

THE CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
2026 Budget - Capital Plan and Other Operating Expenses Highlights
Final

Legend
Canada Community-Building Fund (CCBF) recommended to be used
Ontario Community Infrastructure Fund (OCIF) recommended to be used

Department	Capital List and Operating Expenses	Estimated or Quoted	Overview	Quote or Estimated Amount	2026 Cost	2026 Funding (Prov/Fed)	2026 Estimated Town Cost
CAPITAL WORK AND EQUIPMENT							
ADMINISTRATION	Town Hall front office entrance reconfiguration	Estimated	The Town Hall main entrance was identified as not meeting AODA requirements and during the 2025 budget process, direction was given to reconfigure the front office entrance; however, the allocated funds of \$20,000 were insufficient. The current plan is to modify the east entryway to achieve AODA compliance by constructing a vestibule, removing reception walls, and installing continuous flooring throughout the main entrance. This will also improve access toward the washroom, which will require future renovations to meet accessibility standards. Majority of the work will be completed by public works. The \$20,000 allocated during the 2025 process will be used to reduce the requirement for the 2026 budget. Update from 2nd draft: Sliding door for our purposes and layout of the current front entrance is not recommended by Clear Cut or Canada Glass. Project pricing with vestibule (received 1 quote so far), electrical work, flooring, possible new front desk, misc materials is \$60,000	\$60,000	\$40,000	\$0	\$40,000

ADMINISTRATION	Purchase of a new server	Estimated	Replace the primary on-premises server (in service approx. 6 years; out of warranty; exhibiting hardware faults). Currently have a spare server from Bercell to keep services running. New unit to include a 5-year manufacturer onsite warranty and capacity for current workloads plus growth. Replacement aligns with our lifecycle standard (5–6 years) to reduce outage risk, ensure vendor support, and maintain security compliance. Project includes procurement, configuration, data/application migration, testing, and disposal of the retired hardware.	\$13,191	\$13,191	\$0	\$13,191
ARENA	Ice surface dehumidifier replacement	Quoted	2027 BUDGET ITEM ONLY. Replacement of existing undersized non-energy efficient unit. Dehumidification is essential due to the nature of the building facility (not insulated). Benefits include protect building from moisture damage, improve ice quality, reduce condensation, and enhance safety and comfort. Replacing the existing non-energy-efficient unit with a modern system will also reduce energy costs and support long-term sustainability. Review other upgrades that can be done at the arena that would qualify under NOHFC program.	\$66,354	\$0	\$0	\$0
ARENA	Curling Lounge & Arena Canteen – Chair and Table Replacement	Estimated	The current chairs in the curling lounge and arena canteen are over 20 years old. Many have been discarded due to broken welds, resulting in a shortage of seating capacity at both facilities. To ensure adequate seating and improve functionality, replacement chairs are recommended, along with additional tables to support facility use.	\$10,000	\$10,000	\$0	\$10,000

ECONOMIC DEVELOPMENT	Senior housing development	N/A	The Town, in partnership with Descon Inc., will continue advancing the Senior Housing Development initiative through the completion and finalization of a comprehensive feasibility study and community needs assessment. This study will help determine the specific housing requirements for seniors within the community. Throughout the year, the project will also focus on evaluating various financial models and design concepts, and site selection, to identify the most viable and sustainable approach for development. In addition, the incorporation of a non-profit housing corporation will be completed to oversee the implementation and long-term management of the project. The non-profit would be securing project financing, with the town guaranteeing the loan. The ultimate goal for 2026 is to finalize planning and preparatory stages to position the project for construction and delivery of new senior housing units by the end of 2026, addressing a critical need for accessible and affordable housing options for seniors in the community.	\$0	\$0	\$0	\$0
ECONOMIC DEVELOPMENT	Development of 10 lots on 8th Crescent (sewer connections)	Estimated	Create new lots for future housing in preparation for regional economic development. 2024 updated estimate for 10 lots is \$433,661 or 5 lots at \$206,220. Council direction from 2025 budget: Item to be brought to Council in the event of new funding announced. Item to remain on the list but not budgeted.	\$206,220	\$0	\$0	\$0
ECONOMIC DEVELOPMENT	SRFEDC - Inventory items	Estimated	Inventory list from the SRFEDC was presented by Councillor Alie during the 2nd draft meeting. It was recommended to add a blanket amount in the budget in the event the town was interested in purchasing some items. Notes from 3rd draft: A blanket amount of \$20,000 to be added to the budget and review purchases once pricing list is received. If more funds is required, review with SRFEDC the possibility of them keeping the items for the town where funds would be budgeted for 2027.	\$20,000	\$20,000	\$0	\$20,000

FIRE HALL	Self-contained breathing apparatus (SCBA), air cylinders, and masks replacement program	Quoted	<p>2027 BUDGET ITEM ONLY. Current SCBA and masks are over 12 years old. Recommended NFPA lifespan for SCBA is 10 years, however equipment can still be used if they pass the annual fit test. During the current fit test, it was indicated that some SCBA might soon be prohibited to be used. Another issue is the limitation of parts for the older equipment. Updated quoted price with reduction of some items for Drager brand equipment is \$123,634 + HST. This includes 12 SCBA , 30 4500psi air cylinders and 20 masks. Drager offers a lease program where the equipment could be bought for \$1 or returned for new equipment. The lease program includes annual maintenance and replacement of parts. Current lease options: 1) 48 months at \$2,968 per month = \$35,616 per year 2) 60 months at \$2,459 per month = \$29,508 per year 3) 72 months at \$2,122 = \$25,465 per year.</p>	\$25,465	\$0	\$0	\$0
FLEET	Snow bucket for backhoe	Quoted	<p>Improves Public Works efficiency and safety during winter operations. It allows crews to move larger volumes of snow in fewer passes, handle both loose and compacted snow, and access areas where plows cannot. This upgrade reduces the need for equipment rental, equipment strain, lowers operating time, and maximizes the use of existing machinery, making it a cost-effective solution for enhanced snow removal. This item is considered a high priority by the public works department due to efficiency. Notes from 2nd draft: Direction received to order now to ensure it is received during the 2026 winter. PO issued and delivery is 5 weeks.</p>	\$11,700	\$11,700	\$0	\$11,700

			<p>2027 BUDGET ITEM ONLY. The current UTV, purchased in 2018, is heavily used for winter sidewalk snow and ice management and other tasks. It is now approaching end-of-life. Recommended Replacement: Multi-seasonal tractor with attachments, snow blower, sander bucket. Future expansion with additional attachments (e.g. brushing) can be added to enhance year-round utility. This option offers improved durability, versatility, and long-term value for municipal operations. Unit with snow blower, sander and bucket.</p>	\$73,934	\$0	\$0	\$0
FLEET	Tractor - suggested replacement for UTV	Quoted					
			<p>The restoration of the Town of Smooth Rock Falls 1970s tennis court into a multi-use recreation court for outdoor tennis, pickle ball, basketball and ball hockey. Cost breakdown: 1. Rehab to existing slab, repair and resurfacing (\$97,700) 2. 240 ft of new fencing (\$60,000) 3. Installation of 2 basketball posts and 8 pickle ball posts (\$17,600) 4. Purchase of 2 basketball nets and 4 pickleball nets (\$10,900) 5. Purchase of 6 outdoor benches (\$8,500) 6. Purchase of 2 hockey ball nets (\$3,500). Total project cost = \$198,200. Administration is proposing to apply to NOHFC at 90% funding = \$178,380, town cost of \$19,820 (max contribution from NOHFC is \$200,000). Notes from 3rd draft: Direction received to bring report to Council later in the spring/early summer and seek direction to apply through NOHFC and complete project in 2027 if funding approved.</p>	\$198,200	\$0	\$0	\$0
PARKS	Multi-use court	Estimated					

PUBLIC WORKS	Public works yard winter sand dome/storage building	Estimated	<p>This unit would now be multi-purpose/multi use. Item carried over from budget list for consideration since 2023. Provides coverage from elements and prevents degradation of salt concentration in winter sand; prevents accumulation of snow & ice and will mitigate the pile from freezing. With the sale of Lavoie's property and loss of access to storage, Public Works currently has no dedicated storage building, making this investment a priority. The Lavoie property was sold for \$96,000. The goal is to use a portion of the surplus revenues to offset the cost. The total engineering cost for the sewer infrastructure and the legal fees is estimated at \$50,000, which means that approx. \$46,000 will be available to use to offset the cost. For budgeting purposes, \$40,000 of available will be used in the event there are surprises with other fees for the sewer infrastructure project. To budget for the sand dome for 2026 and the storage building in 2027. Both buildings will be located in the industrial park on the West side of the PW garage.</p>	\$60,000	\$20,000	\$0	\$20,000
PUBLIC WORKS	Purchase of a second speed radar sign	Estimated	<p>The purchase of a second Speed Radar Sign and mount. This initiative aims to identify effective methods to reduce vehicle speeds on town streets and improve overall traffic safety. Radar feedback signs are among the most effective and budget-friendly options for slowing traffic, as they provide real-time speed awareness and can be relocated to problem areas. In addition, administration will explore low-cost measures such as pavement markings and portable speed humps to further enhance traffic calming without significant infrastructure investment. Notes from 1st draft: Direction received to remove the item.</p>	\$7,000	\$0	\$0	\$0

			MTO - Connecting Links Program. The project consists of the resurfacing of the existing roadway and drainage improvements including culvert repairs, where necessary. Application for the project submitted November 2025. Engineer estimate is \$1,986,563. Engineering to be completed in 2026 and construction in 2027. Total project funding allocation: Connecting Link (90%) - \$1,770,134 and OCIF (10%) - \$216,429. Breakdown for 2026-2027 budgets: 1) 2026 budget \$121,214 Connecting Link and \$13,468 OCIF 2) 2027 budget \$1,648,920 Connecting Link and \$202,956 OCIF.	\$1,986,563	\$134,682	\$134,682	\$0
ROADS	Connecting Link - Ross Road to Highway 11 resurfacing	Estimated					
			Project was determined a priority for funding due to health and safety risks due to aged and fragile piping in common trench, continued issue with coloured water. The completed project will also increase flows (domestic and fire). Application submitted for the Health and Safety Water Stream on June 26, 2025. Total project cost of \$2,285,907. Provincial funding of 73% = \$1,639,851; town portion = \$606,520 + \$39,536 town HST cost = \$646,056. To ensure the project is 100% funded, the construction will be completed in 2 years where OCIF funding will be used to cover the remaining 27%. Construction end date will be approximately fall 2027. Note: In the event funding is not approved, the section of Fifth St. to Main St. where construction took place in 2024 will be required to be paved at a cost of \$153,402 using OCIF (based on 2025 budget).	\$2,285,907	\$1,572,705	\$1,572,705	\$0
ROADS	Reconstruction of water and sewer lines on Sixth St. (from Fifth St. to Maple Ave.)	Estimated					
			In 2025, Council directed the Town to temporarily remove the deteriorating asphalt on Fifth Street as an interim measure until funding could be allocated in 2026 for hot asphalt patch repair. Rehabilitation of the full length from Hollywood to approx. end of Post Office building using 50mm asphalt thickness would be \$164,320 or \$230,360 with 90mm asphalt. Due to the high cost and limited OCIF funds left, it is recommended to apply hot asphalt patch to the area currently on gravel.	\$25,000	\$25,000	\$25,000	\$0
ROADS	Fifth St. paving (North of Hollywood Ave)	Estimated					
			Direction obtained by Council to provide temporary solution to concern received related to sunken in and heaving parking lot entrance. Currently on granulars to be patched in 2026.	\$21,000	\$21,000	\$21,000	\$0
ROADS	Main Street paving (front of Caisse Alliance)	Quoted					

ROADS	Annual asphalt patching program	Estimated	Annual asphalt patching due to water/sewer breaks or other patching work as required. Cost covered by annual OCIF funding.	\$35,000	\$35,000	\$35,000	\$0
WATER DELIVERY	Automated flushing system for bleeders	Estimated	Installation of an automated flushing system with programmable timers at dead-end watermain bleeder (end of Main St). High level estimate of \$20,000 for budget purposes with potential savings if part of the project done by public works. Project cost include bleeder unit, installation and excavation. Council provided direction during the September 8 meeting to install the first programmable timer at the end of Cloutierville Rd which will be completed before the winter.	\$20,000	\$20,000	\$20,000	\$0
WASTEWATER TREATMENT PLANT	OCWA capital and operating plan	Estimated	10 year recommended capital/major maintenance letter received from OCWA. Requested \$55,000 in capital and other operating expenses and \$21,000 of regular operational cost = \$76,000. Administration Proposing full \$76,00. The regular operational cost are added to the base budget. The capital amount of \$45,000 is 1) clarifier #1 upgrades/repairs \$30,000 2) blower #1 replacement \$15,000	\$45,000	\$45,000	\$15,000	\$30,000
WATER TREATMENT PLANT AND DELIVERY	OCWA capital and operating plan	Estimated	10 year recommended capital/major maintenance letter received from OCWA. Requested \$81,500 in capital and other operating expenses and \$25,000 of regular operational cost = \$106,500. Administration Proposing full \$106,500. The regular operational cost are added to the base budget. The capital amount of \$71,500 includes 1) Treated flow meter replacement and install (\$15,000); 2) Datalogger install (\$17,500); 3) Ecodyne filter upgrade (\$20,000); 4) Chemical pump & appurtenances replacement (\$10,000); 5) clearwell level controller (\$4,000); 6) air compressor #2 (\$5,000)	\$71,500	\$71,500	\$0	\$71,500
TOTAL CAPITAL WORK AND EQUIPMENT				\$5,242,033	\$2,039,778	\$1,823,387	\$216,391

OTHER OPERATING PROJECTS							
ADMINISTRATION	Community Events and Recreation Intern	Estimated	Direction received from Council during the Regular Council Meeting of Oct 6, 2025 to proceed with an application to NOHFC under the Workforce Development Program for the intern position. Term is 52 week with maximum funding of \$35,000 (90% of wages and benefits). The main focus of the full time employee will be 1) organizing municipal events 2) assisting with the coordination of recreational activities. Annual salary of \$39,130 + estimated \$4,696 benefits = \$43,826. Town portion is \$8,826.	\$43,826	\$43,826	\$35,000	\$8,826
ECONOMIC DEVELOPMENT	SRFEDC - Museum operation contribution	Estimated	Town annual contribution to the SRFEDC for the operation of the museum. Estimated operating costs of approx. \$8,730 plus insurance. No other activities will be undertaken by the SRFEDC as recreation and events will be done through the town with the new intern position.	\$15,000	\$15,000	\$0	\$15,000
ECONOMIC DEVELOPMENT	Cemetery and Community Spaces Committee projects	Estimated	See separate list of projects from the Cemetery and Community Spaces Committee. Total cost of proposed projects for Cemetery is \$14,273 and \$20,920 for Community Spaces for a total of \$35,193. Tree Canada funding identified in the amount of \$7,720 which would bring total budget request down to \$27,473. To budget the funding, however the committee would still like to proceed with the projects if funding is not approved.	\$35,193	\$35,193	\$7,720	\$27,473

<p>ECONOMIC DEVELOPMENT</p>	<p>Waterfront Master Plan - Walking trails feasibility study</p>	<p>Estimated</p>	<p>The purpose of the walking trail feasibility study is to assess potential sites, develop a detailed plan, and determine the projected costs for implementation. On August 20, 2025, administration submitted an application to the Ontario Trillium Foundation (OTF) under the SEED stream, requesting \$100,000 in 100% funding. Update: On December 8, 2025, the Town was advised that the application was declined. A meeting with an OTF representative is scheduled for December 17 to review the file. The program officer noted the project had limited chances under the SEED stream but provided helpful feedback for the application prior the submission. Administration recommends waiting to see if more suitable funding becomes available in the new year.</p>	<p>\$100,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>
<p>ECONOMIC DEVELOPMENT</p>	<p>Waterfront properties development opportunities</p>	<p>Quoted</p>	<p>Evaluating the development potential of Town-owned waterfront properties along the Mattagami River. The planners work includes preparing a brief planning memo outlining the anticipated Plan of Subdivision review and approval process, along with two concept plans illustrating potential lot layout scenarios—one with road access and one without. These concept plans will show proposed lot sizes, setbacks, access points, and potential locations for wells and septic systems, supported by a summary of development yield. The proposal includes one round of revisions to the concept plans. The scope does not include detailed technical design, environmental, engineering, or surveying work, nor does it cover additional consultant services or unforeseen revisions beyond the initial scope. The estimated cost for this work is \$5,500 + HST (not including disbursements), with a projected completion timeline of two to three weeks.</p>	<p>\$5,597</p>	<p>\$5,597</p>	<p>\$0</p>	<p>\$5,597</p>

LANDFILL	Waste Management Plan - Landfill expansion (100,000 cubic meters)	Estimated	Expansion project will provide an additional 37 to 40. CCBF funding has been used on an annual basis to cover the cost. The project is now at the final stage. Estimate provided by GHD of \$25,000 which includes approx. \$15,000 for the submission of Environmental Compliance Approval (ECA) application and another \$10,000 for work around the Design and Operations (D&O) Report. The Environmental Screening Report (ESR) was submitted to MECP Aug 1, 2025 and currently waiting for comments. Several follow-ups by GHD was made to the Ministry with no success.	\$25,000	\$25,000	\$25,000	\$0
PARKS	Tugboat refurbishment	Estimated	Requested to be added to budget by Mayor Roberts during the 2024 budget process. Tugboat suggested to be placed at Kelly Park which would be an historical piece and museum. Purchase price from owner is \$2,500 and owner would like to be recognized for taking the initiative to protect SRF history. Note - Motor has been removed from boat. If direction is received to proceed, administration will review possibility of funding for restoration. In comparison, the locomotive was a \$100,000 project funded at 90% through NOHFC. Notes from the 2025 budget process: Mayor to approach owner and see if tugboat could be donated. No costing at this time. Council provided direction to push the item to 2026 budget for consideration. Notes from 3rd draft: Direction received to review further and move to the 2027 budget. Mayor Roberts to investigate further.	\$0	\$0	\$0	\$0
PLANNING	Official plan 10 year review	Estimated	This item originates from the 2025 budget. The Town's current Official Plan was completed in 2014, and under the Planning Act, it must be reviewed every ten years. An RFP for the Official Plan Review was issued in 2025 and subsequently awarded to Planscape Group for \$55,075.00 + HST. The project is currently on hold waiting for MMAH decision regarding a funding application submitted in December 2024 for \$18,600 to support work related to the unorganized area. This delay has resulted in the majority of the project's work being deferred to 2026. The 2025 budgeted cost was \$46,500 - \$18,600 funding = \$27,900 town portion. Notes from 3rd draft: Due to funding from MMAH not received for the unorganized area, the project has been postponed. Project will be completed once funding is received. To apply for funding annually until funds are received.	\$56,044	\$0	\$0	\$0

PLANNING	Zoning By-law review	Estimated	2027 BUDGET ITEM ONLY. Current Zoning By-law adopted on January 18, 2016 and should be reviewed every 10 years. Considering that the official plan review has been delayed to 2026, it is recommended that the Zoning By-law be reviewed in 2027. The cost of the project should be similar to the Official Plan.	\$56,044	\$0	\$0	\$0
POOL	Pool Cover - replacement thermal commercial pool cover	Estimated	The existing pool cover has deteriorated significantly and has undergone numerous repairs. It is no longer performing effectively, resulting in debris entering the pool. To ensure proper maintenance and protection of the facility, a replacement is recommended for the 2026 season. Two thermal commercial tarps of 15' x 75' are required to cover the pool.	\$9,000	\$9,000	\$0	\$9,000
PUBLIC WORKS	Fire hydrant markers	Estimated	Fire hydrant markers ensure hydrants remain visible during heavy snow and low-light conditions, which is critical in northern communities like Smooth Rock Falls. They allow firefighters to locate hydrants quickly in emergencies, reduce response times, and prevent accidental damage from snowplows. Reflective markers also improve safety and compliance with best practices for winter operations. Notes from 3rd draft: Direction received during the 3rd draft to order and install before final budget approval.	\$4,000	\$4,000	\$0	\$4,000
TOWN HALL	Air quality review	Estimated	Health and safety item. Concerns raised by staff around the air quality at the Town Hall. It is recommended to hire a third-party to perform some tests to ensure there are no issues with air quality. The proposed work includes: collecting data, visual inspections, airborne testing of mould, and the preparation of a detailed report of findings including all results which would include any recommendations.	\$5,238	\$5,238	\$0	\$5,238
ROADS	Street sweeping service	Estimated	The municipality currently relies on the Town of Cochrane for street sweeping at a 2025 cost of \$7,7174, though availability is limited. To improve service reliability and flexibility, the option to rent a unit from Joe Johnson Equipment is proposed. Rental rates varies depending on equipment availability and time/month of rental. Estimated rates: 1) Peak time (April-June): \$16,000-\$17,500 per month depending on equipment 2) Off peak (July-March): \$14,000-\$15,500 per month. At this time we have received no interest from neighbouring municipalities. Direction received to continue with the Town of Cochrane but to review the possibility of scheduling rental earlier.	\$0	\$0	\$0	\$0

WASTEWATER TREATMENT PLANT	OCWA capital and operating plan	Estimated	10 year recommended capital/major maintenance letter received from OCWA. Requested \$55,000 in capital and other operating expenses and \$21,000 of regular operational cost = \$76,000. Administration Proposing full \$76,000. The regular operational cost are added to the base budget.	\$10,000	\$10,000	\$0	\$10,000
WATER TREATMENT PLANT AND DELIVERY	OCWA capital and operating plan	Estimated	10 year recommended capital/major maintenance letter received from OCWA. Requested \$81,500 in capital and other operating expenses and \$25,000 of regular operational cost = \$106,500. Administration Proposing full \$106,500. The regular operational cost are added to the base budget.	\$10,000	\$10,000	\$0	\$10,000
			TOTAL ADDITIONAL OPERATING EXPENSES	\$374,943	\$162,854	\$67,720	\$95,134
			SUMMARY BREAKDOWN				
			TOTAL CAPITAL WORK AND EQUIPMENT	\$5,242,033	\$2,039,778	\$1,823,387	\$216,391
			TOTAL ADDITIONAL OPERATING EXPENSES	\$374,943	\$162,854	\$67,720	\$95,134
			GRAND TOTAL	\$5,616,976	\$2,202,632	\$1,891,107	\$311,525

CCBF (Formerly Federal Gas Tax)		USE OF GAS TAX FUNDING	
2025 Opening Balance	\$24,181	Waste Management Plan - Landfill expansion (100,000 cubic meters)	\$25,000
2025 funds received	\$78,600		
2025 Use of Funds	-\$47,501		
2025 Ending Balance	\$55,280		
2026 Use of Funds (see details from section on the right)	-\$25,000		
2026 funds to be received	\$78,600		
2026 Ending Balance	\$108,880		
		Total use of Gas Tax	\$25,000

OCIF - FORMULA BASED			USE OF OCIF FUNDING	
2025 Opening Balance	\$0		Connecting Link - Ross Road to Highway 11 resurfacing	\$13,468
2025 funds received	\$365,667		Reconstruction of water and sewer lines on Sixth St. (from Fifth St. to Maple Ave.)	\$444,487
2025 Use of Funds	-\$130,860	Note: if funds are approved through the Pothole program (MTO), this will reduce the use of OCIF for 2025 by approx. \$38,000	Annual asphalt patching	\$35,000
2025 Ending Balance	\$234,807		Automated flushing system for bleeders	\$20,000
2026 Use of Funds (see details from section on the right)	-\$573,955		Fifth St. paving (North of Hollywood Ave)	\$25,000
2026 funds to be received	\$382,389		Main Street paving (front of Caisse Alliance)	\$21,000
2026 Ending Balance	\$43,241		WWTP Blower #1 replacement	\$15,000
		Total use of OCIF		\$573,955
RESERVES			USE OF RESERVES	
Available reserves for 2025: Opening Balance	\$1,784,391			
2025 year-end reserve transfer-out (estimated)	-\$59,914			
2025 year-end reserve transfer-in (estimated)	\$1,109			
Estimated available reserves for 2025: Ending Balance	\$1,725,586			
2026 use of reserves as per budget (see details from section on the right)	\$0			
Available reserves for 2026: Ending Balance	\$1,725,586			
		Total use of reserves		\$0

Overall Summary

Scenario at 4.90% tax increase, 5.5% water rate increase and 5.5% sewer rate increase	Total 2026 estimated capital expenses not in operating budget - FROM ABOVE	\$216,391
	Municipal levy available to fund capital items - FROM OPERATING BUDGET	\$432,979
	Estimated amount remaining for reserve contributions	\$216,588