

**THE CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS**  
**2024 Budget - Capital Plan and Other Operating Expenses (Not in Base Draft Budget)**  
**FINAL - OPEN SESSION**

<b>Legend</b>
Federal Gas Tax funds recommended to be used
OCIF: Formula-Based funds recommended to be used

Department	Capital List and Operating Expenses	Estimated or Quoted	Overview	Quote or Estimated Amount	2024 Cost	2024 Funding (Prov/Fed)	2024 Estimated Town Cost
<b>CAPITAL WORK AND EQUIPMENT</b>							
ARENA	Arena urgent repairs and improvements	Estimated	<p><b>Northern Ontario Heritage Fund Corporation (NOHFC): Community Enhancement Program - Rural Enhancement Funding.</b> Project costs: 1) Critical structural wall repairs: \$325,485 + \$30,528 for engineering 2) Roof drainage install: \$50,703 + \$6,106 for engineering 3) 2 tube heaters: \$50,703 4) Curling ice pads area LED lighting upgrade: \$11,397 5) Brine pump: \$30,528. Total project estimate is \$504,354 + 15% contingency = \$580,008. Funding is 75%, maximum \$500,000. Town portion is \$145,002. Funding pending approval.</p> <p><b>Recommended to use \$49,221 of Federal Gas Tax to offset some cost for town portion.</b></p>	\$580,008	\$580,008	\$484,227	\$95,781
ECONOMIC DEVELOPMENT	Near North Industrial Park - Development	Estimated	<p><b>NOHFC and Federal Economic Development Agency for Northern Ontario (FedNor).</b> Approved funding estimated at 90% of total project cost (NOHFC \$1,365,767 or 42.36%. Fednor \$1,523,473 or 48%). \$420,000 + additional \$50,000 of reserves allocated for the industrial park project with approx. \$150,000 used. Phase 2 project tendered 2022 and revised scope change phase 2 project tendered in 2023 came over budget and were cancelled. No additional funding from NOHFC and Fednor will be provided for the project. Currently JLR provided a design option for 2024 construction which includes mainly the installation of the water and sewer mains. Direction was received by Council to proceed. OPCC estimate of \$1,457,000 + \$150,000 engineering = \$1,635,283 with HST town portion. Eligible cost remaining from the funding sources is \$2,142,434.</p>	\$1,635,283	\$1,635,283	\$1,477,642	\$157,641

	ECONOMIC DEVELOPMENT	Senior housing 14 units construction	Estimated	<p>Senior housing 14 units plus civil lot work (911 sq ft living/275 sq ft garage - total of 1,186 sq ft). Project update: Town, with the assistance of the consultant group of Action Group Inc., submitted an application through CMHC under the Rapid Housing Initiative in March of 2023. The total project cost was \$12,059,592 which was funded at 100%. In July 2023, the town was informed that it was not successful in the funding application. <b>Currently reviewing the details of the Building Faster Fund which was recently announced however the program seems to be geared towards road infrastructure to create new housing rather than then construction of new housing. No current or upcoming CMHC funding announced. Also reviewing FCM Green funding which was mentioned to us by MMAH. Recommended to review the project further at the Committee Level.</b></p>	\$0	\$0	\$0	\$0
	ECONOMIC DEVELOPMENT	Development of 10 lots on 8th Crescent (Waterfront Plan - Activation Phase 1)	Estimated	<p>As per town's Waterfront Master Plan adopted on Oct 3, 2022. Construction cost for the full project (sewer connections) and engineering \$189,895 + planning \$1,500 = total of \$191,395. Each lot will be approx. 65 feet x 200 feet. The surveying of the 10 lots was completed in 2023. Council provided direction that the site remediation would be the responsibility of the purchaser. <b>Recommending that sewer connections are completed only once the lots are sold and that all costs are recovered (Town CIP for municipal land acquisition not applicable). Note from draft #2: Discussions on process, property sale amount, etc. to be brought at a future Council Meeting for direction. Note from draft #3: Currently reviewing the new Housing-Enabling Water Systems Fund where the project could be eligible. To bring back update report to Council. Construction would be done in 2025.</b></p>	\$189,895	\$0	\$0	\$0

CEMETERY	New cemetery mortuary building	Estimated	The cemetery mortuary building is deteriorating and requires major repairs. Recommending a new 20' x 20' workshop package from hardware store to be installed on cement slab at a cost of approx. \$15,000. <b>Note from draft #3: Council provided direction to proceed with the project and remove the backhoe forks which was added as part of the 3rd draft presentation.</b>	\$15,000	\$15,000	\$0	\$15,000
FLEET	Enclosed utility trailer and equipment for water distribution and sewer emergencies	Estimated	<b>Item from 2023 budget.</b> Trailer to be used as mobile supply inventory and contain tools & equipment (will house all pumps, tools and components) in central location necessary for emergency repairs such as watermain breaks, sanitary sewer blockages, and catch basin repairs. Create an efficient and uninterrupted workflow by eliminating the need to return to the PW garage to pick up supplies required. <b>Due to budget constraints, it is recommended to review the item in 2025.</b>	\$14,000	\$0	\$0	\$0
FLEET	Zero turn lawn mower for parks and cemetery	Estimated	<b>Item from 2023 budget.</b> Current unit is over 5 years old and with the vast amount of town land, green spaces, parks and cemetery maintenance throughout the entire municipality, an additional unit will make the department more efficient. <b>Due to budget constraints, it is recommended to review the item in 2025.</b>	\$20,000	\$0	\$0	\$0
PARKS/POOL	SRF Facility Sustainability Project	Estimated	<b>Ontario Trillium Foundation (OTF) - Resilient Communities Fund.</b> The application which was submitted Oct 25, 2023, includes the following: 1) Pool slide and installation \$68,393 2) Pool toddler slide \$8,000 3) Portable pickle ball nets \$8,538 4) Pickball equipment \$2,000 4) Soccer netting \$2,000 5) Misc. pool activity/programming equipment \$4,491 6) Contingency \$6,000. <b>Funding is 100%. Project end date is March 1, 2025.</b>	\$99,500	\$99,500	\$99,500	\$0
PUBLIC WORKS	Forks for new backhoe	Estimated	Forks for the backhoe will improve public works operation efficiencies. Currently, only the loader has forks which affects snow removal operations. Estimate for 72" forks is \$6,500 + HST. <b>Notes from final presentation: Direction received by Council to add the item to the 2024 budget.</b>	\$6,500	\$6,500	\$0	\$6,500

PUBLIC WORKS	Public works yard sand dome for winter sand	Estimated	Item from 2023 budget. Provide coverage from elements and prevents degradation of salt concentration in winter sand; prevents accumulation of snow & ice and will mitigate the pile from freezing. Admin to further review options and pricing. <b>Due to budget constraints, it is recommended to review the item in 2025. Note from draft 1: If new revenue opportunity in 2024, administration will recommend to Council to offset funds for the purchase.</b>	\$30,000	\$0	\$0	\$0
ROADS	Main Street/Dupont Street/Kelly Road resurfacing	Estimated	<b>Investing in Canada Infrastructure Program (ICIP): Rural &amp; Northern Stream.</b> The remaining work on the project includes the completion of Catharine St. which is about 3% left of the project. <b>The annual debt charge for the project is included in the base operating budget.</b>	\$7,500,000	\$231,000	\$143,728	\$0
ROADS	Connecting Link - Ross Road to Highway 11 resurfacing	Estimated	<b>MTO - Connecting Links Program.</b> The project consists of the resurfacing of the existing roadway and drainage improvements including culvert repair/relining/replacement, where necessary. <b>Application for the project submitted five times in the past and was declined.</b> Funding is 90% of eligible project costs. As per discussion with MTO representative, town is close in getting funding for the project. Application to be submitted in Nov 2024 for the 2024/2025 program as per direction from Council received. Engineering to be completed in 2024 and construction in 2025. <b>OCIF formula-based funding recommended to be used for town portion.</b>	\$1,983,250	\$117,230	\$117,230	\$0
ROADS	Werzun St. pavement and additional catch basin	Estimated	<b>Item from 2023 budget.</b> Item added during the 2023 budget as requested from Mayor Roberts and was moved to the 2024 budget for review and consideration. Werzun St. is currently on gravel. If pavement is to be added, it is recommended by the engineer to install a 2nd catch basin on the street west side. Granular material would also be required for the project. Construction cost of \$80,924 + \$16,185 of contingency allowance (20%) = \$97,109 + \$14,500 engineering cost (15%) = \$111,608. Note - The numbers are from 2022 and would need to be updated. <b>OCIF formula based funding allocated to higher priorities (Ex: Sixth St. discoloured water issue).</b>	\$111,608	\$0	\$0	\$0

ROADS	Sixth St. discoloured water issue	Estimated	Proposed solution to deal with the Sixth Street discoloured water issue. Extend watermain from Sixth St. to Main St. Estimate provided by Dean Elliott. <b>Recommend the use of 2024 OCIF formula based to cover project cost.</b>	\$254,797	\$254,797	\$254,797	\$0
ROADS	Streetlights on Golf Course Road	Under review	<b>Item from 2023 budget.</b> Item brought up by Councillor during final budget of 2022. Review not completed as of yet due to higher priority items. Once more information is gathered, the item will be brought back to Council for direction. No costing at this time.	\$0	\$0	\$0	\$0
ROADS	Additional street light - Kelly Rd. / Highway 11 intersection	Under review	<b>Item from 2023 Budget.</b> The MTO completed an illumination study in 2023 on the Kelly Road/Highway 11 intersection to determine if an additional street light was required. The illumination study fell within adequate MTO specification. <b>Note: Meeting scheduled with the MTO in the spring to get a better understanding of the study completed. Notes from draft #3: Direction received to wait on the results from the MTO meeting and if there is no change in the decision, the additional street light will be added as part of the 2025 budget process.</b>	\$5,000	\$0	\$0	\$0
ROADS	Catch basins rehabilitation	Estimate	Item was previously part of the operating budget but should be classified as capital rehabilitation. OCIF formula based funding recommended to be used to cover 100% of the cost budgeted for 2024.	\$20,000	\$20,000	\$20,000	\$0
WATER TREATMENT PLANT AND DELIVERY	OCWA capital and operating plan	Estimated	10 year recommended capital/major maintenance letter received from OCWA. Requested \$55,000 in capital and other operating expenses and \$19,150 of regular operational cost = \$74,150. <b>Administration Proposing full \$74,150.</b> The regular operational cost are added to the base budget.	\$30,000	\$30,000	\$30,000	\$0
<b>TOTAL CAPITAL WORK AND EQUIPMENT</b>				<b>\$12,494,841</b>	<b>\$2,989,318</b>	<b>\$2,627,124</b>	<b>\$274,922</b>
<b>OTHER OPERATING PROJECTS</b>							
CEMETERY	Cemetery scanning	Estimated	<b>Item from 2023 budget.</b> Scanning of cemetery was not completed since the item required a further review. For 2024, a review will be completed to confirm the correct approach. Priority project for 2024 is replacement of the current mortuary building.	\$0	\$0	\$0	\$0

ECONOMIC DEVELOPMENT	SRFEDC annual funding	As per letter received	Letter dated Oct 30, 2023 received from SRFEDC. To be discussed during budget process. In 2022, the funds requested was \$62,208. <b>A revised letter was received on Dec 28, 2023 with a revised financial request in the amount of \$29,183 (previously \$44,630). The revised budget request does not include the hiring of an Operations Manager for 2024. Notes from 3rd draft: Direction was received to fund shortfall of the SRFEDC for 2024 and to further review future funding as part of the 2025 budget process. In addition, a request will be made to receive a mid year report update on the SRFEDC activities.</b>	\$29,183	\$29,183	\$0	\$29,183
ECONOMIC DEVELOPMENT	Town Beautification Committee projects	Estimated	The Beautification Committee recommends to shift focus on beautifying Main St (creating a green space), Kelly Park and the Cemetery. The 2024 projects are the following: 1) JP Sign Frame \$2,000 2) Steam engine sign restoration \$100 3) Christmas Lights \$5,000 (Main St.) 4) Electrical work for lights \$XX waiting on estimates 5) Christmas tree ornament donation \$500 6) Flowers \$250 7) Shrubs \$2,000 (in the event funding is not received 8) Picnic tables to be distributed on Main St & Kelly Park (request to be made to SRFEDC). An application will be submitted to Tree Canada in the amount of \$10,000 (100% funded) for trees and shrubs. <b>Note from draft #2. The Tree Canada application was submitted without the cemetery cedar hedges due to cost. The hedges will be reviewed under future funding opportunities.</b>	\$19,850	\$19,850	\$10,000	\$9,850
ECONOMIC DEVELOPMENT	Highway 11 heritage signage	Estimated	Item requested to be added to budget by Mayor Roberts. Cost details: 1) Minor attraction sign - \$400 per year per direction + HST (8 x 2 feet) 2) Major attraction sign - \$600 per year per direction + HST (8 x 4 feet). MTO would be required to provide site location permission. Way-finding signage would also be required in town at an additional cost. <b>Note from draft #1: Council indicated that town heritage/tourism signage could be further reviewed (example: Train) in 2024, however other tourism in town should be the responsibility of each group respectively (examples: Golf Club, museum, etc). Note from 3rd draft: Item will be reviewed in 2024 to be added as part of the 2025 budget process.</b>	\$0	\$0	\$0	\$0

ECONOMIC DEVELOPMENT	Waterfront Master Plan - Walking trails feasibility study	Estimated	Part of the waterfront master plan in the phasing strategy. Funding application for the feasibility study to be submitted to Fednor. Study to be completed in year 1 with the implementation stage of the walking trails to be completed in year 2 with funding applications to Fednor. Both Fednor and NOHFC provided their funding programming support for community wellbeing initiatives such as a walking trail system. The estimated cost for the study ranges from \$70,000 to \$140,000 depending on the scope of work. Fednor funding up to 90%. Recommending to proceed only if funding is received at 90%.	\$140,000	\$140,000	\$126,000	\$14,000
ECONOMIC DEVELOPMENT	Northern Corridor Chamber of Commerce - 2024 Information Tourist Guide	Quoted	<b>Note from 3rd draft: Direction from Council received to proceed on adding the Town of SRF in the 2024 Tourist Guide and evaluate for future years.</b>	\$1,000	\$1,000	\$0	\$1,000
LANDFILL	Waste Management Plan - Landfill expansion (100,000 cubic meters)	Estimated	<b>Project from 2016</b> - As presented in the waste management plan. Expansion will provide an additional 37 to 40 years of landfill space (with recycling program in place). To date, approx. \$344,000 have been spent on the project. Federal Gas Tax Funds have been used on an annual basis to cover the cost. During the 2023 budget, GHD indicated that the town should budget \$100,000 to finalize the project which included the following: 1) Professional costs to complete ESR (environmental screen report) and ECA (environmental certificate of approval) 2) additional contingency requirements for possible final approval by Ministry (example: Additional water modelling, water sampling, and reporting). The estimated cost for 2023 is \$50,000 with the remaining balance to be budgeted for the 2024 budget. At this time, it is unknown if the project will be completed by the end of 2023 as the town and GHD are currently on MECP.	\$52,000	\$52,000	\$52,000	\$0
PARKS	Tugboat refurbishment	Estimated	Item requested to be added to budget by Mayor Roberts. Tugboat suggested to be placed at Kelly Park which would be an historical piece and museum. <b>Notes from draft #1: Item to be reviewed in 2024 and brought back to Council if the project is still recommended. Possible NOHFC funding for refurbishment.</b>	\$0	\$0	\$0	\$0

				Current official plan was completed in 2014. According to the Planning Act, the official plan should be reviewed every 10 years. Includes unorganized portion which would be fully funded by the Province. Current estimate from JLR is \$45,650 plus HST which includes approx. \$8,350 for the unorganized portion. <b>Note from draft #1: Considering that the official plan review would only be required in 2025, direction from Council was provided to move the project to the 2025 budget.</b>	\$0	\$0	\$0	\$0
<b>PLANNING</b>	Official plan 10 year review	Estimated						
				10 year recommended capital/major maintenance letter received from OCWA. Requested \$55,000 in capital and other operating expenses and \$19,150 of regular operational cost = \$74,150. Administration Proposing full \$74,150. The regular operational cost are added to the base budget.	\$25,000	\$25,000	\$0	\$25,000
<b>WASTEWATER TREATMENT PLANT</b>	OCWA capital and operating plan	Estimated						
				10 year recommended capital/major maintenance letter received from OCWA. Requested \$11,000 in capital and other operating expenses and \$11,400 of regular operational cost = \$22,400. Administration Proposing full \$22,400. The regular operational cost are added to the base budget.	\$11,000	\$11,000	\$0	\$11,000
<b>WATER TREATMENT PLANT AND DELIVERY</b>	OCWA capital and operating plan	Estimated						
				<b>TOTAL ADDITIONAL OPERATING EXPENSES</b>	<b>\$281,033</b>	<b>\$278,033</b>	<b>\$188,000</b>	<b>\$90,033</b>
				<b>SUMMARY BREAKDOWN</b>				
				<b>TOTAL CAPITAL WORK AND EQUIPMENT</b>	<b>\$12,494,841</b>	<b>\$2,989,318</b>	<b>\$2,627,124</b>	<b>\$274,922</b>
				<b>TOTAL ADDITIONAL OPERATING EXPENSES</b>	<b>\$281,033</b>	<b>\$278,033</b>	<b>\$188,000</b>	<b>\$90,033</b>
				<b>GRAND TOTAL</b>	<b>\$12,775,874</b>	<b>\$3,267,351</b>	<b>\$2,815,124</b>	<b>\$364,955</b>



GAS TAX			USE OF GAS TAX FUNDING	
2023 Opening Balance	\$116,679		Waste Management Plan - Landfill expansion (100,000 cubic meters)	\$52,000
2023 funds received	\$91,021		Arena urgent repairs and improvements	\$49,221
2023 Use of Funds	-\$181,935			
<b>2023 Ending Balance</b>	<b>\$25,765</b>			
2024 Use of Funds (see details from section on the right)	-\$101,221			
2024 funds to be received	\$75,456			
<b>2024 Ending Balance</b>	<b>\$0</b>			
		<b>Total use of Gas Tax</b>		<b>\$101,221</b>
OCIF - FORMULA BASED			USE OF OCIF FUNDING	
2023 Opening Balance	\$593,646		Sixth St. discoloured water issue	\$254,797
2023 funds received	\$373,241		Connecting Link - Ross Road to Highway 11 resurfacing	\$11,723
2023 Use of Funds	-\$966,887		Main Street/Dupont Street/Kelly Road resurfacing	\$106,721
<b>2023 Ending Balance</b>	<b>\$0</b>		Catch basins rehabilitation	\$20,000
2024 Use of Funds (see details from section on the right)	-\$423,241		Water Treatment Plant: Ecodyne filter upgrades - Electric actuators replacement	\$30,000
2024 funds to be received	\$429,227			
<b>2024 Ending Balance</b>	<b>\$5,986</b>			
		<b>Total use of OCIF</b>		<b>\$423,241</b>

RESERVES		USE OF RESERVES		
Available reserves for 2023: Opening Balance	\$1,756,096		2024 reserves requirement	\$243,114
2023 year-end reserve transfer-out (estimated)	-\$800,000			
2023 year-end reserve transfer-in (estimated)	\$0			
Estimated available reserves for 2023: Ending Balance	\$956,096			
2024 use of reserves as per budget (see details from section on the right)	-\$243,114			
<b>Available reserves for 2024: Ending Balance</b>	<b>\$712,982</b>			
			<b>Total use of reserves</b>	<b>\$243,114</b>

<b>Overall Summary</b>			
<b>Scenario at 6.00% increase</b>	Total 2024 estimated town cost for capital expenses not in operating budget - FROM ABOVE		\$274,922
	Municipal levy available to fund capital items - FROM OPERATING BUDGET		\$31,808
	Estimated amount remaining for transfer in reserves (NOTE 1)		-\$243,114

Note 1 - Negative amount means that reserves are required to be used to balance budget