	1,100	1,100	1,100	1,100
LF - Repair Parts	Dozer repairs (parts and external service) - Estimated	1,251	6,480	266	6,350	2,742	5,000	5,100	5,200	5,300	5,400
LF - Repairs & Maintenance	Landfill road upgrades - Annual	-	2,000	12	2,000	1,189	2,000	2,000	2,000	2,000	2,000
LF - Contracts	Field work for fall sampling and lab costs	7,764	7,940	7,764	7,920	14,000	14,280	14,600	14,900	15,200	15,500
LF - Contracts	Landfill expansion project	60,286	52,000	27,153	25,000	31,052	25,000	-	-	-	-
LF - Contracts	Disposal of hazardous waste (paint, oil, etc.)	-	-	23,434	3,000	3,000	4,000	4,100	4,200	4,300	4,400
LF - Contracts	Annual water quality monitoring report	-	-	4,070	4,150	4,070	4,150	4,200	4,300	4,400	4,500
TOTAL		135,614	130,450	112,364	101,960	110,008	106,660	83,400	84,900	86,500	88,100

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Waste Management Plan - Landfill expansion (100,000 cubic meters)	\$25,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Water Treatment and Distribution

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
W-DEL - Wages	Water breaks and other	10,871	6,780	12,873	8,270	7,616	9,450	9,600	9,800	10,000	10,200
W-DEL - Benefits		2,196	1,560	2,906	1,900	1,343	2,140	2,200	2,200	2,200	2,200
W-DEL - Materials/Supplies	3 year average	1,713	1,340	1,760	1,760	-	1,160	1,200	1,200	1,200	1,200
W-DEL - Materials/Supplies	Fire hydrant markers	-	-	-	-	-	4,000	4,100	4,200	4,300	4,400
W-DEL - Repairs & Maintenance	Regular R&M - 3 year average	11,576	7,590	-	7,030	11,024	7,530	7,700	7,900	8,100	8,300
W-DEL - Contracts	6th Street swabbing	26,970	-	-	-	-	-	-	-	-	-
W-DEL - Contracts	Water break - 2nd/3rd Ave	-	-	26,236	-	-	-	-	-	-	-
SUBTOTAL		53,326	17,270	43,775	18,960	19,983	24,280	24,800	25,300	25,800	26,300
W-TREAT - Heating Fuel		16,379	16,760	10,070	14,590	12,909	13,170	13,400	13,700	14,000	14,300
W-TREAT - Hydro		42,778	43,760	46,911	42,420	48,550	49,520	50,500	51,500	52,500	53,600
W-TREAT - Repairs & Maintenance	Regular R&M	20,087	25,000	34,173	25,000	9,140	30,000	30,600	31,200	31,800	32,400
W-TREAT - Repairs & Maintenance	2024 OCWA operating plan	-	25,000	18,767	-	-	-	-	-	-	-
W-TREAT - Repairs & Maintenance	2025 OCWA operating plan (to review with OCWA)	-	-	-	22,750	-	-	-	-	-	-
W-TREAT - Repairs & Maintenance	2026 OCWA operating plan	-	-	-	-	-	10,000	10,200	10,400	10,600	10,800
W-TREAT - Contracts	Pest control and hand sanitizing stations - Estimated	348	380	470	480	376	390	400	400	400	400
W-TREAT - Contracts	OCWA base contract year 6 = \$440,672 which 66% cost for water and 34% for sewer. Total for water treatment plant = \$290,844 + \$192,000 chemicals = \$482,844. The total OCWA contract increase for 2026 is \$12,081.	415,573	376,070	461,530	497,470	472,201	482,840	492,500	502,400	512,400	522,600
W-TREAT - Contracts	Clearwell structural annual inspection	-	2,000	-	-	-	-	-	-	-	-
SUBTOTAL		495,165	488,970	571,921	602,710	543,176	585,920	597,600	609,600	621,700	634,100
TOTAL		548,491	506,240	615,696	621,670	563,159	610,200	622,400	634,900	647,500	660,400

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
2026 OCWA operating plan	\$10,000
Fire hydrant markers	\$4,000
Total	\$14,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Wastewater Collection and Treatment

Inflation Rate
2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
SEWER - Wages	Plugged sewers and breaks	7,433	7,000	18,608	10,590	3,007	8,750	8,900	9,100	9,300	9,500
SEWER - Benefits		1,524	1,560	4,041	2,400	535	2,030	2,100	2,100	2,100	2,100
SEWER - Materials/Supplies	Estimated	2,481	950	-	830	-	830	800	800	800	800
SEWER - Repairs & Maintenance	Regular repairs and maintenance (breaks and plugs) - 3 year average	4,969	10,040	12,149	11,130	18,023	11,710	11,900	12,100	12,300	12,500
SEWER - Contracts	Annual preventive maintenance on sanitary sewers (flushing and inspections)	-	-	-	-	-	-	-	-	-	-
SUBTOTAL		16,407	19,550	34,798	24,950	21,565	23,320	23,700	24,100	24,500	24,900
S-TREAT - Heating Fuel	3 year average	1,749	5,350	1,514	2,790	3,143	3,200	3,300	3,400	3,500	3,600
S-TREAT - Hydro	3 year average	68,481	70,060	63,344	64,270	68,438	69,810	71,200	72,600	74,100	75,600
S-TREAT - Repairs & Maintenance	Regular R&M	12,523	25,000	24,311	25,000	28,851	30,000	30,600	31,200	31,800	32,400
S-TREAT - Repairs & Maintenance	2023 OCWA operating plan	20,348	-	-	-	-	-	-	-	-	-
S-TREAT - Repairs & Maintenance	2024 OCWA operating plan	-	11,000	39,658	-	-	-	-	-	-	-
S-TREAT - Repairs & Maintenance	2025 OCWA operating plan	-	-	-	9,400	26,920	-	-	-	-	-
S-TREAT - Repairs & Maintenance	2026 OCWA operating plan	-	-	-	-	-	10,000	10,200	10,400	10,600	10,800
S-TREAT - Contracts	OCWA base contract year 6 = \$440,672 which 66% cost for water and 34% for sewer. Total for water treatment plant = \$149,828 + \$50,000 chemicals = \$199,828. The total OCWA contract increase for 2026 is \$12,081.	173,379	169,730	181,104	191,721	200,643	199,830	203,800	207,900	212,100	216,300
S-TREAT - Contracts	Sludge removal - Estimated	37,809	25,000	38,809	55,000	9,831	30,000	30,600	31,200	31,800	32,400
SUBTOTAL		314,289	306,140	348,740	348,181	337,826	342,840	349,700	356,700	363,900	371,100
TOTAL		330,696	325,690	383,538	373,131	359,391	366,160	373,400	380,800	388,400	396,000

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
2026 OCWA operating plan	\$10,000
Total	\$10,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2026 Budget Detail Template
Health and Social Services

Service	Reference	Required	Essential	Expected	Discretionary	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	Delivery Model	Service Level
Cemetery	Schedule 4.1	x				30,919	22,820	17,951	19,870	16,983	49,933	51,000	52,000	53,000	54,000	Internal	
Public health	Schedule 4.2	x				56,416	57,720	57,720	58,870	58,870	60,050	61,300	62,500	63,800	65,100	Upper tier	
Social services	Schedule 4.3	x				308,917	344,410	344,410	359,760	359,760	378,130	385,700	393,400	401,300	409,300	Upper tier	
TOTAL						396,252	424,950	420,081	438,500	435,613	488,113	498,000	507,900	518,100	528,400		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2026 Budget Detail Template
 Cemetery

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
CEM - Wages	Public works working at the cemetery (burials, maintenance, etc.)	6,590	6,910	4,249	4,560	4,923	4,750	4,800	4,900	5,000	5,100
CEM - Wages	Dedicated summer employee	-	-	-	-	-	15,200	15,500	15,800	16,100	16,400
CEM - Benefits	Public works working at the cemetery (burials, maintenance, etc.)	1,199	1,410	866	960	962	1,010	1,000	1,000	1,000	1,000
CEM - Benefits	Dedicated summer employee	-	-	-	-	-	2,020	2,100	2,100	2,100	2,100
CEM - Materials/Supplies	Topsoil, fertilizer for hedges, etc. - Estimated	18	370	-	1,000	956	980	1,000	1,000	1,000	1,000
CEM - Materials/Supplies	Cemetery and Community Spaces Committee projects	-	-	-	-	-	14,273	14,600	14,900	15,200	15,500
CEM - Repairs & Maintenance	Cemetery tombstone levelling program	3,876	3,000	3,458	3,000	3,053	3,110	3,200	3,300	3,400	3,500
CEM - Contracts	Mini excavator rental for burial - Estimated	123	820	-	570	-	-	-	-	-	-
CEM - Contracts	Cemetery weed control and fertilization. Recommend every 2 years.	9,589	-	-	-	-	-	-	-	-	-
CEM - Insurance	Prior year actual plus inflation	370	410	214	210	168	170	200	200	200	200
CEM - Licenses		262	270	270	270	270	280	300	300	300	300
CEM - Columbarium Engraving	3 year average	3,692	5,070	3,794	4,630	3,407	3,630	3,700	3,800	3,900	4,000
CEM - Care & Maintenance	Care/maintenance and monument installation	5,200	4,560	5,100	4,670	3,244	4,510	4,600	4,700	4,800	4,900
TOTAL		30,919	22,820	17,951	19,870	16,983	49,933	51,000	52,000	53,000	54,000

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Cemetery and Community Spaces Committee projects	\$14,273
Total	\$14,273

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Public Health

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
H UNIT - Contracts	Annual PHU municipal cost	56,416	57,720	57,720	58,870	58,870	60,050	61,300	62,500	63,800	65,100
TOTAL		56,416	57,720	57,720	58,870	58,870	60,050	61,300	62,500	63,800	65,100

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Social Services

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
CDSSAB - Requisition	Annual CDSSAB municipal cost. Current proposal 5.69% increase	308,917	344,410	344,410	359,760	359,760	378,130	385,700	393,400	401,300	409,300
TOTAL		308,917	344,410	344,410	359,760	359,760	378,130	385,700	393,400	401,300	409,300

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2026 Budget Detail Template
Culture and Recreation

Service	Reference	Required	Essential	Expected	Discretionary	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	Delivery Model	Service Level
Arena	Schedule 5.1			x		263,359	283,110	284,870	262,280	274,973	274,320	279,900	286,244	290,700	297,344	Internal	
Parks	Schedule 5.2			x		41,688	32,748	29,634	35,970	36,628	36,230	15,600	15,900	16,200	16,500	Internal	
Community hall	Schedule 5.3				x	24,250	26,400	22,595	22,180	23,116	23,820	24,300	24,800	25,300	25,800	Internal	
Mattagami Centre	Schedule 5.4				x	54,077	59,030	45,232	48,350	58,815	50,590	51,700	52,800	53,900	55,000	Internal	
Library	Schedule 5.5			x		101,817	104,060	103,338	110,160	102,803	111,400	113,500	115,700	117,900	120,200	Internal	
Pool	Schedule 5.6			x		68,543	83,990	70,060	87,120	69,210	87,200	89,000	90,900	92,800	94,700	Internal	
Trailer Park	Schedule 5.7			x		7,726	8,220	8,244	8,400	9,017	10,200	10,400	10,600	10,800	11,000	Internal	
Grocery Store	Schedule 5.8				x	20,523	24,380	18,580	18,950	18,464	19,830	20,200	20,600	21,000	21,400	Internal	
TOTAL						581,983	621,938	582,553	593,410	593,026	613,590	604,600	617,544	628,600	641,944		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Arena

Inflation Rate
2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
ARENA - Wages		65,676	66,230	66,902	61,300	67,078	60,130	61,300	62,500	63,800	65,100
ARENA - Benefits		20,490	25,080	22,960	22,020	22,050	21,760	22,200	22,600	23,100	23,600
ARENA - Materials/Supplies	Estimated (includes ice paint for 2026)	3,599	3,160	4,516	3,690	9,005	9,190	9,400	9,600	9,800	10,000
ARENA - Materials/Supplies	Water bottle filling stations	-	-	4,298	-	-	-	-	-	-	-
ARENA - Materials/Supplies	Curling ice nipper and wheels	-	-	-	2,600	2,600	-	-	-	-	-
ARENA - Materials/Supplies	Community tv project	-	-	-	-	1,500	-	-	-	-	-
ARENA - Materials/Supplies	Workbench and storage cabinet	-	-	-	-	-	2,000	2,000	2,000	2,000	2,000
ARENA - Fuel	Ice surfacer (Includes cylinder rentals)	1,309	1,340	1,357	1,220	2,349	2,400	2,400	2,400	2,400	2,400
ARENA - Heating Fuel		-	25,000	23,728	24,200	25,204	25,700	26,200	26,700	27,200	27,700
ARENA - Hydro	3 year average	53,402	53,590	74,852	60,870	72,544	73,990	75,500	77,000	78,500	80,100
ARENA - Telephone	3 year average	1,745	1,700	2,815	2,090	1,887	1,930	2,000	2,000	2,000	2,000
ARENA - Repair Parts	Ice surfacer - Estimated	710	530	4,294	1,800	469	1,820	1,900	1,900	1,900	1,900
ARENA - Advertising		-	-	1,861	1,000	-	1,000	1,000	1,000	1,000	1,000
ARENA - Repairs & Maintenance	Regular R&M - Estimated	39,739	30,000	22,393	25,040	24,659	28,930	29,500	30,100	30,700	31,300
ARENA - Repairs & Maintenance	East wall and roof drainage review	6,750	-	-	-	-	-	-	-	-	-
ARENA - Contracts	Alarm monitoring	490	500	632	640	627	640	700	700	700	700
ARENA - Contracts	Pest control and hand sanitizing stations - Estimated	1,636	1,680	2,346	2,400	2,194	2,230	2,300	2,300	2,300	2,300
ARENA - Contracts	Paint arena ice and hockey lines. Work now done internally.	8,105	8,300	8,300	8,470	-	-	-	-	-	-
ARENA - Contracts	Chair lifts annual maintenance and TSSA inspection	-	2,440	2,377	2,430	2,475	2,530	2,600	2,700	2,800	2,900
ARENA - Contracts	TSSA boilers (every 2 years) & pressure vessel inspections (every 3 years)	-	-	-	-	1,044	-	-	1,044	-	1,044
ARENA - Contracts	Ice plant maintenance and repairs contract - Annual	16,226	16,600	16,162	16,930	19,616	20,010	20,400	20,800	21,200	21,600
ARENA - Insurance	Prior year actual plus inflation	43,482	46,960	25,077	25,580	19,672	20,060	20,500	20,900	21,300	21,700
TOTAL		263,359	283,110	284,870	262,280	274,973	274,320	279,900	286,244	290,700	297,344

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Parks

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
PARKS - Wages		2,304	2,439	3,185	2,517	2,709	2,470	2,500	2,600	2,700	2,800
PARKS - Benefits		465	580	560	543	627	550	600	600	600	600
PARKS - Materials/Supplies	3 year average	4,958	3,520	3,783	4,060	5,366	4,700	4,800	4,900	5,000	5,100
PARKS - Materials/Supplies	Cemetery and Community Spaces Committee projects	13,112	19,850	5,991	20,000	21,969	20,920	-	-	-	-
PARKS - Materials/Supplies	JP Parise Sign	8,645	-	-	-	-	-	-	-	-	-
PARKS - Hydro	Liz McCarfferty Park, welcome sign, locomotive - Prior year actual plus inflation	1,236	1,270	1,679	1,710	1,171	1,500	1,500	1,500	1,500	1,500
PARKS - Repairs & Maintenance	Estimated	3,272	2,000	447	1,550	49	1,260	1,300	1,300	1,300	1,300
PARKS - Repairs & Maintenance	Kelly Park hydro			8,510	-	-	-	-	-	-	-
PARKS - Contracts	Portable toilets for parks (Baseball field and Kelly Park)	7,619	3,000	5,434	5,540	4,702	4,790	4,900	5,000	5,100	5,200
PARKS - Insurance		78	90	45	50	35	40	-	-	-	-
TOTAL		41,688	32,748	29,634	35,970	36,628	36,230	15,600	15,900	16,200	16,500

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount
Cemetery and Community Spaces Committee projects	\$20,920
Total	\$20,920

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Community Hall

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
HALL - Wages		1,558	1,440	1,284	1,510	613	1,040	1,100	1,100	1,100	1,100
HALL - Benefits		347	330	283	330	124	250	300	300	300	300
HALL - Materials/Supplies	3 year average	933	650	16	540	1,530	830	800	800	800	800
HALL - Heating Fuel	3 year average	5,941	6,080	6,090	5,450	7,505	7,660	7,800	8,000	8,200	8,400
HALL - Hydro	3 year average	6,224	6,360	5,755	5,830	7,406	7,560	7,700	7,900	8,100	8,300
HALL - Repairs & Maintenance	3 year average	804	3,140	3,998	3,250	1,727	2,180	2,200	2,200	2,200	2,200
HALL - Contracts	Pest control and hand sanitizing stations - Estimated	644	650	1,032	1,050	966	990	1,000	1,000	1,000	1,000
HALL - Contracts	Hall cleaning third party	626	-	-	-	-	-	-	-	-	-
HALL - Insurance	Prior year actual plus inflation	7,173	7,750	4,137	4,220	3,245	3,310	3,400	3,500	3,600	3,700
TOTAL		24,250	26,400	22,595	22,180	23,116	23,820	24,300	24,800	25,300	25,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Mattagami Centre

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
MAT. CENTRE - Wages		3,874	2,670	1,161	1,770	4,618	2,910	3,000	3,100	3,200	3,300
MAT. CENTRE - Benefits		803	620	259	400	1,164	740	800	800	800	800
MAT. CENTRE - Materials/Supplies	3 year average	446	460	364	540	724	510	500	500	500	500
MAT. CENTRE - Heating Fuel	3 year average	14,103	14,420	13,024	13,860	13,860	14,140	14,400	14,700	15,000	15,300
MAT. CENTRE - Hydro	3 year average	16,241	16,610	18,960	17,030	17,700	18,050	18,400	18,800	19,200	19,600
MAT. CENTRE - Repairs & Maintenance	3 year average	5,513	10,120	3,641	6,770	14,542	7,900	8,100	8,300	8,500	8,700
MAT. CENTRE - Contracts	Pest control	348	360	470	480	439	450	500	500	500	500
MAT. CENTRE - Insurance	Prior year actual plus inflation	12,749	13,770	7,353	7,500	5,768	5,890	6,000	6,100	6,200	6,300
TOTAL		54,077	59,030	45,232	48,350	58,815	50,590	51,700	52,800	53,900	55,000

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Library

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
LIB - Wages	Library budget as approved by library board	61,778	65,000	63,132	67,230	66,602	69,000	70,400	71,800	73,200	74,700
LIB - Benefits		20,429	21,490	20,722	22,070	21,742	22,770	23,200	23,700	24,200	24,700
LIB - Seminars & Workshops		867	-	1,082	700	925	700	700	700	700	700
LIB - Specialized Training		-	-	-	400	-	400	400	400	400	400
LIB - Materials/Supplies		3,567	2,000	3,930	2,000	1,589	2,000	2,000	2,000	2,000	2,000
LIB - Telephone		3,054	3,120	2,661	2,000	3,173	3,230	3,300	3,400	3,500	3,600
LIB - Office Supplies		465	500	939	1,000	316	1,000	1,000	1,000	1,000	1,000
LIB - Computer Services		-	500	-	500	-	500	500	500	500	500
LIB - Minor Office Equipment/Furniture		557	250	-	-	-	-	-	-	-	-
LIB - Repairs and Maintenance		-	300	1,153	1,000	-	200	200	200	200	200
LIB - Computer Equipment		3,224	500	159	2,500	-	1,000	1,000	1,000	1,000	1,000
LIB - Insurance	Prior year actual plus inflation	1,297	1,400	748	760	587	600	600	600	600	600
LIB - Books		6,579	9,000	8,812	10,000	7,869	10,000	10,200	10,400	10,600	10,800
TOTAL		101,817	104,060	103,338	110,160	102,803	111,400	113,500	115,700	117,900	120,200

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Pool

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
POOL - Wages	Summer student wages	30,799	41,860	35,390	37,710	37,685	38,450	39,200	40,000	40,800	41,600
POOL - Wages	Public Works working on building	14,520	10,950	7,400	10,620	8,139	9,050	9,200	9,400	9,600	9,800
POOL - Benefits	Summer student wages	3,074	5,510	3,890	5,000	4,023	5,100	5,200	5,300	5,400	5,500
POOL - Benefits	Public Works working on building	3,204	2,820	1,644	2,560	1,664	2,160	2,200	2,200	2,200	2,200
POOL - Memberships	Same as prior year budget	175	180	210	210	175	180	200	200	200	200
POOL - Specialized Training	3 year average	2,907	3,100	2,170	2,740	2,710	2,600	2,700	2,800	2,900	3,000
POOL - Materials/Supplies	3 year average	3,456	4,520	3,312	3,960	4,135	3,630	3,700	3,800	3,900	4,000
POOL - Materials/Supplies	Canada Day activities - Estimated based on expanded activities	-	-	-	-	883	3,000	3,100	3,200	3,300	3,400
POOL - Materials/Supplies	New tarp	-	-	-	-	-	9,000	9,200	9,400	9,600	9,800
POOL - Heating Fuel		150	4,490	806	4,000	3,241	4,000	4,100	4,200	4,300	4,400
POOL - Hydro	3 year average	2,900	3,890	6,675	5,060	4,130	4,210	4,300	4,400	4,500	4,600
POOL - Telephone		205	210	-	-	-	-	-	-	-	-
POOL - Repairs & Maintenance	3 year average	6,096	5,320	7,953	8,640	1,947	5,330	5,400	5,500	5,600	5,700
POOL - Repairs & Maintenance	Additional required repairs in 2025. 1) sand in filters 2) boiler pump	-	-	-	6,000	-	-	-	-	-	-
POOL - Insurance	Prior year actual plus inflation	1,057	1,140	610	620	478	490	500	500	500	500
TOTAL		68,543	83,990	70,060	87,120	69,210	87,200	89,000	90,900	92,800	94,700

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Pool Cover - replacement thermal commercial pool cover	\$9,000

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Trailer Park

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
TRAILER PARK - Wages		-	270	-	-	-	-	-	-	-	-
TRAILER PARK - Benefits		-	40	-	-	-	-	-	-	-	-
TRAILER PARK - Legal Fees		-	-	-	-	-	-	-	-	-	-
TRAILER PARK - Repairs & Maintenance	Regular R&M - Estimated	-	-	-	-	-	1,000	1,000	1,000	1,000	1,000
TRAILER PARK - Taxes (Landlord Portion)		7,726	7,910	8,244	8,400	9,017	9,200	9,400	9,600	9,800	10,000
TOTAL		7,726	8,220	8,244	8,400	9,017	10,200	10,400	10,600	10,800	11,000

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Grocery Store

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
GROCERY STORE - Wages		-	610	-	-	-	-	-	-	-	-
GROCERY STORE - Benefits		-	430	-	-	-	-	-	-	-	-
GROCERY STORE - Repairs & Maintenance	Regular R&M - Estimated	88	1,880	-	-	-	1,000	1,000	1,000	1,000	1,000
GROCERY STORE - Insurance		7,322	8,050	4,223	4,300	3,312	3,380	3,400	3,500	3,600	3,700
GROCERY STORE - Municipal Taxes		13,113	13,410	14,357	14,650	15,152	15,450	15,800	16,100	16,400	16,700
TOTAL		20,523	24,380	18,580	18,950	18,464	19,830	20,200	20,600	21,000	21,400

Adjustments:

- 1) To adjust for current budget year anticipated amounts
- 2) Add items as per 3 year capital plan

Description	Amount

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS

2026 Budget Detail Template
 Planning and Development

Service	Reference	Required	Essential	Expected	Discretionary	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	Delivery Model	Service Level
Planning	Schedule 6.1	x				71,305	58,100	21,826	75,000	20,036	22,740	23,300	23,800	24,300	24,800	Contracted	
Economic development	Schedule 6.2			x		214,143	308,953	168,877	140,070	125,657	149,990	147,200	150,000	152,800	155,800	Contracted (CDC)	
TOTAL						285,448	367,053	190,703	215,070	145,693	172,730	170,500	173,800	177,100	180,600		

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Planning

Inflation Rate
 2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
PLN - Wages	Estimated 5% of employee wages and benefits allocated to planning department	8,420	9,880	9,880	9,300	4,794	4,880	5,000	5,100	5,200	5,300
PLN - Benefits		1,958	2,950	2,950	3,150	1,582	1,630	1,700	1,700	1,700	1,700
PLN - GIS Services	All recoded to planning	8,311	8,460	7,917	8,050	8,100	8,230	8,400	8,600	8,800	9,000
PLN - Professional Fees	Third party planning services as per proposal. Estimated	31,990	36,810	1,079	8,000	5,561	8,000	8,200	8,400	8,600	8,800
PLN - Professional Fees	Short term rentals	20,626	-	-	-	-	-	-	-	-	-
PLN - Professional Fees	Official plan 10 year review - Municipal portion	-	-	-	27,900	-	-	-	-	-	-
PLN - Professional Fees	Official plan 10 year review - Unorganized portion	-	-	-	18,600	-	-	-	-	-	-
TOTAL		71,305	58,100	21,826	75,000	20,036	22,740	23,300	23,800	24,300	24,800

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Total	\$0

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Economic Development

Inflation Rate
2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
EC DEV - Wages		87,928	90,750	92,163	94,980	83,742	92,690	94,500	96,400	98,300	100,300
EC DEV - Benefits		28,616	30,150	30,602	31,300	28,292	30,940	31,600	32,200	32,800	33,500
EC DEV - Seminars/Workshops	Includes funds for ec dev travelling (inbound investors)	377	390	370	500	8	1,000	1,000	1,000	1,000	1,000
EC DEV - Conferences/Trade Shows		-	2,500	2,569	3,000	1,793	2,500	2,600	2,700	2,800	2,900
EC DEV - Memberships	Estimated	1,452	1,480	1,752	1,790	1,790	1,800	1,800	1,800	1,800	1,800
EC DEV - Materials/Supplies	New signs - Community Centre, industrial park, pool	3,391	-	-	-	-	-	-	-	-	-
EC DEV - Cell Telephone		413	-	-	-	400	960	1,000	1,000	1,000	1,000
EC DEV - Contributions	SRFEDC annual contribution	79,114	29,183	29,183	-	-	-	-	-	-	-
EC DEV - Contributions	CIP incentives - Estimated. Larger CIP covered by reserves.	5,087	5,000	-	-	-	5,000	5,100	5,200	5,300	5,400
EC DEV - Contributions	Tourims initiatives (local and regional). 1) Ride the North \$5,000 2) Kap Chamber of Commerce - Shop Local Christmas Campaign \$500	4,530	5,500	5,088	5,500	5,500	5,500	5,600	5,700	5,800	5,900
EC DEV - Promotions	Promotional items	-	3,000	3,163	1,000	2,132	2,000	2,000	2,000	2,000	2,000
EC DEV - Marketing	Marketing plan	-	-	-	1,000	1,000	1,000	1,000	1,000	1,000	1,000
EC DEV - Marketing	NCCC - 2026 Tourist Guide	-	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
EC DEV - Marketing	Waterfront Master Plan - Walking trails feasibility study	-	140,000	-	-	-	-	-	-	-	-
EC DEV - Contracts	Community Profile Update	3,235	-	-	-	-	-	-	-	-	-
EC DEV - Professional Fees	Waterfront properties development opportunities	-	-	-	-	-	5,600	-	-	-	-
EC DEV - Professional Fees	Housing development initiative study - Waterfront master plan phase 2	-	-	2,987	-	-	-	-	-	-	-
TOTAL		214,143	308,953	168,877	140,070	125,657	149,990	147,200	150,000	152,800	155,800

Adjustments:

1) Add items as per 3 year capital plan

Description	Amount
Waterfront properties development opportunities	\$5,597
Total	\$5,597

CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget Detail Template
Non-Taxation Revenue

Inflation Rate
2.0%

Account Name	Account Details	2023	2024	2024	2025	2025	2026	2027	2028	2029	2030
		Actual	Budget	Actual	Budget	Projected	Budget	Forecast	Forecast	Forecast	Forecast
Taxation - Write-Offs	Charity rebates, vacant unit rebates, request for reconsideration, FORM 357 adjustments, others - Estimated (2025 actual due to large w-o of taxes as per Council direction)	6,270	4,670	2,796	3,410	37,733	5,000	5,100	5,200	5,300	5,400
Bank Interest		(31,697)	(24,000)	(39,281)	(28,900)	(22,727)	(31,240)	(31,900)	(32,500)	(33,200)	(33,900)
Investment Interest		(66,687)	(32,150)	(42,000)	(30,000)	(28,033)	(28,440)	(29,000)	(29,600)	(30,200)	(30,800)
Penalties & Interest	Penalties on taxes and general AR - 3 Yr Average	(34,116)	(38,970)	(46,032)	(38,990)	(49,475)	(43,210)	(44,100)	(45,000)	(45,900)	(46,800)
LIB - Library Grant	Minister of Finance	-	(4,900)	-	-	-	(4,900)	(5,000)	(5,100)	(5,200)	(5,300)
TREAS - Other Provincial Grants	Summer Experience Program	(3,697)	(3,790)	(3,816)	(3,900)	(3,741)	(3,810)	(3,900)	(4,000)	(4,100)	(4,200)
TREAS - Other Provincial Grants	Arena community tv project	-	-	-	-	(1,125)	-	-	-	-	-
TREAS - Other Provincial Grants	Town Hall modernization project	(38,664)	-	-	-	-	-	-	-	-	-
TREAS - Other Provincial Grants	Mattagami Railroad Engine 100 refurbishments	(4,311)	-	-	-	-	-	-	-	-	-
TREAS - Other Provincial Grants	Arena boiler replacement grant	(6,444)	-	-	-	-	-	-	-	-	-
TREAS - Other Provincial Grants	OCIF - 2025 asset management plan and policy updates (O. Reg 588/17)	-	-	-	(47,318)	(47,318)	-	-	-	-	-
TREAS - Other Provincial Grants	Official plan 10 year review - Unorganized portion	-	-	-	(18,600)	-	-	-	-	-	-
TREAS - Other Provincial Grants	NOHFC - Community Events and Recreation Intern	-	-	-	-	-	(35,000)	-	-	-	-
TREAS - Other Federal Grants	Canada Summer Jobs	(5,375)	(5,500)	(6,509)	(6,690)	(7,052)	(7,190)	(7,300)	(7,400)	(7,500)	(7,700)
TREAS - Other Federal Grants	Gas Tax Funds - Operating	(50,729)	(52,000)	(26,868)	(25,000)	(31,052)	(25,000)	-	-	-	-
TREAS - Other Fedetal Grants	Waterfront Master Plan - Walking trails feasibility study	-	(126,000)	-	-	-	-	-	-	-	-
TREAS - Other Fedetal Grants	Cemetery and Community Spaces Committee projects - Tree Canada	-	(10,000)	-	(10,000)	(10,000)	(7,720)	-	-	-	-
TREAS - Lottery Licenses/Fees	3 year average	(3,236)	(3,510)	(3,384)	(2,730)	(152)	(2,260)	(2,300)	(2,300)	(2,300)	(2,300)
TREAS - Tax Collection Fees		(1,390)	(3,710)	(9,584)	(5,620)	(7,393)	(6,120)	(6,200)	(6,300)	(6,400)	(6,500)
TREAS - Tax Certificates	3 year average	(1,260)	(1,470)	(1,165)	(1,140)	(2,109)	(1,510)	(1,500)	(1,500)	(1,500)	(1,500)
TREAS - Tax Sales		(3,128)	-	-	-	(2,041)	-	-	-	-	-
TREAS - Maps Copies Etc.	3 year average	-	-	(29)	(10)	(40)	(20)	-	-	-	-
TREAS - Commissioner Signatures		-	-	(240)	(240)	(270)	(260)	(300)	(300)	(300)	(300)
TREAS - Marriage Licence	3 year average	(286)	(300)	(979)	(600)	(169)	(380)	(400)	(400)	(400)	(400)
TREAS - Rentals	Kelly Park	-	-	-	-	(304)	(380)	(400)	(400)	(400)	(400)
TREAS - MAT Fees	Estimated amount of \$2,000 per quarter = \$8,000 x 50%	-	-	-	(6,350)	(3,972)	(4,000)	(4,100)	(4,200)	(4,300)	(4,400)
TREAS - Miscellaneous Revenue	Gemini contribution	(50,000)	(50,000)	(60,033)	(50,000)	(50,000)	(50,000)	(51,000)	(52,000)	(53,000)	(54,100)
TREAS - Miscellaneous Revenue	Other (example: town clothing)	(2,478)	(500)	(2,850)	(500)	(3,892)	(3,070)	(3,100)	(3,200)	(3,300)	(3,400)
TREAS - Miscellaneous Revenue	IESO energy saving - Arena project	-	-	(7,558)	-	-	-	-	-	-	-
TREAS - Miscellaneous Revenue	CNC grant - Bottle water filling stations	-	-	(4,300)	-	-	-	-	-	-	-
TREAS - Miscellaneous Revenue	WSIB surplus allocation credits	-	-	-	-	(42,982)	-	-	-	-	-
TREAS - Miscellaneous Revenue	Reimbursement for capital works (industrial park)	-	-	-	-	(21,501)	-	-	-	-	-
TREAS - Miscellaneous Revenue	Recycling bins partial refund	-	-	-	-	9,743	-	-	-	-	-
GROCERY STORE - Lease		(25,975)	(25,870)	(25,886)	(26,320)	(26,231)	(26,620)	(27,200)	(27,700)	(28,300)	(28,900)

GROCERY STORE - Additional Rent		(13,668)	(14,750)	(13,676)	(13,910)	(15,526)	(15,760)	(16,100)	(16,400)	(16,700)	(17,000)
FD - Fire Burning Permits	3 year average	(1,675)	(1,720)	(1,975)	(1,720)	(1,775)	(1,820)	(1,900)	(1,900)	(1,900)	(1,900)
FD - Donations		(1,500)	-	-	-	-	-	-	-	-	-
CBO - Building Permits	3 year average	(12,472)	(8,140)	(12,771)	(9,930)	(3,432)	(9,560)	(9,800)	(10,000)	(10,200)	(10,400)
CBO - Compliance Letters		(80)	(260)	(288)	(200)	-	-	-	-	-	-
BLEO - POA Revenues	Provincial Offences Act - 3 year average	(10,623)	(12,660)	(8,000)	(8,200)	(6,210)	(8,280)	(8,400)	(8,600)	(8,800)	(9,000)
BLEO - Fines & Charges		-	-	-	-	(250)	(260)	(300)	(300)	(300)	(300)
POL - Ride Program Grant	3 year average	(5,363)	(5,690)	(6,755)	(5,770)	(5,770)	(5,960)	(6,100)	(6,200)	(6,300)	(6,400)
CEMC - Shared Services		(700)	(700)	(700)	(700)	-	-	-	-	-	-
PW - Equipment Rentals		-	-	-	-	-	(500)	(500)	(500)	(500)	(500)
WASTE - Shared Services	Garbage and recycling revenues from Fauquier based on GHD model	(59,035)	(53,000)	(50,000)	(53,000)	(48,849)	-	-	-	-	-
LF - Landfill Permits		(18,730)	(18,730)	(18,860)	(18,860)	(18,730)	(19,100)	(19,500)	(19,900)	(20,300)	(20,700)
LF - Landfill Tipping Fees	Estimated	(87,669)	(5,000)	(35,955)	(20,000)	(39,285)	(15,000)	(15,300)	(15,600)	(15,900)	(16,200)
LF - Waste/Recycling Bins		(245)	(330)	-	-	(278)	-	-	-	-	-
LF - Recycling Revenue	Estimated	(5,087)	(8,190)	(3,859)	(4,740)	(2,000)	(3,650)	(3,700)	(3,800)	(3,900)	(4,000)
CEM - Columbarium Sales	3 year average	(28,801)	(22,210)	(11,135)	(21,030)	(14,866)	(3,630)	(3,700)	(3,800)	(3,900)	(4,000)
CEM - Perpetual Care	3 year average	(318)	(2,000)	(300)	(1,360)	(2,276)	(4,510)	(4,600)	(4,700)	(4,800)	(4,900)
CEM - Interment/Disinterment Fees	3 year average	(623)	(1,500)	(1,189)	(1,350)	(9,331)	(3,710)	(3,800)	(3,900)	(4,000)	(4,100)
CEM - Monument Installation	3 year average	(398)	(1,000)	(382)	(560)	-	(260)	(300)	(300)	(300)	(300)
CEM - Public Trustee Revenue	Interest earned	(2,538)	(2,930)	(2,181)	(2,220)	(2,603)	(2,440)	(2,500)	(2,600)	(2,700)	(2,800)
ARENA - Rentals	3 year average	(18,826)	(14,640)	(20,024)	(22,000)	(27,460)	(23,740)	(24,200)	(24,700)	(25,200)	(25,700)
ARENA - Curling Club Rentals	3 year average	(10,120)	(9,160)	(10,030)	(10,310)	(14,479)	(14,690)	(15,000)	(15,300)	(15,600)	(15,900)
ARENA - Centeen Lease		(837)	(30)	-	-	-	-	-	-	-	-
ARENA - Golf Club Lease		(2,970)	(3,770)	(3,703)	(3,770)	(3,779)	(3,860)	(3,900)	(4,000)	(4,100)	(4,200)
ARENA - Advertising Revenue		-	-	(4,803)	(4,880)	(10,415)	(10,570)	(10,800)	(11,000)	(11,200)	(11,400)
HALL - Rentals	Estimated	(2,095)	(4,940)	(5,128)	(5,030)	(1,970)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
HALL - Rentals	Rental to Aging at Home	(13,226)	(12,480)	(13,027)	(13,250)	(14,593)	(14,810)	(15,100)	(15,400)	(15,700)	(16,000)
MATT CENTRE - Leases/Rentals	Detox Rental	(54,956)	(54,960)	(56,560)	(61,400)	(69,249)	(70,390)	(71,800)	(73,200)	(74,700)	(76,200)
POOL - Donations		(326)	(340)	-	-	(50)	-	-	-	-	-
POOL - Fees	3 year average	(4,913)	(4,940)	(4,214)	(4,700)	(4,179)	(4,440)	(4,500)	(4,600)	(4,700)	(4,800)
POOL - Lesson Fees	3 year average	(1,196)	(1,270)	(2,049)	(1,530)	(1,708)	(1,650)	(1,700)	(1,700)	(1,700)	(1,700)
POOL - Rentals	3 year average	(123)	(420)	(720)	(520)	(135)	(330)	(300)	(300)	(300)	(300)
TRAILER PARK - Water Revenues		(6,747)	(7,420)	(7,446)	(7,570)	(7,672)	(7,780)	(7,900)	(8,100)	(8,300)	(8,500)
TRAILER PARK - Sewer Revenues		(4,801)	(5,280)	(5,309)	(5,400)	(5,470)	(5,550)	(5,700)	(5,800)	(5,900)	(6,000)
TRAILER PARK - Rentals		(11,782)	(12,390)	(12,374)	(12,580)	(12,482)	(12,660)	(12,900)	(13,200)	(13,500)	(13,800)
TRAILER PARK - Taxes Mobile Portion		(3,652)	(3,870)	(4,066)	(4,140)	(4,215)	(4,280)	(4,400)	(4,500)	(4,600)	(4,700)
PLN - Planning Grant		(3,955)	(3,955)	(3,955)	(3,960)	(3,960)	(3,960)	(4,000)	(4,100)	(4,200)	(4,300)
PLN - Planning Fees	3 year average	(4,650)	(2,860)	-	(4,000)	(1,386)	(2,010)	(2,100)	(2,100)	(2,100)	(2,100)
PLN - Minor Variance Fees	3 year average	(500)	(500)	-	(170)	(1,419)	(640)	(700)	(700)	(700)	(700)
PLN - Compliance/zoning letters		-	-	-	(70)	(145)	(150)	(200)	(200)	(200)	(200)
Transfers from Reserves	Official plan 10 year review - Municipal portion	-	-	-	-	-	-	-	-	-	-
TOTAL		(718,403)	(680,035)	(599,152)	(628,328)	(670,050)	(554,080)	(496,300)	(506,100)	(516,200)	(526,500)

Adjustments:

1) To adjust for current budget year anticipated amounts

2) Add items as per 3 year capital plan

Description	Amount
Community Events and Recreation Intern	-\$35,000
Cemetery and Community Spaces Committee projects	-\$7,720
Waterfront Master Plan - Walking trails feasibility study	-\$100,000
Waste Management Plan - Landfill expansion (100,000 cubic meters)	-\$25,000

Total	-\$167,720
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